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Farming
and Raw
MaterialsChange in
pricing
of hops

By Godfrey Brown

A RADICAL change in the method of pricing hops—one of the most specialised but also one of the most profitable of farm crops—has been devised, and will apply to the coming harvest, the Hops Marketing Board yesterday told its 510 registered growers.

Price differentials between hop varieties and first and second grades are to be agreed before the harvest, instead of after hop picking is over, as has been the practice in the past. The move has been made at the brewers' request and will help them in their buying decisions while still being a guide to growers, the Board said.

Prices will be determined by reference to a base price with variations up or down according to grade and variety. Alpha acid content, which provides the bitter of the beer, will also be taken into account together with physical management or bushy, healthy of the crop, in valuing the higher alpha hop varieties such as Northern Brewer, Bullion and Kewthorpe ORRS.

Growers have been told the brewers are becoming more and more concerned to get good quality, well-picked hops. To encourage growers to present the maximum quantity of hops that come within the range of grades one and two, the price differential between grade two and the lower grades will be materially widened.

Malaysian oil
palm project

SINGAPORE, August 17. THE chairman of Central Oil Palm Industries said here today that 162 acres of the old unproductive rubber and oil palm area were being replanted with high-yielding oil palm. A programme to replant the remaining area of about 830 acres had also been drawn up.

COPI is experimenting with planting cocoa between oil palms, and has been granted pioneer status by the Malaysian Ministry of Commerce and Industries for refining palm oil into edible oil. Plans for the construction of such a plant were now under consideration by the company's Board.

REUTER

Commodity prices ease in
quiet trading

BY ROBIN REEVES, COMMODITIES EDITOR

COMMODITY prices in London tended to drift lower yesterday in generally subdued trading conditions as markets waited on new moves in the currency crisis.

On Monday, prices in many markets moved higher — a reaction which has become automatic in times of currency crisis. However, by yesterday dealers and traders were beginning to realise that the outcome could conceivably be a de facto revaluation of sterling against the dollar, in which case there was reason for sterling commodity prices moving lower.

Gold fixing

Another factor suggested as having a dampening effect on markets was the surprise fixing of the London gold price at what was the low price of \$43.05 an ounce. This compares with the afternoon fixing on Friday August 13 of \$43.00 an ounce.

Certainly the gold fixing was quoted as a reason for the decline in silver prices. The silver was fixed 0.3p an ounce lower for all delivery positions by the bullion market in the morning. But with fresh selling items could be excluded.

U.K. cereals crop of
14m. tons forecast

BY OUR COMMODITIES EDITOR

A U.K. cereals harvest of some 14m. tons, 1.3m. tons more than last year, is being tentatively forecast by the Home Crown Cereals Authority. The forecast is based on information from the Ministry of Agriculture's monthly agricultural report for July and the June census acreage estimates.

Stressing the provisional character of the figures—the Ministry's comments were made before the recent spell of bad weather—the authority forecasts this year's U.K. wheat crop at 4.5m. tons, 0.4m. tons higher than in 1970, while the barley crop is put at 8.3m. tons, 0.9m. tons above the figure for 1970. The oats harvest is expected to be the same—1.2m. tons.

The authority points out that although this year's production is likely to be markedly above last year's figures, it is still, even on these estimates, below the record levels of 1967-68 by some 0.3m. tons. At the same time, it says, the production mix is better suited to the needs of the domestic market than was the 1967-68 crop.

The authority also draws attention to the sharp increase expected in U.S. grain supplies. According to the U.S. Department of Agriculture's latest figures,

the maize crop could total as much as 133.8m. tons, which would be 30.9m. tons above last year's diseased-damaged output. The U.S. wheat crop is estimated at 42.9m. tons, 6m. tons above 1970. With barley and oats crops forecast at 9.9m. tons and 12.6m. tons respectively, the total output of these four grains is provisionally estimated at 199m. tons, 37.7m. tons above 1970.

The maize crop estimate is a record, although the U.S. Department's chief economist has commented that later production estimates are more likely to show a fall from this level than an increase. After the storms of the past week or so, the same is likely to be true of the Home Grown Cereals Authority's U.K. estimates, particularly in respect of wheat.

Changes in fruit and vegetable distribution and the role of the wholesale trade is the subject of a conference being held in Verona from October 1-4 by the European Union of Fruit and Vegetable Wholesalers. It is said to be the first large-scale European meeting, open to traders from all countries.

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EUROPEAN FRUIT
TRADERS TO MEET

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U.S. levy
blow to
Indian jute

By Our Own Correspondent

NEW DELHI, August 7. THE Indian Government is seriously perturbed at the U.S. Administration's announcement of a 10 per cent import levy as this is expected to hit jute goods exports which had just started to pick up.

The U.S. is the main market for jute products, particularly carpet backings, and India has recently launched an export drive for them. This was expected to bring substantial gains because of lack of competition from Pakistan in view of the disturbed conditions in East Bengal.

The Government is also worried by the fact that more than \$500m. of its foreign exchange reserves are nearly 29 per cent of the total—are in dollars. The fear is that these can now be used only for imports from the U.S., where costs are high.

The Indian Finance Ministry is watching the situation but at present it does not see any danger to the rupee and has no plans for devaluation.

Potato blight
seen likely

By Our Commodities Staff

FOR THE first time this year, conditions favourable to the spread of potato blight occurred at the end of last week over most of England and Wales, the Ministry of Agriculture reported yesterday.

A disease is present on a few maincrop potatoes in most regions and some spread has already taken place in these regions. More general spread can now be expected towards the end of the month, the Ministry said.

It adds that this will be too late to cause loss of yield due to foliar infection, but if there is more heavy rain serious tuber infection of susceptible varieties is likely to occur.

Farmers wanting advice on spraying against the disease are asked to consult the local officers of the Ministry's Agricultural Development and Advisory Service.

REORGANISATION
OF AMALGAMATED
METAL CORP.

Amalgamated Metal Corporation has announced the integration of its two major subsidiaries, the British Metal Corporation and Henry Gardner and Co. Ltd. The move is the principal change resulting from a reorganisation of the group's structure to increase efficiency and promote growth in its metal and minerals divisions.

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Deficiency payments for
Australian wool growers

BY MICHAEL SOUTHERN, AUSTRALIA EDITOR

THE Federal Government's decision to make a massive switch of funds into Australia's primary industries comes as no surprise. What has caused a little surprise, and will no doubt distress some wool farmers, is the method.

In the Budget announced last night, the estimates for payments to industry by way of bonuses, subsidies and other payments total \$371m. Of this, \$377m. is earmarked for rural industries. The most significant feature is the proposal for a deficiency payments scheme for wool.

Over the next year the Government will make deficiency payments on all but 10 per cent of the wool clip—eliminating from the scheme specified inferior types of wool. But contrary to the belief that the Government would guarantee a minimum price of 36 cents a lb, Mr. Snedden's announcement indicates that the repayments will be made on the basis of a percentage of market realisation to ensure a return corresponding to 36 cents a lb for the whole clip.

The Government is also worried by the fact that more than \$500m. of its foreign exchange reserves are nearly 29 per cent of the total—are in dollars. The fear is that these can now be used only for imports from the U.S., where costs are high.

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COMMODITY MARKET REPORTS AND PRICES

BASE METALS

COPPER—Uncertain market on the London Metal Exchange. Clarification of the U.S. measures in regard to steel was still awaited as was the reopening of Comex. These uncertainties coupled

American News

U.S. loan freeze to Chile

WASHINGTON, August 17.

CHILE's failure to sign a compensation agreement with the Anglo American Corporation is the main reason for U.S. refusal to make new loans to the Santiago government officials said today. It was the first indication that the U.S. government is considering a freeze on new loans to Chile.

The officials said the government of Chilean President Salvador Allende had refused three times to sign an agreement with Cerro.

HURRICANE BETH MOVES NORTH

HALIFAX, August 17. HURRICANE Beth was moving northward through Nova Scotia, leaving a trail of flooded areas, wrecked buildings and uprooted trees in its wake. Many people were driven from their homes in what were described as the worst floods in years in the province. Damage was put at millions of dollars.

U.S. military admits B-52 bombing of DMZ

SAIGON, August 17.

THE U.S. military command today acknowledged for the first time that American B-52 aircraft have bombed targets inside the southern half of the demilitarised zone (DMZ) since a halt to the bombing of North Vietnam in 1968.

It was the first time the command has admitted that the giant eight-engine aircraft have crossed into the no combat zone to rain hundreds of tons of bombs on suspected North Vietnamese positions.

A command spokesman said B-52s and other American warplanes have never gone north of the Ben Hai River which splits the six miles wide no-man's land.

The spokesman was unable to give the exact number of times the B-52s have flown inside the DMZ since President Lyndon Johnson ordered a halt to bombing of North Vietnam in November 1968.

"However, B-52s have been hitting the southern half of the DMZ periodically since the 1968 bombing halt," the spokesman said.

He pointed out that the southern half of the no-man's land was South Vietnamese territory and the bombings in no way had infringed on the bombing halt of North Vietnam.

He said that the giant bombers would continue their strikes inside the DMZ whenever the command felt American and allied personnel were endangered. Asked why the command for the past two and a-half years had denied or evaded answering the question of B-52 strikes inside the DMZ, the spokesman said: "We have to be purposely vague about B-52 missions in South-East Asia for the security of the crews. The B-52s are particularly vulnerable to surface-to-air missiles and the closer they fly to the border, the greater the danger."

The spokesman said the B-52s only crossed into the DMZ when there were "meaningful targets" to attack. Intelligence reports have indicated for several months that the North Vietnamese were using the no-man's land as a staging area for troops.

There are also reports that the North Vietnamese are building a series of roads from east to west above the Ben Hai River in their own territory and another road which slants across the western edge of the zone towards the border corner of South Vietnam and Laos.

The command's admission that it was bombing inside the DMZ came after several days of intense questioning by newsmen of American support for South Vietnamese on border outposts who have been under constant shelling attacks for almost one week.

American troops who previously manned the DMZ bases, have now withdrawn behind the first line of defence. In Paris, Hanoi has accused

American artillery and planes, including B-52s, of shelling and bombing villages in North Vietnam and the demilitarised zone, the North Vietnamese news agency reported today.

The agency, in a dispatch received in Paris, quoted the Foreign Ministry as saying that U.S. B-52s bombed the village of Huong Lap in the DMZ on August 15, and that on the same day other U.S. warplanes struck Vinh Thuy and Ho Xa in North Vietnam, causing numerous civilian casualties.

In Saigon, Cambodia and South Vietnam have held talks on what appears to be a "Cambodianisation" of the war against the Viet Cong and North Vietnamese units operating just across South Vietnam's Western border.

These discussions are thought to have centred on a timetable for withdrawal of most of the 10,000 South Vietnamese forces which have been sent into southern Cambodia since last May.

Third largest American steel company formed

BY JUREK MARTIN

NEW YORK, August 17.

NEW STEEL company has emerged this week as the third largest in the industry in the country. The results from the merger of what has now become effective by which National Steel, the fourth largest concern, has taken over Granite City Steel, which had been ranked eleventh.

The new company, in which Granite will operate as a subsidiary of National under its present name, will take over from Republic Steel in the

country's steel ranking, behind only U.S. Steel and Bethlehem Steel, in terms of shipments. The deal, National Steel made a profit of \$59m. (or \$3.58 a share) on sales of \$1,250m. Granite earned \$3.6m. (or 76 cents a share) on sales of \$198m. Based on yesterday's closing share prices, National will be paying about \$24m. to take over Granite.

The merger has considerable importance over and above the simple emergence of one still larger steel company. The steel division of the Justice Department in Washington had been looking very closely at this proposed arrangement. Indeed, completion of the merger had been delayed until the start of this week in order to give the Justice Department a last, long look at the matter.

Although it has really made no positive comment on the subject, it would appear that the Department is prepared to let this agreement stand. This could be of considerable importance to the steel industry, since it could well encourage further consolidations and mergers between companies who would not now be afraid of incurring the Justice Department's displeasure.

One of the more recent and celebrated confrontations between the industry and the Justice Department ended in 1965 when Bethlehem abandoned its attempt to take over Youngstown Steel and Tube. The last major steel merger that did go through was that in 1960 between Wheeling Steel and Pittsburgh Steel.

According to Mr. George Stinson, National's president, one of the major advantages from National's point of view is that the merger obviates the need for the company to build a new hot strip mill to supply its mid-western markets. It will now be able to use Granite's modern hot strip mill in Granite City, Illinois.

FIAT ASSEMBLY FOR LORRIES
By Peter Tumlaci

ROME, August 17.

FIAT issued a statement today clarifying last week's report that the company is to run an ex-Ford plant in Chile. It said that Fiat has secured a contract from Chile's Corporación de Fomento to supply the parts for the assembly of 3,000 medium-heavy lorries.

They will be assembled in the former Ford plant of Cabanilla which at present is held by the Corporación de Fomento. CorFo will undertake all management responsibilities on both the commercial and technical side. Fiat will not make an investment in the plant and will limit its activity to technical assistance in the assembly of the vehicles and to assistance to their users for the guaranteed period of the vehicles.

NIXON'S 10% IMPORT SURCHARGE

Ready for a tough reception

BY GUY DE JONQUIERES

THE UNHAPPIEST and the most confused group of men to be found in the U.S. this week are undoubtedly the importers. President Nixon's decision to impose a 10 per cent surcharge on almost all dutiable imports not already subject to quotas has left many of them with an unpleasant choice: either to pass on the tax in higher prices and risk a sales loss, or absorb the extra cost themselves and cut profits.

The air of gloom emanating from foreign car showrooms, liquor and wine importers, electronic goods importers and the like has been almost tangible. The prospect of additional costs arising from a de facto devaluation of the dollar when the foreign exchange markets reopen has blackened the outlook even further.

Among domestic American industry, on the other hand, the reaction to the new trade barrier has been rather mixed. On Wall Street investors took a new interest in primarily the past. Businessmen themselves were less positive in reaching such an optimistic conclusion. Dependent on imported raw materials, they feared they might actually suffer from the new import measures.

Others were merely too preoccupied with the specifics of Mr. Nixon's new policy—the workings of the wage-price freeze, removal of the excise tax on cars and reinstatement of the investment tax credit—to be able to sit back and make an overall assessment.

Reactions from abroad have not been so muted. Japan, which sends almost 30 per cent of its exports to the U.S., has been the most vocal in its protests. It remains to be seen whether it will decide to retaliate—possibly by abrogating its voluntary agreements to limit exports of steel and textiles to the U.S.—but the potential for a further disruption of world trade relations through retaliation exists.

At the least, the Nixon administration is likely to face a tough reception from the other member nations when its surcharge proposals come up for formal consideration before the General Agreement on Tariffs and Trade in Geneva.

In view of the recent backsliding to take at least a temporary step towards protectionism, perhaps there should be some relief that he limited his action to raising his authority to impose higher tariffs. He did not, for instance, ask Congress to impose mandatory quotas. The major economic argument for preserving the dwindling surplus on the U.S. trade account has been that this serves to offset the mounting deficit on capital account. And when the balance swung from a surplus of \$2,700m. last year to a deficit during the second quarter of this year, the Administration's last line of defence against the growing capital outflow was seen to have crumbled.

But while the deterioration of the balance of payments has been broadened over both in the U.S. and abroad, the Nixon Administration has recently been faced with another, rudely political challenge on its own doorstep. Whatever Mr. Nixon's instinctive feelings might be about free trade he has been forced to take an increasingly cramped position over the past two years by the

rising wave of protests from small and medium-sized industries which have complained that their home markets are being eroded by cheap foreign imports. The protectionists came within a hair of getting their way last year, when a highly restrictive quota bill was defeated in the Senate by a narrow margin and there has been ample evidence that they are still baying for blood.

While President Nixon has avoided the menace of statutory quotas, the protectionists have got at least part of what they were seeking. The surcharge, which is expected to have an almost immediate and noticeable

and subsidiaries abroad, may not be so lucky. The tail-plane of the McDonnell-Douglas DC-10, for instance, is being made in Canada and is already dutiable. It is therefore subject to the 10 per cent surcharge on top of the duty already being paid. A similar problem faces the multi-national subsidiaries abroad in order to benefit from lower wage costs outside the U.S., nor which hold the distribution and sales licences for goods like cameras, televisions, and hi-fi equipment imported from Japan and the Far East, which have the lion's share of the U.S. market for these products already.

The precise application of the surcharge in many areas is still unclear. It is not yet certain, for example, whether it will affect steel imports, which are governed by a voluntary agreement with Japan. Similarly, no hard and fast decision has yet apparently been made on man-made fibres, which are also subject to voluntary restrictions imposed by Japanese textile exporters, which went into effect on July 1.

The surcharge also raises legal problems in other areas. A case in point is the operation of anti-dumping duties, such as those imposed on Japanese television imports earlier this year. Anti-dumping duties are based on finding that imports are being sold at less than fair value relative to their price in the country of manufacture. But if the import price is inflated, firstly by the surcharge and, secondly, by the effect of a floating dollar, how can the comparison be assessed? It may be legally possible for the foreign exporters of such products to seek a redress through the courts, though as yet, nobody seems able to give a definite opinion on this.

Looking ahead, however, it is clear that the decision to impose the surcharge and to permit the dollar to float in the foreign exchange markets only provides a solution for half of America's foreign trade problem—and an essentially short-term solution at that. Just how long Mr. Nixon intends to maintain the surcharge and in what conditions he will judge it right to remove it, is unknown. He himself has described it as temporary and said that it will remain until "unfair treatment" of the U.S. in international

markets is ended—a singularly vague commitment.

However, those foreign governments that have received the news of the surcharge with concern will also be watching closely to see what the U.S. does to deal with the other side of the foreign trade problem: that is, stimulating exports. It is easy enough, in theory anyway, to cure a trade deficit by simply cutting down on imports until their value is less than exports, but it is difficult to make such a remedy stick without resorting to permanent controls. And during recent years, at any rate, the balance of U.S. foreign trade has been a function of the rise



Workers clean up the debris on the floor of the New York Stock Exchange after Monday's hectic trading, when a record 31.7m. shares were traded.

Most vocal

Reactions from abroad have not been so muted. Japan, which sends almost 30 per cent of its exports to the U.S., has been the most vocal in its protests. It remains to be seen whether it will decide to retaliate—possibly by abrogating its voluntary agreements to limit exports of steel and textiles to the U.S.—but the potential for a further disruption of world trade relations through retaliation exists.

At the least, the Nixon administration is likely to face a tough reception from the other member nations when its surcharge proposals come up for formal consideration before the General Agreement on Tariffs and Trade in Geneva.

In view of the recent backsliding to take at least a temporary step towards protectionism, perhaps there should be some relief that he limited his action to raising his authority to impose higher tariffs. He did not, for instance, ask Congress to impose mandatory quotas. The major economic argument for preserving the dwindling surplus on the U.S. trade account has been that this serves to offset the mounting deficit on capital account. And when the balance swung from a surplus of \$2,700m. last year to a deficit during the second quarter of this year, the Administration's last line of defence against the growing capital outflow was seen to have crumbled.

But while the deterioration of the balance of payments has been broadened over both in the U.S. and abroad, the Nixon Administration has recently been faced with another, rudely political challenge on its own doorstep. Whatever Mr. Nixon's instinctive feelings might be about free trade he has been forced to take an increasingly cramped position over the past two years by the

impact on imports, will be imposed on all dutiable imports not subject to quotas under existing legislation. This includes such major categories as industrial heavy machinery, machine tools, electronics, textiles, and many consumer goods. The surcharge will not, however, cover duty-free imports like green coffee, bananas and newspaper or commodities like sugar and petroleum, which are already subject to quotas of one kind or another.

The hurdu of the surcharge on foreign car imports has been mitigated, to some extent, by the abolition of the 7 per cent federal excise tax on motor vehicles. But foreign cars will still have a more difficult time retaining their competitiveness with domestic American products than in the past. Apart from the surcharge itself, American car prices have been held down by the 90-day price freeze, which forced Ford and General Motors to roll back their previously announced price increases. In addition, under a bilateral agreement, American cars manufactured in Canada will not be subject to the surcharge since they are not dutiable.

In other areas, however, the benefits to U.S. industry are not so clear. The exemption of many raw materials, such as minerals and ores, from the surcharge, should help to keep the cost of industrial commodities down. But many bigger companies, and particularly the multi-nationals, find that the surcharge and the probable de facto devaluation of the dollar, will cut both ways.

One obvious case is the aerospace industry. It looks as though Lockheed may receive a special dispensation for the Rolls-Royce RR-21 engines which will power its L-1011 TriStar but other manufacturers, which have sub-contracted work to companies

and fall of the value of imports rather than of exports, which have obstinately resisted attempts to stimulate them.

Several steps which could revive the U.S. export performance were contained in President Nixon's package announced on Sunday night. One is the proposed creation of a "domestic international sales corporation" which would permit the deferral of tax payments on exports. (The Administration claims that this would put U.S. exporters on a level fiscal footing to exporters in the Common Market countries which are exempted from the Value Added Tax.) Another is the restoration of the investment tax credit, at an unusual high level, which, it is hoped, will provide an incentive for capital investments. It supplements a liberalisation of depreciation schedules put into effect earlier this year. Finally, a depreciation of the dollar will restore some edge to U.S. products on foreign markets.

However, the impact of these measures is still incalculable and will, in any event, take much longer to show up than the effect of a mandatory surcharge on imports. The level of new equipment expenditures by American industry over the past two years, while it has been meagre, and the most acute problem is not one of installing extra manufacturing capacity but of replacing outdated equipment now in use. It may take several years before the benefits of more efficient capital equipment show up in reduced unit costs, and these will have to be substantial if they are to offset the sharp rise in labour costs which has occurred over the past 18 months.

Looking ahead, however, it is clear that the decision to impose the surcharge and to permit the dollar to float in the foreign exchange markets only provides a solution for half of America's foreign trade problem—and an essentially short-term solution at that. Just how long Mr. Nixon intends to maintain the surcharge and in what conditions he will judge it right to remove it, is unknown. He himself has described it as temporary and said that it will remain until "unfair treatment" of the U.S. in international

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FIAT ASSEMBLY FOR LORRIES

By Peter Tumlaci

ROME, August 17.

FIAT issued a statement today clarifying last week's report that the company is to run an ex-Ford plant in Chile. It said that Fiat has secured a contract from Chile's Corporación de Fomento to supply the parts for the assembly of 3,000 medium-heavy lorries.

They will be assembled in the former Ford plant of Cabanilla which at present is held by the Corporación de Fomento. CorFo will undertake all management responsibilities on both the commercial and technical side. Fiat will not make an investment in the plant and will limit its activity to technical assistance in the assembly of the vehicles and to assistance to their users for the guaranteed period of the vehicles.

Uruguay ransom met

MONTEVIDEO, August 17.

A LEADING textile mill announced today it has paid a \$100m. ransom to the Tupamaros urban guerrilla organisation for the release of kidnapped Argentine industrialist Jorge Benabau, 23, whose family owns several textile mills here, was abducted by Tupamaros on July 12. Two Reuters

weeks later the Tupamaros issued a statement demanding the ransom be deposited in the joint order of three textile trade unions for distribution among workers who had been laid off in the textile industry. The Tupamaros are also holding four other captives, including British ambassador Geoffrey Jackson, Tupamaros on July 12. Two Reuters

Barbados election date

By Our Own Correspondent

BRIDGETOWN, August 17.

THE GOVERNOR-GENERAL of Barbados, Sir Winston Scott, yesterday dissolved the island's Parliament, thus clearing the way for the first general elections since independence in 1966. The election will be held on September 2, and nominations for the 24 constituencies will close on August 25. Prime Minister Mr. Errol

Barrow's Democratic Labour Party will be seeking a mandate for its third successive victory. In the last elections in November, 1966, it won 14 of the House of Assembly seats to eight by the Barbados Labour Party and two by the Barbados National Party. The forthcoming elections are expected to be a straight fight between the BLP and the DLD.

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Export News

U.S. to make temperature controllers

SKIL-S.K. Instruments of Skelmersdale, Lancashire, has concluded a licensing agreement with the Robertsaw Controls Company of America for the manufacture of SKIL's SERIES-NINE range of set point controllers and indicators in the U.S. and South America.

The terms of the agreement—signed by Mr. L. O. Johnson, general manager of the Fulton Shipyard Division of Robertsaw and Mr. Herbert Slack, managing director of SKIL—indicate that over the next few years the market in the Americas for these all-British design instruments is expected to reach a multi-million dollar level.

SKIL SERIES-NINE controllers and indicators embody in their design deviation dependent sensitivity—a non-linear proportional mode control which offers a number of benefits over normal three-term control, the company maintains.

The agreement follows stringent technical evaluation of the design by Robertsaw in terms of performance and reliability, suitability for the American market, and acceptability by American instrument engineers.

Opel to get U.K. parts

AC-DELCO, the General Motors subsidiary with plants at Dunstable, Kingbury, Liverpool and Southampton, has announced a £2m. a year deal to supply parts for Opel cars, the GM subsidiary in Germany.

"This contract vastly increases our overseas equipment trade," AC-DELCO says. "The company manufactures the widest range of automobile accessories in Europe and have supplied Opel with parts in the past, but never to this extent."

Final details of the contract have yet to be worked out, but negotiations between AC-DELCO's equipment sales department and the Opel headquarters in Rüsselsheim, near Frankfurt, over the past year have resulted in a firm contract to supply the parts.

The AC-DELCO equipment being exported to Germany will include window regulators, windshield wipers, door latches and heater motors.

Glory trail

GLORIA, the London designer of men's clothes who includes Tom Jones, Sean Connery and Stanley Baker among his clients, is the only British designer chosen to design special collections for the International Men's Wear Week starting in Cologne next May.

A naturalised Briton, Gloria, aged 28, was selected by the International Wool Secretariat, the International Institute for Fashion Council.

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TIMBER SHEET MATERIALS DOORS AND JOINERY		
Increased Profit and Bonus Issue		
Turnover	Year to April 1977	Year to April 1976
Net profit before tax	£25.2M	£25.6M
Net profit after tax	£1,104,036	£957,114
Earnings per Ordinary Share (25p)	9.82p	7.48p
Ordinary Dividend Interim	9%	9%
Final	11%	11%
Dividend cover	1.9 times	1.5 times
* Bonus Shares (October 1977)	1 for 10	
*For approval at A.G.M.—25th October 1977		
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DEALING WITH EASTERN EUROPE

'New look' sales give boost to Serck Audco

BY DAVID CURRY, EXPORTS EDITOR

SERCK AUDCO VALVES has won a £200,000 order for valves to be supplied through the Polish buying organisation Varimex to the Polish liquid sulphur industry. The valves will be delivered over an 18-month period.

In addition a major firm in the Polish refinery complex at Czechowice has led to an order for shut-off valves worth £100,000 due for despatch about the end of the year to be advanced by three months, and there is a strong prospect of duplicate orders next year.

Direct sales by the Shropshire organisation to Eastern Europe now account for more than 10 per cent of production and are worth in the region of £350,000 a year. In 1967-68 sales to this area were less than 1 per cent of production.

Mobile
The acceleration in sales to Eastern Europe reflects the success of the "new look" marketing policy introduced two years ago by the export sales manager, Mr. W. A. Goeting. The company dispensed with the services of intermediaries operating out of Vienna in favour of direct selling from the U.K. In addition, it put out very expensive and inadequate as a means of getting in touch with user companies. The company acquired a Volkswagen mobile exhibition vehicle (bought in Germany, taxed in the U.K. and based in Austria) which is used to visit plants and to service outside sites at exhibitions.

"We also get to the point," said Mr. Goeting, "when the user company tells the buying organisation: 'We must have these particular valves.'"

Mr. Goeting emphasises the importance of sales and technical literature, which is produced only in foreign languages for overseas sales and subject to colour coding.

The company produces lubricated plug valves, made also in its European factories, and ball valves and butterfly valves which are produced in the U.K. only.

Some 45 per cent of U.K. output is exported, about two-thirds of this going to Western Europe. In the U.S. the company has an agreement with Rockwell covering plug valves.

Man-made fibres hit £109m. peak
AIDED by buoyant overseas demand for knitted fabrics, British exports of man-made fibres forged ahead in the first half of 1977 with a record total of £109m, over 12 per cent ahead of last year's showing of £97m.

The British Man-Made Fibre Federation, commenting on the figures, says that the growth rate is increasing and that the full year's total may well exceed £125m—twice the half-year total—compared with the £195m record established last year.

Knitted
Exports of staple fibres were slightly down at £22.5m, but yarn exports, mainly filament, totalled £18m, compared with £19.5m in the first half of last year.

By far the largest growth was in exports of knitted fabrics which reached £27m, as against £18m in the first half of last year. Figures issued by the Department of Trade and Industry show that, for knitted piece goods wholly made from man-made fibres, exports in the first five months of the year were about double last year's, both in terms of yardage and of value. The strongest performer was acrylic knitted goods, which showed a nearly fourfold increase from 4.5m square yards

to 16.3m. Exports of polyester knitted goods nearly trebled from 6.8m square yards to 17.2m, while nylon knitted goods went from 2.6m square yards to 5.4m. Knitted net cloth, in contrast, dropped by some 50 per cent.

Exports of woven fabrics in man-made fibres changed very little in the first five months of the year as a total but there were considerable variations in performance. Woven tyre cord exports dropped sharply while continuous filament cloths made from fully synthetic or cellulosic fibres, used in dress and furnishing fabrics, moved ahead.

Melbourne tube work
A BRITISH firm is one of a consortium of four international consulting engineers who have been appointed to begin work leading to the detailed design for the construction of the Melbourne underground rail loop.

The firms are Mott Hay and Anderson of London, John Connell and Associates of Melbourne, Hatch Associates of Canada, and Jacobs Associates of San Francisco.

All design work by the consortium will be carried out in the Melbourne offices of John Connell and Associates. Estimated cost of the rail loop is \$450m.

Preliminary work started in June on the construction of under-passes, minor tunnelling and new sidings. A start on the four tunnels—in pairs one above the other—and three underground stations is expected in 1973.

Calf-love
A CONSIGNMENT of 39 Hereford, four Galloway, two Aberdeen Angus and five Shorthorn pedigree bulls has left Lowestoft for the Baltic port of Riga, to be used to improve the Russian beef herds.

A further consignment of Hereford bulls has been selected and will be shipped during the first week in September. Total value of the combined order is £73,000.

Selection and shipment has been arranged by United Livestock Exports. This is the third consecutive year that the Russian cattle purchases from the U.K. have been handled by this company.

Hardware
THE Hardware Manufacturers' Association in conjunction with the Board of Trade is sponsoring groups to participate in the New York Hardware Show from October 11-14 this year and the Canadian National Hardware Show in Toronto in February, 1977.

Five companies will show at the New York exhibition and 13 will be at the Canadian fair.

SEMINAR ON JAPANESE SHIPBUILDING
The University of Strathclyde's Department of Shipbuilding and Naval Architecture will hold a seminar in Glasgow on September 8 at which the performance and techniques of the Japanese industry will be systematically examined.

The seminar is the first in a series designed to examine the lessons for British shipbuilding and shipowners arising from the enormous expansion of international merchant fleets. European and British performance will be considered later.

Czech joint ventures under the microscope

By Our East European Correspondent

U.K. manufacturers considering entering into industry co-operation agreements with manufacturers in Czechoslovakia will have an opportunity to discuss their practical prospects during a "Week" to be held in London from November 15 to 19. On paper, at least, the prospects should be good since Czechoslovakia intends to step up its own exports of engineering products by more than 50 per cent in the newly started five-year period.

The week will be particularly interesting in that it is expected that leading engineers and scientists, as well as trade officials, will be attending. This means that British businessmen will be able to learn at first hand something of the state of the Czechoslovak economy and its recent economic developments, and to discuss with Czech officials the possibilities of co-operation.

Commitments
They will also be able perhaps to learn more about Czechoslovakia's future commitments to the Common Market, and how the recently announced multinational integration programme looks from Prague.

The week is being sponsored by the Czechoslovak Chamber of Commerce and the London Chamber of Commerce and Industry. The LCCI says industrial co-operation is probably more advanced with Czechoslovakia than with any other East European country, but notes that West Germany, France and Italy are also making very rapid commercial headway.

U.K. agreements already made cover computers (Ferranti and the National Computing Centre); float glass (Pilkington); motor components (Rover); and textile machinery (Coutts).

In addition, there is an inter-governmental science and technology agreement, and a "protocol of co-operation" between the two countries.

Demonstrations
The organisers of the week are hoping to hold working demonstrations and symposia on machine tools, marine equipment, chemical industry equipment, turbines, rolling mill equipment, and foundry equipment.

It is important to understand that the Czechoslovak delegation to visit London at the time will be led by Mr. Ivan Peter, Deputy Minister for Foreign Trade.

A British delegation, led by Mr. Leopold Friedman, head of the LCCI's Czechoslovak Section, will be at the Brno Trade Fair from September 11-22.

In the first six months of this year U.K. exports to Czechoslovakia amounted to £20.4m, and imports to £22.8m.

IN BRIEF
TIR Swiss link with Midlands
A NEW TIR road trailer service has been introduced by international freight forwarder All-transport to provide Midlands industries with a direct 72-hour cargo link with Switzerland.

The new service is a development of the company's previous method of sending goods by rail to Switzerland via train ferry. Departures will be from Birmingham each Thursday, arriving in Basel on Monday.

Goods transport will be by the carrier for the service, For plant in excess of 3,000 kls, Beresford will collect direct from the shipper's factory; smaller loads can be delivered either to Stoke-on-Trent or Birmingham, or alternatively collected.

Two trawlers worth \$3.1m. are to be built by the Halifax Shipyard Division of Hawker Siddeley Canada for National Sea Products, a Halifax, Nova Scotia, company. The trawlers will be capable of mid-water trawling (midway between ocean bottom and surface) as well as ground fishing. The vessels, each 50 feet long, will be completed in autumn 1977.

Four similar vessels are being built by two other yards, Ferguson Industries, of Pietra, Nova Scotia, and Newfoundland Marine Works, Marystown, Newfoundland. An engineering service to these yards is being provided by the Halifax Shipyard Division.

The six new vessels will bring the total of Sea Products' fleet to 36 in Canada and eight in the U.S.

More than 2.5 miles of 30-inch wide specially constructed conveyor belt will be used as a ship-to-shore discharge system to stockpile phosphate and sulphur at a rate of 400 tons per hour. The belt is of all-nylon construction with specially designed covers to resist ozone and chemical attack.

The works were designed and constructed by George Wimpey and Co.

British companies will exhibit musical instruments, gramophone records and accessories at the Leipzig Autumn Fair next month. They include Boosey and Hawkes (Sax), Rudolf Cartier and Co. (Violin), and the Linguaphone Institute.

The fair, the largest ever held in Leipzig, has attracted 6,500 companies—90 of them British—from 55 countries.

Commons speech limit sought

By Richard Evans

A TIME limit on the speeches of frontbenchers and MPs in certain short Parliamentary debates is recommended in a report of the Commons Select Committee on Procedure published yesterday.

The committee argues that in short emergency and half-day debates and in debates on detailed legislation, frontbench speakers and movers of the motions should be limited to a maximum of 20 minutes each, and backbench speakers to 10 minutes each.

A proposal that warning lights should be flashed once MPs speak for longer than a set period is recommended by the committee but it does recommend that the installation should be considered of large stop clocks in the galleries to show MPs the length of time they have been speaking.

The experiment to limit speeches in certain debates was agreed after the committee had heard evidence from the present Speaker, Mr. Selwyn Lloyd, and his predecessor, Lord Maybray-King, about the difficulty of limiting the speeches of some MPs.

Firm hand
But Mr. Lloyd detected "signs of definite progress at the moment" in the limitation of speeches and was reluctant to accept the need for an imposed limit until he had pursued his experiment of voluntary curtailment a little longer.

The committee fully endorsed the Speaker's view that in regard to front bench speakers "what is needed is a firmly firm hand."

Lord Maybray-King (formerly Mr. Horace King) recommended a time limit on speeches because of any subject at least three times as many members wanted to speak as were called.

Among a number of other detailed procedural recommendations are the setting up of pre-legislation and post-legislation committees to smooth the passage of Bills through Parliament and to inquire into difficulties caused by the abolition of the "counting out" of legislation.

Select Committee on Procedure, session 1976-77, the process of legislation, 50; £2.90.

Scottish venue for 'youth travel workshop'

By Elisabeth Ganguly

TRAVEL agents and tour operators from 17 countries are to meet in Glasgow for a "youth travel workshop," organised by the British Tourist Authority at Stirling University from August 24 to 27.

This "youth of tourists marketing" will be run in association with the Scottish Tourist Board, BOAC, Caledonian-BUA, and British Rail. The idea is for overseas buyers to meet representatives of U.K. organisations with tourist services to sell.

On the U.K. side will be 50 organisations specialising in youth travel and holidays, and in educational visits. The Glasgow hotel is the nearest to Britain's share of the organised youth travel movement.

New P & O liner named after London

By James McDonald, Shipping Correspondent

P & O's new £10m. cruise liner, which is being built in Genoa, is to be called Spirit of London. The ship will be completed by autumn next year and will operate in the American west coast market, based in Seattle.

Mr. Jim Davis, a director of P & O Lines, announced the name of the ship in New York during a promotional tour of the U.S. The U.S. is the largest potential market for cruising in the world and in our new cruise liner, we are certain we can offer discriminating American passengers a first class cruise.

"Spirit of London is the first of our second-tier passenger fleet of modern purpose-built cruise ships designed to retain P & O's world leadership in cruising right through the 1980s."

The liner, already reported in the financial times, will carry about 750 passengers and is intended for short cruises. Her first U.S.-based cruise will start on November 18 next year.

£450,000 urban projects approved

EXPENDITURE of some £450,000 on non-capital projects under the Urban programme to help areas of inner city social need has been approved, the Home Office announced yesterday.

The projects, ranging from housing aid centres to playgrounds, will be aided by a per cent Exchequer grant in most cases for up to five years.

The approvals cover a total of 22 projects put forward by 23 local authorities in England and Wales.

SAMSON-SYSTEMS INTER FREIGHT CONTAINER LINK

Systems Interfreight—the U.K. general agents of the container marine line division of American Export Isbrandtsen Lines—has joined with Samson Transport Company, of Copenhagen, to offer a new full-load container forwarding service between the U.K. and Denmark.

Mr. Klaus C. Bogstad, U.K. sales manager for the new service, said that the Systems Interfreight offices in the U.K. and Samson's offices in Denmark, combined with a full range of 30-foot, 30-foot and 40-foot containers and flats—would provide a comprehensive service in both countries.

GARDENS TO-DAY Long lasting Penstemon

BY ROBIN LANE FOX

GIVEN THE choice, would you rather have a life that was short and glorious, or one that was long and mediocre? Well, I would choose the short sharp flash: better an Achilles than an H. G. Wells. But in my garden, however, the question is more complicated, though many of my favourite flowers will only last for a day or less. Certainly, brief life is part of their attraction, allowing variety and rapid change; whoever felt excited about the opening of a China Rose or hurried to show it off, knowing that for the next six months it would be continuously in flower?

Fast fading
But equally, where space is limited, a long-lasting flower is a garden filled with flowers and a garden filled with flowers is a garden filled with flowers. In August, this is especially obvious, as many of the "stars" have had their day and "stars" have had their day and "stars" have had their day.

To make the search for long-lasting flowers more difficult, I will think, like most gardeners, in terms of flowers. Our garden would be very much subtler if we dropped this habit and began to consider the leaf first but as I cannot imagine a nursery catalogue describing their goods in terms of their shape and greenery, mentioning flower and colour only as points of additional interest, I bow to the wishes of the majority and look round for long-lasting flowers to "prolong what the lovers of colour call the show."

Even here, I have reservations. How often gardeners will say "and what's more, it goes on and on, as if their new Rose was the last meeting, only to find, a few days later, that the Rose Masquerade has been cut to the ground."

In the next-door bed, there is a Firebird (in Latin, the awful and if they are dazzling, it is so Schönholzer) which begins in July and ends in late October.

Tabular flowers
The season begins with a mauve pink variety which is called Fruticosa, in my opinion, though Penstemon names are a muddle which needs sorting out. Its flowers are tubular, their outside blue-mauve, their inside blue-pink and they are held on upright spikes some 15 inches high above a shrubby bush of leaves about six inches tall and as much as a foot and a half wide. Their first display is in late May but even now, in mid-August, there are plenty of spikes showing, more on those bushes which have been dead-headed.

In the next-door bed, there is a Firebird (in Latin, the awful and if they are dazzling, it is so Schönholzer) which begins in July and ends in late October.

The solution
In paving, in borders, in walls, in formal beds, these long-lasting Penstemons seem to be the solution to the garden dilemma. They go on and on without being dull and they always there while other flowers and herbs have faded. Given choice, after all, perhaps I prefer to be a Penstemon playmate, making up for me glory by a long and entertaining life.

U.K. Concord may fly again this week
By Michael Dome

THE British-Assembled Concorde supersonic airliner prototype is expected to undergo a run at its Fairford, Gloucestershire, base to-day, and may fly before the end of this year.

The aircraft has been on ground for several weeks undergoing tests and modifications, to prepare for the next phase of flight test programme. In particular, the tests have been designed to ensure that there has been no damage to the aircraft following a flight in which a U.S. subjecting the aircraft to greater than normal stresses.

The checks, however, shown that there has been no strain of any kind on the aircraft, the bulk of the performance ground has been devoted to normal checks and the modifications which had been planned some time.

More visit Scotland's galleries
ATTENDANCES at the National Gallery of Scotland jumped about 20 per cent last year.

There were 215,278 visitors in 1976, compared with 179,281 in 1975—despite the fact that the gallery was closed for most of the year for reconstruction air-conditioning.

There were 215,278 visitors to the Scottish National Gallery Modern Art, compared with 179,281 in 1975.

The Scottish National Gallery and the National Museum of Antiquities of Scotland, 106,733 visitors, compared with 101,333 in 1975.

GLASGOW BUYING FOOTBALL GROUP
Glasgow Corporation is buying the former Catkin Park football ground from the architect James Lindsay & Sons for £26,500.

The 11½-acre ground will be retained as an open space by parks department and may eventually be used as a sports centre similar to the Bellahouston sports centre opened years ago.

Tyne puts up port charges again
INCREASED operating costs, industrial troubles and overseas imports of coal hitting the local market have forced the Port of Tyne Authority to put up charges for the second time in five months.

In April, the Authority raised its conveyance charges on goods and ships by an average of 5 per cent, the first increase levied in more than three years.

But from September 1 the charges on coal and coke will jump 20 per cent, and by 13 per cent on most other commodities. Various increases will be levied on ships according to their ports of origin and destination.

Mr. P. J. Spinkman, said the higher charges were being introduced to offset massive increases in maintenance costs, particularly wages.

Cassette market
With the possibility of video-cassette rights offering further revenue for the films, there is little doubt that the promise of the cassette market may have wages.

European News

50 Spanish companies 'forced to close'

By Our Own Correspondent

MADRID, August 17. ICE rises, higher production and liquidity problems are causing a number of Spanish companies to close. Businessmen say that the "activation" measures taken by the Government earlier this year have proved too timid and that the promised anti-inflation measures were never put into effect.

A Barcelona Chamber of Commerce spokesman said that at least 50 large and small companies went into liquidation during the first half of this year. The list of closing companies includes such long-established firms as the Elvira department stores and Hilaturas Egara, SA, textile manufacturing firm. It also includes several domestic planes manufacturing companies which have also gone into liquidation, including Manufacturas Alpe and Manufacturas Sano-Suñer. The latter is operating with a capital participation of more than 1,500 workers on payroll. The total sum of debts involved by the firms suspended payment in the second area amounts to 2,800m. (about £16.8m.). The situation also looks bleak in Madrid. The number of closed commercial bills has increased by 6.7 per cent. on the period last year to a total of 252,000. (about £16.8m.).

Madrid expects to payments problems

By Our Own Correspondent

MADRID, August 17. Spain exported a total of 1m. worth of products in July, an increase of 40 per cent. on the same month last year. But imports in July, rising to a total of 1.2m., were 10 per cent. higher than in the same month last year. The Spanish Minister of Commerce, Sr. Fontana Codina, said that the 7 per cent. increase in exports was a result of the abolition of the import control system. In the first half of July alone, he said, applications for imports (to be carried later this year) have increased by 70 per cent. on the corresponding period of July last year. He expected an increase of 10 per cent. in the foreign trade gap, but, according to the Minister's spokesman, Spain will have no payment problems because latest Bank of Spain reports state that in the first half of this year Spain's gold and silver reserves increased by 52m. to a record figure of 852m.

Yugoslavs scorn idea of anti-Soviet axis in the Balkans

BY MICHAEL SIMMONS, EAST EUROPEAN CORRESPONDENT

THE POSSIBILITY that "an anti-Soviet axis" in the Balkans may be brought about by the Chinese—raised in a Soviet-inspired article in the Hungarian journal Magyar Hirnap, last week—has been contemptuously rejected in Yugoslavia. "It is insane," said Milka Sundic, in a broadcast this week from Zagreb, "to believe that our relations with the European socialist countries in general and with the USSR in particular must be bad because we have good relations with China."

Not its own

Mr. Sundic, a well-known commentator, stated that the views of Magyar Hirnap—which warned that it could be "extremely dangerous" if such an axis were created in the Balkans—were "palpably not its own." Yugoslavia found it hard to believe that there could be such a poor acquaintance in, for instance, Hungary, with their views of axes and pacts.

Commenting on the Magyar Hirnap suggestion that the Chinese Prime Minister was expected to tour the Balkans later this year, Mr. Sundic added: "We really do not know whether or when Chou En-lai will visit our country, but we can say that we would rejoice at such a visit, just as much as we rejoice at any other visit whose aim is the consolidation of peace and international co-operation."

Yugoslavia's relations, he pointed out, were good with China, and it was to be hoped they would become even better.

Then, pointing an accusing finger at Moscow without actually naming it, he went on: "The most diverse and crude excuses are being sought to keep Yugoslavia under observation, to impose on it something it does not want, and if this cannot be achieved in any other way then—and this definitely emerges from what the Hungarian journal said—measures envisaged by the doctrine of limited responsibility for Socialist countries could be invoked."

He concluded that not only the printed expressions of concern by the Socialist countries worried Yugoslavia, but also "the demonstrations of strength" along its borders. (This was a reference to the recent Warsaw Pact exercises held in Hungary, near the Yugoslav frontier, and those to be held in the next week or so in Bulgaria.)

Meanwhile, another Hungarian journal, Magyarorszag, has this week printed a lengthy analysis of Chinese policies—using extensive quotations from an interview with an unnamed Soviet expert. This expert's view is said to be that China is interested in helping President Nixon indirectly to keep his office in next year's elections.

"A Democratic Party President would be unfavourable to Peking," the writer reported, "since very likely it would result in better Soviet-American contacts."

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Other Overseas News

Amin makes corruption charges

By Our Own Correspondent

KAMPALA, August 17. PRESIDENT Amin today revealed that he would soon take action against some of his Ministers whom he regarded as inefficient and corrupt. He complained that when he had previously spoken of alleged corruption among his Ministers this had been "covered up" in the Press.

But he believed in the truth and would be quite happy for anyone to point out the fact if he made mistakes. Ministers were not indispensable. He illustrated his point by indicating three men in civilian clothes who he said were the most important members of the Defence Council, although they were paid only 255s a month.

He declined to say who the men were but they were assumed to be army privates. General Amin said soldiers now in detention would be court-martialled later this month but resisted suggestions that their trials should be public.

He also mentioned Finance Minister Mr. Wakhwaja and said the Minister had not informed him of deficits totalling about 54m. left by the ousted Obote regime. He had only learned about these when another Minister temporarily took over the finance portfolio.

IRAN, PEKING TO EXCHANGE AMBASSADORS

By Our Own Correspondent

TEHRAN, August 17. IRAN today agreed to set up diplomatic relations at ambassadorial level with China. At the same time it dropped its two-China policy. Within hours of making the announcement, Tehran had notified Tehran of its decision to break off 30 years of diplomatic ties and ordered its ambassador, Sir King-Woo, to leave the night.

Ambassadors are expected to be exchanged at the "shortest possible time" possibly before the 25th anniversary celebrations in October to allow Chinese Premier Chou En-lai to go to them.

The ambassadors of the U.S., Britain, France and the Soviet Union sat down together once again in the former allied council control building here, under the chairmanship of British Ambassador Sir Roger Jackling, Reuter.

Trevi coins free for all

BY OUR OWN CORRESPONDENT

ROME, August 17. COINS thrown by tourists into the Trevi Fountain have been declared public property by a Rome judge and "fair game" for anyone who wishes to collect them.

For some months a battle has been waging between the city's street urinals and the ten men who clean the fountain every week. The urinals, who generally have the sympathy of the thousands of tourists that flock to the Trevi Fountain each day to throw in coins that are said to ensure their return to Rome, wait for the coins to be launched into the famous waters and then plunge in half-naked to retrieve them.

To put a stop to their capers, the fountain cleaners, who are said to clean up each week about 1000 between them, carefully placed three-pronged nails into the water to stop the boys wading in to collect their treasure trove.

Its overt purpose is the approval of the constitution of the proposed Federation of Arab Republics composed of Egypt, Syria and Libya. According to the already agreed plan, this document will be submitted to a referendum of the peoples of the three countries on September 1.

Not the least attraction of the Federation to President Sadat has been the prospect that Syrian military facilities, in particular airfields, would be made available to the Egyptian Air Force. Reports in a Beirut newspaper last month that two squadrons of MIG 17s have been stationed in Syria are understood to be substantially correct. It is believed that General Mohamed Sadat, Egyptian Minister of War, and Saad el Shazli, Chief of Staff, discussed the further deployment of units in Syria when they visited Damascus last week.

General Shazli's arrival coincided with that of the Soviet General Kozlov, described as "Deputy Commander of the Caucasus Military Area," and they both attended a banquet

The General told executives of Nigerian newspapers here yesterday that there was no immediate plan to replace the civil commissioners in the Federal executive council although the Government was thinking of a reshuffle.

Nigeria's Central Bank today released a further £30m. in foreign exchange to commercial banks for part-payment of short-term external liabilities of the country which were incurred before April 1, 1971. This brings to £120m. the total released.

The Central Bank also announced that payment of import bills due after 90 days "is being smoothed" but adding that there were some importers who were still not submitting their documents in time, thus causing payment delays.

Bridge Bloom adds: While British companies will no doubt be pleased that the Government's pledge to repay 1971 import bills

promptly on 90 and 180-day basis is being honoured, the longer pipeline created during the war and "frozen" up to the of March this year is still causing headaches in the foreign business world.

On the political front, it remains to be seen what General Gowon means by "reshuffling" civilian commissioners (ministers). Almost all these men, at the federal or state level, were appointed at the height of the crisis and in some cases have become too well entrenched. Of greatest interest at the federal level is the vacancy left by the resignation of Chief Awolowo from Finance last month; there are a number of possible candidates for this key post which earned with it, under Chief Awolowo, the Vice-Chairmanship of the Federal Executive Council, the "second in command" post to General Gowon.

Australian budget calls halt to expansion

BY MICHAEL SOUTHERN, AUSTRALIA EDITOR

SYDNEY, August 17.

THE FEDERAL Treasurer, Mr. Snedden, tonight introduced severe anti-inflationary measures in his 1971-72 budget. The measures generally make up the first non-expansionary budget for at least ten years, with increases in personal tax, excise on tobacco, petrol, postal and telegraphic charges.

Mr. Snedden also announced substantial aid to the rural sector, particularly wool, and increased defence and foreign aid expenditure. In all, Mr. Snedden is aiming for a modest surplus for the year of \$A630m.—a rise of \$A170m. on last year's estimate. This will have the effect, particularly in the winter quarter, of severely restraining spending in the private sector through a tight liquidity situation.

It is clear from the budget that the Government sees cost-pull inflation as the major damaging factor in the Australian economy and Mr. Snedden referred to this several times in his speech. Although a much more decisive budget than that of Mr. Bury last year, Mr. Snedden's package is very much a rich man's budget in that the bulk of the tax increases will be borne by the working class.

The few concessions allowed, on matters like school fees, deductions and the age of student dependants being raised from 21 to 25 years will prove of greater benefit to the working class than bracket earners with children in private schools.

The measures proposed are: An increase in personal taxation by raising the 25 per cent. rate on personal taxable income to 30 per cent. This means that when a taxpayer's tax due on net taxable income, he will have to add 5 per cent. instead of the 2 per cent. previously charged. The new scale will start from October 1 next.

Umbrella

An increase of 5 per cent. on the first \$A10,000 of taxable income from a public company, which means that all public companies will pay a flat rate of 7.5 per cent. on all income, instead of 4.5 per cent. on the first \$A10,000. This is seen more as a measure to eliminate a taxation dodger than as a direct swing at industry.

Under the present system, companies formed an umbrella could have several subsidiaries each earning \$10,000 a year and thus avoid the higher tax rate. Private company rates will now be 37.5 per cent. on the first \$A10,000 and 43 per cent. on the balance. These changes will

be for the 1970-71 year, and yield \$A24m. Cigarettes will rise by around two to three cents a packet of 20 as a result of a 50 cents a pound rise in duty and tobacco will rise by about three cents a two-ounce packet following a rise of 25 cents a pound. This measure will bring in an additional \$A21m. Petrol excise will rise

by two cents a gallon. In all, these rises will yield \$A157m.

Other charges to rise will include radio and television licence fees, by some 25 per cent., and telephone, postal and telegraphic charges. Mr. Snedden also announced that air navigation charges were to be reviewed in order to have the airlines meet more of the cost of airports and airway facilities.

Mr. Snedden said that the defence vote would be increased by \$A117m., or 10.3 per cent., to \$A1,252.4m. Of this increase, \$A.66m. would meet new rates of pay for the services. New equipment would cost some \$A.227m. This would include 10 Skyhawk fighters for the Navy, 13 Nacchi trainer aircraft, 12 helicopters and communications equipment. An amount of \$A.62m. would be spent on the Cockburn Sound naval base in Western Australia, and on Learmonth Airfield on the north-west coast.

Foreign aid would increase by \$A.16m. The total figure will be \$A.165m., of which \$A.130m. will go to Papua New Guinea. Payments to the States will increase by \$A.85m. to \$A.2,931m. The States will, however, receive a further \$A.250m. from pay roll tax which was transferred from

the commonwealth to the States in June this year. In all, this means the States will receive \$A3,250m. in the year, an increase of 15 per cent.

Social welfare measures announced include a rise in pensioners of \$A1.25 a week for single people and widows with children, and \$A2 a week for married couples. This is the biggest single increase granted to pensioners for ten years or more. Other increases announced were in child endowment for the third child only and in war pensions. In all, the expenditure on social services, health, housing and other welfare activities will cost \$A2,085m. On education, the budget proposed an expenditure of \$A344m.

Assistance to industry will total \$A371m. The bulk of this will be directed towards primary industry, and in particular wool. Mr. Snedden announced that the Government would introduce a scheme of deficiency payments for wool growers. This would be a percentage of market realisations and ensure that on average, wool growers would receive a return corresponding to 36 cents a pound, for the whole wool clip apart from inferior wools. An amount of \$A69m. has been allocated, but Mr. Snedden warned that this estimate was subject to a "considerable margin of uncertainty." Additional bonuses on butter and cheese would be extended a five year stabilisation plan for the apple and pear industry introduced and assistance towards reconstruction of the dairy farms.

Uptrust

Mr. Snedden said that the Government had found that Australia was in the grip of inflationary pressures which had not been met by a corresponding increase in production. Over the five years from 1965 to 1969, average weekly earnings rose by 6.5 per cent., and consumer prices by 3.2 per cent. a year. At no time did unemployment exceed 1.5 per cent. of the work force. In 1969-70, average weekly earnings rose by 8.9 per cent. and by more than 10 per cent. in 1970-71. The consumer price index rose by 3.2 per cent. in the former year, but by 4.6 per cent. last year. In June the underlying rate was above 6 per cent.

"There has been and still is a powerful upthrust of costs stemming largely, if not wholly, through large wage claims relentlessly pursued. There has also been and still is an over-stressing of demand in some sectors... in the very big area of consumer spending there appears to have been a growing rate of increase in recent months. This is a critical area because of the massive additional cost on the real wage bill if consumer spending did rise more rapidly. This could be made possible by the big increase in personal disposable incomes."

Mr. Snedden said the annual growth in retail sales for the March and June quarters was 12 per cent.

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McMahon defeats Opposition censure

By Our Own Correspondent

CANNBERRA, August 17.

GOVERNMENT members closed ranks behind the Prime Minister, Mr. McMahon, today in defeat an Opposition motion attacking him for causing the recent upheaval in the Cabinet and the Liberal Party.

Only an hour after the House of Representatives resumed from three months' winter recess, the Leader of the Opposition, Mr. Gough Whitlam, moved "that in the opinion of this House, the Prime Minister's methods and motives in removing ministers and his subservience to outside influences, have destroyed trust in his Government at home and abroad."

He said the Opposition had deliberately chosen not to press a traditional censure motion so that disaffected Liberals could express their disapproval of Mr. McMahon without bringing down the Government. But none chose to do so and, when the Government sagged the debate after slightly less than two hours, Mr. Whitlam's motion was defeated by 62 votes in division on straight party lines.

Mr. McMahon formally announced the changes in his Cabinet within a few minutes of the House's resumption. Throughout question time which followed he was harried by the Opposition leader and his deputies. Mr. Lance Barnard, in explaining his motives in making the changes, and the methods, particularly Press leaks, by which they became public knowledge.

The Opposition also pressed a series of questions concerning Mr. McMahon's relations over many years with Sydney newspaper and television magnate, Sir Frank Parker.

When he moved his motion after this initial probing, Mr. Whitlam said the Prime Minister had chosen to state his role only in those matters where he was confident of protection through the ethics of journalism or fellow politicians. He had evaded the more difficult questions, "He will say anything to suit his purpose. This country has been held up to ridicule in the five months he has led it," Mr. Whitlam said.

Humbly

The main targets of the Opposition attack were the dismissals of former Foreign Minister, Mr. Leslie Bury, and Defence Minister, Mr. John Gorton. Both actions were entirely for personal and not policy reasons, Mr. Whitlam claimed.

Mr. McMahon attacked the Opposition leader as "a false person," using a device which showed that he led a party with nothing to offer and a great deal to be ashamed of. "We must not be diverted from the real business of government by lawless personal considerations," Mr. McMahon said. "The changes that have taken place in the ministry are exclusively the Government's business." He called the Opposition attack "bumbug."

There has been and still is a powerful upthrust of costs stemming largely, if not wholly, through large wage claims relentlessly pursued. There has also been and still is an over-stressing of demand in some sectors... in the very big area of consumer spending there appears to have been a growing rate of increase in recent months. This is a critical area because of the massive additional cost on the real wage bill if consumer spending did rise more rapidly. This could be made possible by the big increase in personal disposable incomes."

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Uptrust

Mr. Snedden said that the Government had found that Australia was in the grip of inflationary pressures which had not been met by a corresponding increase in production. Over the five years from 1965 to 1969, average weekly earnings rose by 6.5 per cent., and consumer prices by 3.2 per cent. a year. At no time did unemployment exceed 1.5 per cent. of the work force. In 1969-70, average weekly earnings rose by 8.9 per cent. and by more than 10 per cent. in 1970-71. The consumer price index rose by 3.2 per cent. in the former year, but by 4.6 per cent. last year. In June the underlying rate was above 6 per cent.

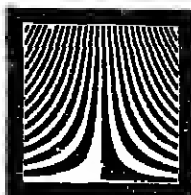
"There has been and still is a powerful upthrust of costs stemming largely, if not wholly, through large wage claims relentlessly pursued. There has also been and still is an over-stressing of demand in some sectors... in the very big area of consumer spending there appears to have been a growing rate of increase in recent months. This is a critical area because of the massive additional cost on the real wage bill if consumer spending did rise more rapidly. This could be made possible by the big increase in personal disposable incomes."

Mr. Snedden said the annual growth in retail sales for the March and June quarters was 12 per cent.

Foreign aid would increase by \$A.16m. The total figure will be \$A.165m., of which \$A.130m. will go to Papua New Guinea. Payments to the States will increase by \$A.85m. to \$A.2,931m. The States will, however, receive a further \$A.250m. from pay roll tax which was transferred from

the commonwealth to the States in June this year. In all, this means the States will receive \$A3,250m. in the year, an increase of 15 per cent.

Social welfare measures announced include a rise in pensioners of \$A1.25 a week for single people and widows with children, and \$A2 a week for married



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

COMMUNICATIONS

Route selectors for telephone calls

CLOSE ON 100 director exchanges in the United Kingdom are to be equipped with stored programme control equipment under a contract worth £8m, awarded by the Post Office to GEC-AEI Telecommunications.

Director areas are London, Birmingham, Manchester, Liverpool, Glasgow, and Edinburgh, and all these cities represent complex multi-exchange areas. Most of the units will be used to replace existing electro-mechanical register-transistor equipment in busy exchanges and the remainder is to be installed in new exchanges planned for the areas. The first conversion will begin in about a year and a noteworthy improvement in reliability will be the result.

This contract is the first awarded by the PO for this type of on-line control equipment which has a considerable potential for new features and services and provides for automatic supervision of operations.

At the moment, GEC-AEI Telecommunications is the only manufacturer of this kind of control equipment for the Post Office and the contract has been awarded after some three years of full operational experience following a 1½ year service trial of the prototype units installed at the London (Belgrave) exchange. This has already handled well over 50m. calls successfully.

With the correct interface, the GEC units can be used with Strowger, crossbar and motor unselector switching systems. Recently, the PO announced that it had placed contracts with GEC for four crossbar switching centres using this mode of control. Worth about £13m, the contracts form part of the programme to decentralise London's trunk traffic.

PROCESSING

Dial-a-valve process control

VALVE control in plant pipelines by dialling is stated to enable one man to operate electrically actuated valves throughout an entire plant from a central control panel, by dialling the identity number of the valve to be operated.

A light indicates that he has made contact with the correct valve, which is then operated by a normal push-button control. The mimic diagram on the control panel gives a continuous metered reading of the degree of valve opening or closing, and facilities for switching to local control are provided.

The maker, Bepkenson, Birkby, Hud-don, Leeds, claims that the system saves on cabling as only single signal wire is used.

The system can control as

many valves as can be connected to the control panel—although in practice valves are not usually assigned more than five-digit numbers. The first installation of this system is at the Burnley oil refinery, Ellismere, Port, where it is used to control the steam valves in the power station.

Sound keeps solders liquid

ULTRASONIC waves in the solder pot make it possible to solder aluminium without the use of a flux or high temperatures.

An aluminium oxide surface which forms on the metal as soon as it is exposed to air prevents the solder from sticking to it. Scraping of the surface oxide does not help because it forms again immediately before solder can be applied. However, Branson Sonic Power Company of Milford, Brook Road, Danbury, Conn., U.S., says ultrasonics solves the problem.

A transducer vibrating at 20,000 Hz is inserted in the solder pot to form high frequency waves in the melted solder. The aluminium part is dipped in the solder and the waves scrub away the oxide, letting the solder reach pure metal.

The part is then withdrawn, coated with solder and ready for the ordinary joining processes. Branson says the thickness of the solder coat depends on the rate of withdrawal and the temperature of the pot. The process is carried out at 600 to 900 degrees Fahrenheit, compared to the 900 to 1,200 Fahrenheit needed for flux soldering.

Heat in or out

REMOVING heat generated by equipment in confined conditions, or for a localised heat source to operate reliably for long periods in a remote or inaccessible position, can lead to complex design or maintenance problems. One solution is to pipe the heat to an exchanger. Heat pipes consist of a sealed tube assembly containing a suitable liquid and a wick. Evaporated vapour from the liquid condenses at the cooler end of the tube and is recirculated by capillary action through the wick.

Heat loads from a few watts to several kilowatts can be transferred at temperature levels between -200°C and +2000°C. Equivalent thermal conductivity may be up to 1500 times better than conventional heat sink materials such as copper and silver. Modifications such as the introduction of permanent gases into the heat pipe can enable constant temperature to be maintained over a wide range of heat input.

The National Engineering Laboratory, East Kilbride, Glasgow, is currently developing a wide variety of heat pipes for industry and its facilities for specification design and test are available.

METALWORKING

Dry cylinder liner turner and borer

AUTOMATIC centric distribution and coolant distribution is an essential feature of a specialised turning and boring machine capable of machining up to 53 dry cylinder liners per hour. Requiring only the same floor space as a single spindle machine, it boro and turns three liners simultaneously. The machine was developed by the Midland Machine Tool Co. (Birmingham) for the Ministry of Technology (now Department of Trade and Industry).

Designed as an integral part of the project, components for the lubrication and coolant systems were supplied by Enots, Aston Brook Street, Birmingham, 6.

All gears, bearings and slides are lubricated automatically and require infrequent attention from the operator. Oil is distributed by two pumps, one feeding a distribution gallery for the gears, the other spindles and

slideways. The latter oil supply is metered by piston distributor at the oiling points, controlled by an electric timer.

The high production capability of this machine is achieved by relatively slow rotational speed, but relatively high tool feed combination claimed to give maximum life from the carbide tipped tools. These operating conditions place heavy loads on the tooling as well as on the gears, bearings and slideways. The machine is efficient and coolant is delivered to the cutting surfaces through drill in the tool carriers.

Zinc cast in rubber moulds

COMBINING the British developed zinc-aluminium alloy, silicone rubber moulds, and quality centrifugal castings, the process can be made on a 10-second cycle.

The alloy, ILZRO 12, can be used with silicone rubber because of its low casting temperature, 715 to 810 degrees F. Rubber blanks are distributed by R. M. Rubber Company, of 1 W. 27 St., New York City.

Moulds are made by placing a rubber blank between two plates of rubber, pressing them together to impress the pattern in the rubber, and vulcanizing. The rubber blankets are then separated, the patterns taken, and the moulds placed in a centrifugal casting machine. Moulds are good for 100,000 castings and their elastic nature permits the casting of parts without undercuts.

Automatic press

BLANK feeding up to 55 strokes a minute on mechanical press enabling an operator to count two, three or four machines, claimed by the maker of an automatic press loading unit, Unisco Machine Tools, Coppi Side Industrial Estate, Broxhill, Walsall WS8 7HD.

The device can be fitted to a standard power press, needs area of 670 mm x 460 mm the side or front of the press and does not restrict accessibility. The loader handles blanks (raised or flat) to a maximum size of 350 mm x 200 mm. As long as the hopper is loaded, blanks will automatically be loaded, located and ejected without attention.

PABX for sightless operators

A CORDLESS PABX telephone switchboard incorporating a dual display system which can be used by both blind and sighted operators has been developed by GEC-AEI Telecommunications, of Coventry.

The illuminated display panel which indicates the progress of any call going through the switchboard has been supplemented by a bank of tactile indicators. When an indicator is energized, a solenoid-operated plunger is pushed out thus enabling the blind operator to feel the signals normally given on the illuminated screen. An audible warning is also given on a buzzer which can be adjusted to the pitch most suitable for the operator.

Changeover from tactile operation to the visual screen, which is fitted above the console for use by sighted operators, is made by a single keyswitch. In either mode of operation calls are answered by pressing a common answering key.

As the equipment has been developed from the PABX No. 4 console, an existing standard console can be converted on site if necessary.

be installed at ATV's Elstree Studios in December this year.

The equipment, which is the subject of a contract worth £85,000, will give ATV much greater flexibility in dealing with programme material. When making programmes with a particular eye on the U.S. market the tendency has been to shoot the material in 525 American standards and convert to 625 U.K. PAL standards for transmission in the U.K.

Bill Ward, Director of Programmes for ATV, stated this week that it will now be possible to take full advantage of the inherently better quality of U.K. standards by shooting in 625 and converting to 525 for U.S. sales.

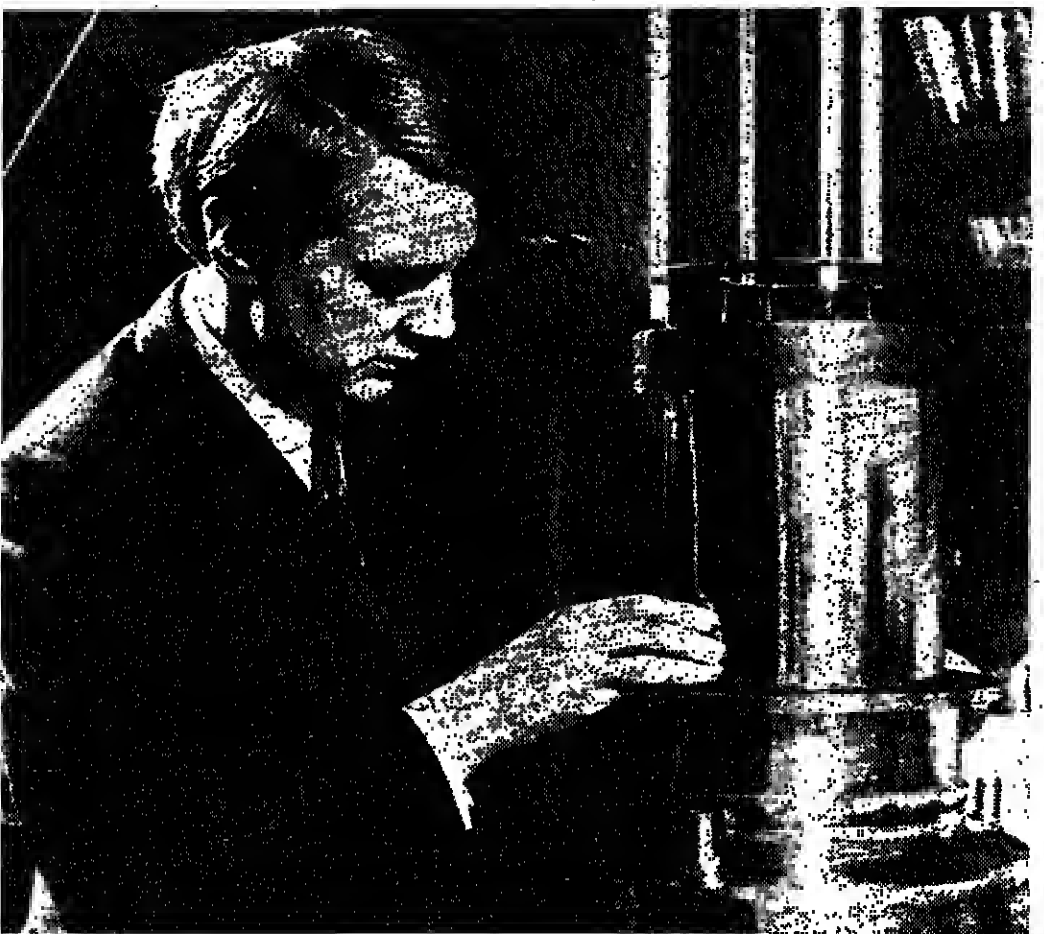
Standards conversion is carried out in the equipment by means of two interlocked electro-optical converters. Each of them contains a picture tube and a pickup tube (1½ inch Plumbicon). One of these converts the luminance signal, the other the chrominance signal. On the one picture tube the compatible monochrome picture is displayed, on the other an amplitude and phase modulated colour carrier oscillation. The latter is obtained by remodulation from the colour carrier oscillation separated from the input signal. The frequency of the oscillation is 1MHz approximately. After conversion, reference pulses of the same frequency, added to the oscillation, make possible demodulation of the chrominance signal in order to derive the R-Y and B-Y signals.

The standards converted colour difference signals and the luminance signal are applied to an encoder, whose colour standard may be selected at will.

Testing of the German converter was carried out by ATV on several of the current Des O'Connor shows which were made on the American standard and converted to the British system by the Fernseh unit for broadcast over the British IIV network.

ATV to use Fernseh converter

A TELEVISION standards converter made by Fernseh GmbH has been purchased by Associated Television Corporation and will



Fields achieved with this superconducting magnet are of the order of 105 kilogauss, thought to be the highest yet reached with a niobium-titanium superconducting medium. The equipment was built by British Oxygen Company, Morden, for the Physikalisch-Technische Bundesanstalt—the German national physical laboratory, Brunswick. It operates in superfluid helium at 2 degrees Kelvin, which is minus 273.2 degrees Centigrade.

The magnetic core is made of numerous windings of the special alloy and in the illustration, it is being lowered into the cryostat which maintains it in the extremely low temperature environment and provides the superconducting effect. A considerable amount of interest is centred in work on such magnets and on motors operating in similar conditions. The GEC has commissioned a large superconducting motor hull for it by IRI of Newcastle which is also building a special naval version of a motor of this type for trial operations by the Ministry of Defence.

according to product requirements. Thermoplastic film is used and shrinking is by recirculated hot air. The process is so rapid that it can be used for packaging filled ice cream cartons.

The latest method of shrink wrapping pallet loads developed by the company is the Dynosour heated platform, which is claimed to reduce pallet preparation time by up to 50 per cent, uses a thinner gauge of polyethylene hood, and reduces the possibility of hood damage against the heating tunnel walls.

The Dynosour uses an open grid platform through which the excess air in the hood is removed. This means that the clearance between the load and the chamber wall can be reduced from 400 to 100 mm, which lowers the cost of the machine and increases its efficiency. The machine takes pallet loads of 70 inches by 80 inches by 80 inches and has a capacity of up to 120 pallets an hour.

Copper kills water algae

ADDED to lake waters to kill algae copper not only leaves the water available for irrigation but also may improve the quality of the grass growing on irrigated soil.

The copper compound is "Curtine", offered by Applied Biochemists, P.O. Box 91900, Milwaukee, Wis., U.S. It has been used for a year to keep algae from growing in ornamental lakes and ponds.

Recent tests have shown that the copper does not harm grass and therefore the water from the treated reservoirs can be used for watering turf and plants. However, the treated water is not yet approved for use on vegetable crops.

The report of better grass due to use of treated water comes from Mr. Paul Kerr, operator of the Twin Oaks Golf Club at Dublin, Ohio. He says that not only does Curtine not damage the grass, but treated plots seem even greener than non-irrigated growth. Kerr guesses this may be due to the nutrient value of the traces of copper.

By agreement between the Financial Times and the BBC information from The Technical Page is available for use by the Corporation's External Services as source material for its overseas broadcasts.

It consists of mixing pulverised big-sulphur coal with coal tar and using hydrogen to blow it through a bed of cobalt molybdate catalyst. This produces a thick oil for burning under boilers, coal tar to be re-cycled in the process, and hydrogen sulphide.

PRODUCTS

European style FHP motors

WITH an obvious eye on the growing market for standard electric motor ranges across Europe and the effect of this in its business—whether the U.K. is in or out of the Common Market—English Electric-AEI Machines has introduced a range of industrial FHP machines entirely to metric standards.

Already Continental manufacturers have made a 3 per cent penetration in the 1 to 50 hp range and now the GEC company intends to match these ranges right down to the smallest sizes.

The new range will cover outputs from 0.17 to 0.75 hp (0.12 to 0.55 kW) and will be in frame sizes D63 and D71. The motors will sell in the £9 to £12 price bracket.

English Electric-AEI Machines says that it will continue to make fractional horsepower motors to U.K./USA standards and that the policy will be to "back both horses" for the time being.

The motors follow the continental design philosophy of extending downwards the industrial range by using cast frames around sunshier diameter cores rather than the British practice of wrapping steel shell shells around somewhat larger diameter cores.

Manufacturing techniques include the use of a pressure die-cast case, laminations produced by progressive die methods and windings produced by coil shooting—a method by which the coils are wound external to the stator and then "shot" on, that is, pulled into place. It is claimed that the motors are lighter in weight than traditional FHP types for a given output.

The company expects a considerable demand for the new motors from pump, fan, machine tool, textile machinery, and material handling equipment manufacturers. To the designers of such equipment, standardisation is expected to offer useful benefits. In particular, design can proceed more rapidly on the basis of a known motor in terms of overall dimensions, mounting details, and mechanical output.

Scalding in showers avoided

OPENING a cold water tap can reduce the pressure in a whole household system. If someone is taking a shower at the same time, this permits more hot water to flow through the shower mixing valve. The danger of scalding can be reduced by using thermostatic valves, but these are expensive.

A cheaper cure is to install a pressure sensitive mixing valve, which will reduce the flow of hot water if cold water pressure

Laser can be refilled

ARGON, neon and krypton lasers made by TRW Instruments and marketed in the U.K. by Avo International, of Dover, Kent, are now being supplied with a gas re-fill system. Avo claims that this quadruples the minimum guaranteed life in many cases and offers a minimum lifetime of 2,000 hours for some of the tubes.

The need for re-charging with gas at the factory is thus avoided and is periodically performed by the user simply by opening a valve to inject a metered quantity of gas.

Variable speed drive

COMPLETELY enclosed variable-speed industrial driving units—the Vari-Sil range—are available from Andantex of Ashton-under-Lyne, Lancashire, in five sizes with powers up to 30 hp and output speed ranges of 6:1.

The units are pulley and belt operated and require no greasing. Simplified belt changing, with a belt life of 15,000 hours, gives minimum down time.

Four models are available in each size: input and output shaft model; motorised model with standard flange-mounted electric motors; and either of these models fitted with a geared motor equipped with limit switches allowing remote control.

Input speeds are 970, 1,450 or 2,900 rpm and all models are fitted with a speed-setting indicator.

The casing is a one-piece cast-iron housing, pre-drilled for universal mounting, and is supplied with flat cover plates and louvre ventilating plates. These plates are interchangeable, allowing the units to be mounted in any position.

ISRAEL-BRITISH BANK LIMITED

A decade of continuous growth

- * The consolidated profit before tax increased from IL 6,329,957 to IL 6,670,054.
- * Dividend of 12% declared on Ordinary Shares.
- * The total consolidated Balance Sheet increased by 17% to IL 617 million.
- * Cash and Balances with Banks increased by IL 4 million and exceeded IL 200 million for the first time. This item comprised 31% of the total Balance Sheet at 31st December, 1970.
- * Israel-British Bank (London) Limited accounted for 65% of the overall assets of the Bank at 31st December, 1970.
- * Steps are in hand to increase the issued capital of Israel-British Bank (London) Limited during the course of the present year to further assist in the expansion programme.

	1960 IL	1969 IL	1970 IL
Profit before tax	135,000	6,329,000	6,670,000
Capital & Reserves	436,000	21,197,000	22,831,000
Deposits, etc.	22,001,000	461,409,000	511,488,000
Cash & Banks	12,289,000	152,669,000	206,134,000
Total Balance Sheet	29,865,000	526,940,000	617,588,000

Copies of the Accounts can be obtained from:
The Manager, Williams National House,
11113 Holborn Viaduct, London EC1P 1EL

SMITH HOLDINGS (WHITWORTH) LIMITED

The 16th Annual General Meeting was held in Rochdale on 17th August, 1971. The following is an extract from the circulated statement of the Chairman, Mr. J. Walsh, for the year ended 31st March, 1971.

Trading conditions during the latter half of the year improved appreciably and as a result we are able to show a Net Profit before Taxation of £35,715 compared with £7,738 for the previous year. Your Directors feel justified in recommending a Dividend of 7½% less tax on the Ordinary Share (1970-71).

At the time of making this report, orders are at a very high level and, compared with the same period last year, sales already made and orders on hand are higher by over 50%.

We have had a most successful exhibition in Paris of our S28 Washing Machine. This machine, specially designed for processing knitted fabrics, is meeting a large demand in this expanding field of the Textile industry. Prospects are excellent.

We enjoy an advantageous position in being one of the I.C.I. Market Process for Scouring, Desizing and Bleaching of Textiles. We are able to claim that, to date, we have made all the I.C.I. Scouring Plants supplied in the U.K. so throughout the world with the exception of one single job we have manufactured the first two I.C.I. Plants which are now operating very satisfactorily.

I am confident that your Company is in a much stronger position and fully expect increased profitability for the year ended 31st March, 1972, always providing that we do not suffer from economic factors beyond our control.

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Fax: Heywood 67555
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We'll look after everything—even help you find the site and the money. Just lean over, pick up your phone—and be ready for the next Board Meeting.

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مكتبة النور

How American Express protects its clients

American Express Travellers Cheques, Cards and other financial paper will be honoured - without limit - at a network of over 1,000 offices throughout the world.

This past Monday, thousands of Americans around the world awakened to find themselves in the midst of new financial turbulence.

Were their funds negotiable? At what rate?

For American Express, it was-and is-a case of business as usual.

American Express Travellers Cheques and other financial instruments were cashed without limitation around the world (subject to banking regulations in some countries). That was true even in France and Belgium where the banks were closed on Monday for a holiday. But American Express travel offices were open and taking care of

the financial and other needs of American Express clients.

Even tourists whose Travellers Cheques were lost or stolen continued to be protected by the American Express refund service which functions 365 days a year in Western Europe as well as the United States.

American Express Money Card members continued to be able to cash a personal cheque for up to \$50 in local currency plus up to \$450 worth of American Express Travellers Cheques at offices of subsidiaries and representatives around the world. And, because Money Card purchases are always

written up in the local currency of the country in which the Money Card is used, members experienced no difficulties in charging their expenses.

At all American Express offices, travellers were able to purchase air, rail and bus tickets with their Money Card or Travellers Cheques. And through this office network, uninterrupted communications were maintained so that money and messages could be sent in addition to normal mail service.

For more than 120 years, American Express has been the company for people who travel. This week, in virtually every country of the world, we are proving it again.

AMERICAN EXPRESS®

For people who travel

Reactions to U.S. economic measures - second day

Japanese industry seeks delay in import changes

BY OUR OWN CORRESPONDENT

JAPANESE economic Ministers, meeting in emergency session here to-day, began considering demands from powerful business circles that Japan delay the implementation of planned import liberalisation measures in view of mounting dissatisfaction with President Nixon's 10 per cent surcharge programme.

Although the Government is determined to activate Prime Minister Sato's eight-point economic programme designed to curtail exports and prevent the steady build-up of foreign reserve holdings, it was apparent that on all other issues, including demands for revaluation of the yen, the Japanese were set upon an extremely hard line.

The face of Washington's latest dollar defence measures.

Despite unconfirmed reports that Japan might allow the yen to float—and there is as yet no solid evidence to support these rumours—there was continued pressure on the Cabinet to stick to the present parity of the Japanese currency. But the Finance Ministry only this afternoon admitted the situation "does appear to be getting somewhat out of control."

Japan's gold and foreign exchange reserves shot up to \$10,100m. to-day as the Bank of Japan entered the foreign exchange market once again to purchase dollars and stabilise the Tokyo and Osaka markets.

On Monday, the Central Bank purchased \$500m. as trading houses and banks made frantic efforts to sell off their American dollars. To-day, the Bank absorbed another \$210m.

The nation's reserve holdings, therefore, surpassed those held by the U.S. and fell into line behind the \$16,000m. of West Germany. It was the first time in Japan's financial history that the country's foreign exchange reserves reached such a high point.

The massive dollar flurry did not foretell a movement of hot money. There is no speculative market in foreign currencies in Japan, mainly due to the fact that the Finance Ministry and the Central Bank maintain very tight controls which prevent such movements. Dollars which were bought up by the bank over the last two days were those held by Japanese business organisations for normal trading activities.

"There was no reason to worry about the situation," Bank of Japan officials said, because the markets had to be supported and it was apparent that the exchange control system was working extremely well.

Yet adding to the nation's reserves at this time was the recent return to Japan by the International Monetary Fund of \$200m., just when the Japanese need not particularly want to receive that fund. The IMF had requested the Central Bank on local foreign exchange banks to hold on remaining dollars as much as possible.

It is becoming increasingly evident, however, that the Japanese currently are moving toward the inevitability of a review of trading and currency policies.

During to-day's emergency Cabinet meeting, for example, it was emphasised that the country's business circles are bitter about the U.S. moves and are becoming more steadfast in urging the

Government to reject overseas demands for additional import tariff cuts and revaluation of the yen.

There were clear indications among Japanese business leaders that the Government may be placed under intense pressure to support industry-wide moves to abandon the unilateral voluntary controls on steel and textile exports to the American market. The Tokyo argument is that there is no need for two types of restrictions and that if this surcharge is what the American President wants then there is no necessity for any other restrictive system.

Supporting such claims, even if indirectly, was a statement made by Minister Kakuei Tanaka at the Ministry of International Trade and Industry to-day at the Cabinet meeting. He warned that Japan would face a loss of \$2,500m. to \$3,000m. in exports this fiscal year if the Nixon programme becomes truly effective.

Mr. Tanaka also noted that the long-range impact on Japan's economy should result in delaying the country's recovery from a semi-recession that has continued for more than 18 months. It had been thought likely before President Nixon's announcement that the Japanese domestic market would return to normal by next spring at the very latest.

In the event, that the minor recession continues well into 1972, bringing with it continued necessity for Japan to depend on ever-rising exports, the only alternative for the nation's major manufacturing and trading houses would be to make shipments without any hope of profits. Conceivably Japan could do this for only a relatively short period.

Most Japanese exporting enterprises contend that the large firms in

Hopes rise for RB-211

By Michael Donnan, Aerospace Correspondent

WHILE officials of the Department of Trade and Industry yesterday were seeking clarification of the position of the Rolls-Royce RB-211 engine under President Nixon's decision to impose a 10 per cent U.S. imports surcharge, the feeling was growing that the engine would be declared exempt.

Several reasons were being put forward for this. One is that the surcharge would almost certainly impose a severe further financial strain on the struggling Lockheed Tristar, and might even kill it, which presumably neither President Nixon nor Treasury Secretary John Connally want to see happen.

The second is that the legal machinery for exempting the RB-211 is available under the proclamation imposing the surcharge. It is clear that Mr. Connally can exempt anything he likes, provided this is consistent with safeguarding the U.S. balance of payments position.

It is being argued in London that by exempting the RB-211 in this way, the Lockheed Tristar—a major aircraft programme involving the possibility of substantial export in the years ahead—would be safeguarded thereby materially helping the U.S. balance of payments prospects.

If this view is also accepted by the U.S. Administration—and there were growing belief in both London and Washington yesterday that it will be—then the RB-211 seems almost certain to be exempted.

The point was also being made, however, that if such a reprieve is going to be granted, it ought to be done very soon—certainly within the next few days—since the U.K. Government's own already-extended deadline of August 24 for settling the whole future of the RB-211 is drawing closer.

It is also argued that, even if the U.S. Government did not feel it could use the legal loopholes in the proclamation on the surcharge, the RB-211, it could be given a dispensation on the grounds that U.S. procurement of the engine constituted a special bilateral arrangement between the U.S. and U.K. Government.

Certainly, in the light of the U.K. Government's heavy expenditure on its continuation, and the inter-governmental discussions in recent months preceding the Secretary of State's decision for Lockheed, the RB-211's position is regarded in this country as being in a special category.

Whether the U.S. Government itself regards it in the same way still remains to be seen. But it is also now clear that the U.K. Government itself does not intend to see all its money and efforts on rescuing the RB-211 thrown away.

Accordingly, if no dispensation is granted for the engine is announced soon, the U.K. Government will almost certainly insist upon inter-governmental discussions upon the engine's future, at which its views will be put strongly.

Volcker ends his round of talks

BY ADRIAN DICKS

MR. PAUL VOLCKER, the U.S. Treasury Under-Secretary, was due to leave Paris for Washington to-day following a series of meetings designed to explain to European governments the measures announced by Mr. Nixon last Sunday.

This morning he met Dr. Erwin Stopper, president of the Swiss National Bank, and followed this with a meeting with the French Finance Minister, M. Valéry Giscard d'Estaing, and the Governor of the Banque de France, M. Olivier Wormser. This afternoon he had nearly 11 hours' talk with M. Emile van Lennep, Secretary-General of the OECD.

No information was available to-night on the subject of any of these encounters; Mr. Volcker told reporters only that "each of the dollar is looking healthy, healthier than it was last week." He added that he did not foresee a large-scale monetary conference being called in the near future.

The French Government once again refrained from all comment, and is not likely to break this silence until after to-day's monetary meeting, which will also be able to consider the results of to-day's Brussels

W. Germans hope for Six monetary reform plan

BY CHRISTOPHER LORENZ

THE WEST GERMAN Government is hoping that the Six will be able to agree on a joint monetary reform programme as early as Thursday when the Common Market economics and finance ministers meet in council in Brussels. Bonn wants the Six to reach a common position before a Group of Ten meeting is held.

The Economics and Finance Ministers spent the day working hard on several reform models but spokesmen insisted that no concrete proposals had yet been formulated. This would not happen until the attitude of West Germany's five partners had been made clearer, hopefully, at to-day's session of the EEC monetary committee.

According to the Ministry officials, it is by no means certain that the German proposals will have been decided in detail before to-morrow afternoon's Cabinet meeting. The Foreign Minister, Herr Walter Scheel, will take the chair at the meeting as Chancellor Brandt is still on holiday. To-day, Prof. Schiller, the Economics and Finance Minister, himself, recently back from holiday, flew to the North German island of Sylt to confer with Herr Brandt before returning for the Cabinet meeting.

The Cabinet will meet again on Friday, after Prof. Schiller's return from the Council of Ministers talks in Brussels. If this happens, Chancellor Brandt may well break into his holiday to take part in full President Nixon's request for an abolition of the 7 per cent. excise duty on cars, other foreign currency at a clearer picture of the authorities' intention may emerge to-morrow from the Bundesbank.

His vice-president, Dr. Otmar Emminger, who flew direct to Brussels for the EEC committee meeting yesterday, talked with Mr. Paul last week-end; home-produced models will be about 6.5 per cent cheaper.

Professor Schiller has given an assurance that the Government will do everything to avoid



Prof. Schiller

harm to the German economy but his Ministry said no detail plans had been worked out. Prior President Nixon's announcement the Ministry had been working on what amounted to limited sidesteps to those German export particularly hard hit by the fixing of the D-Mark.

Leading German export companies again came under pressure on the Stock Market the view gained ground that cars would be hit by the American measure not only in the North American trade, I throughout the world as foreign competitors, particularly Japanese, were diverted to the U.S. to other markets.

The Herstatt Industrial Inc. closed over 1.5 points down 10.56. For the second day running, motors were sought hit. Volkswagen fell by DM4.10 and in Frankfurt Daimler Benz was down by DM10.363. Banks, chemicals and electronics also fell.

Activity on the open Frankfurt foreign exchange market was greater than yesterday, although with the official market closed, it was still only 10 per cent of normal. For a while the dollar firmed from night's DM3.37 to DM3.40 but dollar interest rates eased, fell back slightly to DM3.38 the end of the day.

U.S. car companies agree to hold prices

BY JUREK MARTIN

THE GLIMMERINGS of dissension between the American car industry and the Nixon Administration over the application of the freeze on prices evaporated late last night when both General Motors and Ford agreed to renege previously announced price increases for the 90-day duration of the freeze.

In addition, all the car companies have said they will pass on fully to the customer the benefits that will come from Congressional repeal of the 7 per cent. car excise tax, which works out at an average of \$190 per vehicle. GM said that although buyers would have to continue to pay the tax until Congress acted, it would rebate the amount to customers as soon as the excise tax was removed.

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here have said how far they plan to absorb their increased costs and how far they will be passed on to the buyers; the specialists car makers—such as Volvo, to a certain extent, and British Leyland with its Jaguar, MG, Rover and Triumph lines—are clearly less worried than those in the mass produced car market. It remains entirely possible that over the last few years, the VWs, Datsuns and Toyotas have, by now, a customer allegiance in this country to enable them to withstand what the President has done.

VW here said that any increase in prices "is bound to reduce our market potential" but no one knows yet if this will be the case.

But if the car industry, whose compliance with the freeze is essential if it is to work, is prepared for three months to sell this year's cars at last year's prices, the other segment of the American economy—organised labour—whose cooperation is vital was less happy about the restraints imposed on it. The picture across the country is very confused.

Mr. George Meany, head of the AFL-CIO, said last night that Mr. Nixon's proposals were "patently discriminatory" against the working man. He complained that the worker would have to bear the brunt of the freeze while corporations would be receiving the benefits of all sorts of tax incentives. Mr. Meany called the AFL-CIO's executive committee to a special session on Thursday, what comes out of that meeting could well be very important.

But organised labour in this country is by no means as monolithic as might be supposed. Whatever Mr. Meany says, there are numerous trade unions who are quite capable of going their own ways. Certainly there was plenty of union militancy evident in New York city this morning, where several labour contracts between the city and the civic unions are still in the process of negotiation—or, at least, they were until Mayor John Lindsay called them off for the duration of the squeeze.

Several city union heads said that since their prospective contracts would all be made retroactive until well before the President spoke on Sunday night, agreements could still be reached and pay increases put into effect. This appears to run directly contrary to the guidelines now being issued by the Office of Emergency Preparedness.

Similar situations have been reported from all across the country. On the West Coast, for example, dockers have been out on strike for over six weeks in pursuit of higher wages (with cumulatively severe impacts on the economies of the Western States) and the imposition of a freeze would appear to make a settlement in this case more unlikely than ever.

There are rather more than 500,000 union members with national contracts that ought to be signed in the next three months. There are many millions more with contracts already signed containing built-in wage increases. To the effect of the freeze on wages over six weeks between now and November 12, nothing like a national picture has yet emerged on how these differences will be resolved and until it does the success of the freeze on wages remains in doubt.

HONG KONG: Exporters confused

HONGKONG, August 17.

THE CLOSURE of foreign exchange in Hong Kong has started to cause headaches in Hong Kong. Exporters no longer have any idea what rate they will get for their products in the U.S., which accounts for over 40 per cent of Hong Kong overseas sales. Manufacturers are seriously considering suspending shipments until the situation becomes clearer. Worst hit are local banks which cannot quote U.S. dollar rates for their customers with the lack of any information from London, on which they normally rely to fix the parity of the Hong Kong dollar in terms of U.S. currency.

A number of businessmen who have been persuaded by American bank branches in the colony to keep their export proceeds in the U.S. now find themselves without any indication as to when they could get their hands on these balances.

The ten per cent. import surcharge imposed by President Nixon will leave Hong Kong's major industry untouched as cotton textiles are under quota and thus exempt from the new duty. Official opinion here takes some consolation from the fact that the surcharge is non-discriminatory and the colony's products have hitherto proved capable of meeting competition in the world markets. But Hong Kong's profitability will undoubtedly be adversely affected. One silver lining for the colony is that the export of U.S. stock market prices.

Meet again

According to the Ministry officials, it is by no means certain that the German proposals will have been decided in detail before to-morrow afternoon's Cabinet meeting. The Foreign Minister, Herr Walter Scheel, will take the chair at the meeting as Chancellor Brandt is still on holiday. To-day, Prof. Schiller, the Economics and Finance Minister, himself, recently back from holiday, flew to the North German island of Sylt to confer with Herr Brandt before returning for the Cabinet meeting.

The Cabinet will meet again on Friday, after Prof. Schiller's return from the Council of Ministers talks in Brussels. If this happens, Chancellor Brandt may well break into his holiday to take part in full President Nixon's request for an abolition of the 7 per cent. excise duty on cars, other foreign currency at a clearer picture of the authorities' intention may emerge to-morrow from the Bundesbank.

His vice-president, Dr. Otmar Emminger, who flew direct to Brussels for the EEC committee meeting yesterday, talked with Mr. Paul last week-end; home-produced models will be about 6.5 per cent cheaper.

Professor Schiller has given an assurance that the Government will do everything to avoid

Pound firmer

The big banks are not following a common exchange policy. For the second day the Drexel was allowing travellers to change unlimited amounts of dollars at other foreign currency at a rate of 10.56. There were slight variations in the rates of exchange, particularly for the pound, which in some instances was firmer than yesterday.

Not guilty, says Canada

THE SHORT-TERM impact on Canada of President Nixon's package of economic measures will clearly call for a policy of response in the view of Government and business economists. While some analysts expect a fall in Canadian exports to push the value of the Canadian dollar down, others believe U.S. restraints on interest and dividend income will cause a flow of short-term funds in Canada, which could raise the Canadian dollar to parity with the U.S. dollar or even higher.

The brunt of the U.S. programme will fall on Canada's secondary manufacturing industries, which already are being pinched in export markets by the appreciation of the Canadian dollar during the past 14 months. It may be necessary for the Bank of Canada to follow an interest rate policy aimed primarily at influencing capital flows and it may be necessary for the Canadian Government to stimulate the economy sufficiently to offset the expected softening in demand for Canadian products in the export market. The U.S. economy expands demand for Canadian exports.

It is difficult to assess just how much of Canada's exports will be affected. The most optimistic guess is that the main adverse effect will be felt by manufactured exports, which have a high labour content. These were valued at about \$11,000m. in 1970. A more pessimistic estimate by the Canadian Manufacturers Association is that the import surcharge will damage the position of exports valued at \$3,000m. Although the U.S. trade position with the United States indicates that Canada is in a position to absorb the prospective trade

loss, a team of senior Federal Cabinet Ministers will go to Washington this week to argue that the 10 per cent. surcharge on imports should not apply to Canada. Acting Prime Minister Joe Clark has said that the Canadian delegation will have a big argument on its hands in trying to convince the Americans that Canada should be exempt.

Mr. Clark says Canada is fully prepared to co-operation with the United States in working for a better international monetary system but he argues that the grounds used by President Nixon to justify the surcharge are unfair if applied to Canada. Mr. Nixon says the move is necessary to compensate for discriminatory tariff and non-tariff barriers in some countries against American goods and for discrepancies in exchange values between the United States and other countries.

"We are not guilty on either count," Mr. Clark said. The Canadian dollar, floating since May 1970 is not artificially valued in relation to the U.S. dollar and Canada does not discriminate in any way against American goods. Mr. Nixon's initiatives were so big and so unexpected that even high U.S. government officials cannot answer whether specific Canadian exports will be subject to the surcharge. This vagueness may be important since could lead to serious bilateral trade talks that the Canadian government has so far eschewed.

These talks could encompass the Canadian U.S. free trade agreement on motor cars and parts and a continental energy arrangement. The import surcharge will not affect shipments of motor cars or of natural gas from Canada to the United States.

Swiss drop limits

BY OUR OWN CORRESPONDENT

THE SWISS foreign-exchange market reopened unexpectedly to-day without a hint of speculation by the National Bank. Dollar dealings started at Sfr4.04, a rate which dipped to 4.00-4.02 when the market closed after a quiet day.

Forward dealings have been resumed at discounts of from 5.5 centimes per one month to 8 centimes per 11 months. The gold market resumed business in Zurich at 2 p.m. the initial price was \$424.14 per ounce, down to \$420.00/42.50, compared with a rate of \$425.50/43.15 before Monday morning. The stock exchange was to resume dealings in foreign stock to-morrow.

The banks and Bureaux de Change have dropped their upward limit of \$30 per foreign tourist per day and are meeting all demands, though at relatively low rates. The Swiss National Bank has not reopened yet, however, and is accepting only amounts equal to Sfr100 per foreign tourist per day at a provisional rate of Sfr4.06 per dollar.

A spokesman stated in Zurich this afternoon that the National Bank would remain out of the market to-morrow. It is not yet clear when it will reopen, but some observers believe it could be before the end of the week.

The spokesman said Bank President Edwin Stopper's talks with Mr. Volcker in Paris were "an informative nature."

The National Bank has now published a report for the week ended August 13. This shows an increase of no less than Sfr5,399m. in foreign-exchange reserves, the resultant volume of Sfr12,058.4m. actually exceeding the unchanged gold reserves of Sfr11,879.3m. and something of a full on the cur-

rency front to-day. However, many cases the 4m. tourists are spending their holidays in Italy are suffering considerably from the high exchange rate.

The Bank of Italy has authorised the banks to convert into lire not more than \$50 per day (and their equivalent in other currencies) for bona fide tourists. The operation is to be stamped into their passports. People who have endeavoured to convert larger sums in dollars into lire have been the mercy of unofficial money-changers. The dollar exchange rate applied has varied from 12 to 20 per cent less than the week's rates.

To-morrow Signor Emilio Colombo's Government is to hold a meeting to endeavour to define the attitude Italy will adopt at Thursday's meeting of the Common Market Council of Ministers in Brussels.

Australian stock exchanges slump

BY MICHAEL SOUTHERN, AUSTRALIA EDITOR

AUSTRALIAN stock exchanges slumped to-day in one of the biggest selling days for many years. The Sydney all ordinaries index dropped 48.54, while in Melbourne, the metals index, read at 11 a.m., showed a drop of 24 points. Further drops during the day indicated that a more substantial decrease will be reported to-morrow. The Sydney metals index dropped 134 points to 2,970.

The Australian Reserve Bank and the qualification of the BHP report by its auditors, who suggested that the company's profits ought to be cut by \$12m.

Uncertainty over the budget proposals, introduced after trading had closed, also contributed to the depressing situation. The lack of any further significant information from Queensland mines, and the doubts on the credibility of the market as a whole that its downgrading of

reserves created, has undoubtedly shaken the buyers.

The significant move in trading, however, was the swing away from companies with major minerals contracts with the Japanese, and the wool brokers houses. Coal companies were also down, all reflecting the indirect effect that the U.S. package will have on Australia's Japanese exports to the U.S. decline. Utah, a company with major coal contracts with Japan,

Warning of 'extra cost' of joining EEC

OPponents of Britain's Common Market entry yesterday claimed America's dollar crisis made it even more essential for Britain not to join the Six.

Mr. Douglas Jay, chairman of the Common Market Safeguard Campaign, said Mr. Nixon's surcharge on imports would be a "damaging blow" to the balance of payments.

He added: "It makes it even more injurious to take on the additional cost of joining the EEC."

The Executive's World

EDITED BY
DAVID PALMER

Your Business Problems

How not to waste money
on management courses

BY CHARLES J. MARGERISON

"I TAKE as a major criterion of my success as a manager, the number of my subordinates who are promoted to the next level." This was the view taken by one manager in a large company. How effectively are we developing tomorrow's managers?

At the moment, few companies have an effective management development programme. Line managers too often wash their hands of the problem, and delegate it to the company management development executive. "My job is to keep this plant running and make sure we produce the product on time" is a typical reaction. Day to day pressures tend to relegate developmental work to a low place on the list of priorities. Privately, many managers express concern at this, and ask what else can they do in the circumstances. The result is that the management development manager is landed with the problem.

In such a situation, there is a tendency to send the up and coming young manager on a course, and thereby delegate the problem again. The result is that management development is being done further and further away from the problems and the organisation where the man in question must manage.

The most important person in

a manager's development ought to be his boss. It is he who can provide the opportunities for new learning and influence subordinates. A major characteristic of today's effective and successful managers is that they have worked with, and presumably learnt from, a boss who, while being successful, provided opportunities for his subordinates to develop their managerial experience. The job of the senior manager is to provide high work expectations of his subordinates and the resources and opportunity to meet the expectations.

Encourage people

A major function of management education ought to be to aid senior managers develop these skills to create the conditions for on the job management development. This requires the manager to spend more of his time in helping others do both their own and some of his work, rather than trying to do the whole job himself. It means concentrating more on the people in his command rather than the task.

In this, the senior manager must build a developmental managerial style, in which he

encourages people below to develop ideas, take over new work, have a say in the operation, and see their boss as a person prepared to help.

This contrasts with two other managerial styles, both of which tend to inhibit management development. The *depressive* managerial style is that where the senior manager is always looking over the subordinates' shoulder, doing key parts of his work, interfering from time to time, indiscriminately, and generally exercising close downward control.

The *detached* manager also has a negative effect on manager development. His policy is to keep subordinates at arms reach, either by telephone, memo, or a busy diary, and a secretary who acts as an efficient sentry. This defensive style prevents subordinates getting too close, and thereby inhibits the learning they could acquire.

The importance of these managerial styles is that they effectively determine the value their subordinates can make of outside management courses. Under the depressive managerial style, the subordinates will be encouraged to incorporate his new learning into his job, and pass on to others the knowledge and skill gained. The benefit gained by a subordinate from a management

development course is not so easily transferred to a work environment, where the boss exhibits either the depressive or detached style. Under the depressive manager, the subordinates will be eyed with suspicion, having come back with ideas which could be seen as trying to change the existing system which the superior controls closely. In this context, new learning is seen as a threat by the superior.

In the detached managerial environment, new learning dies for the want of attention from above. The superior is seen to be apathetic and uninterested in the subordinate's outside learning experience and there is a tendency for the subordinate to continue as before.

Formal management development in terms of "outside" courses must be related to management development on the job. Off-the-job courses have a vital role in introducing managers to new ideas, knowledge, skills, and behaviour. However, the expense and effort will be wasted unless the conditions back at work are conducive for implementing new learning.

Effective management development involves primarily designing an organisation within which people can have the opportunity to grow. This will include providing promotional and reward opportunities while introducing managers to a range of testing challenging business experiences under the guidance and encouragement of skilled men. Formal management training in universities and college classrooms will always be necessary. But managers themselves must develop educational skills.

Charles Morgenson is Co-ordinator of Organisational Development Programmes and Lecturer in Organisational Sociology, University of Bradford Management Centre.

Problems of a lawsuit in France

BY OUR LEGAL STAFF

I supplied some stone for external facing work in France and the buyer is trying to claim from me on the grounds that it has changed colour in a way he does not like on exposure to the atmosphere. Do you think he could succeed in such an action? Might I have to attend a court in France?

We would think that any chances of success of any such action against you are minimal. You do not tell us sufficient about the contract for us to be able to advise you as to its proper law; but if the proper law was French, it may well be that the French Courts would accept jurisdiction, and in that case we think that if the customer did obtain a judgement against you he could enforce it, through registration, in this country. So you will probably have to fight the case, if he brings one, in France, and we consider that you will quite certainly have to attend in France if the action is brought—it would be vital, we should have considered, to your case.

Unpaid ground rent

I failed to receive a ground rent due to me and on inquiring was told that the building was no longer standing and the ground covered by new roads and new industry. How does this leave me? The suggested alteration in the nature of the property cannot possibly have had any effect upon the payment of the ground rent. It might make it very difficult for you to recover the ground rent by any of the usual methods (distress, or the receipt of rents or the demising of the property); but it can have no effect upon the legal liability to pay.

Buying a company

I am contemplating buying a private limited company from a friend. Basically what are the

practical steps involved in transferring the company to my own name (and my wife)? In addition, assuming the company is non-trading and remains non-trading, what would be the annual returns required?

The practical step required to transfer the company into your ownership is the completion of a share transfer form or forms for the entire share capital of the company from the existing owner either to you or to your wife. The vendor should deliver the completed transfer form or forms together with the share certificates comprising the holding representing the entire share capital of the company. The returns required by a dormant company are as follows—

1—To the Registrar of Companies a Form 6A, obtainable free of charge from the Registrar of Companies, which is subject to a filing fee of £3. This return should be made out as on the 14th day after the Annual General Meeting for the year.

2—To the Revenue a corporation tax return and a form P11D for each director.

3—Department of Trade and Industry statistics forms as required from time to time.

If you deal with the transaction yourself in the manner outlined above you will have to take the company as you find it, however if you wish to have adequate protection you should obtain professional advice from a lawyer on the indemnity which you should seek from the vendor and the advice of an accountant regarding the financial position of the company and the overall tax implications of the transaction.

Deductible tax rate

I hold some Preference shares in a private company on which the directors declared on April 21 a dividend of 7 per cent. for the year ended March 31, paid on April 22 with tax deducted at 41.5p. On my querying the friend, basically what are the amounts of tax deducted I was

told that Preference shares were fixed interest stocks and that the directors merely notified the dividend due on April 1, when the old rate of tax applied. Is this correct?

You are the holder of Preference shares of a private company in which the dividend representing 7 per cent. for the half year ended March 31, 1971, was intended to be paid on April 1. However as the company failed to declare the dividend until April 22, the tax rate in apply is the rate applicable on the day of payment.

It would seem that the directors met to declare and authorise for payment a dividend on April 22, 1971, in these circumstances the rate to deduct is 38.75 per cent.

For non-residents foreign employment income is not taxed in the U.K. so that you will not be taxable on the sums you left in the U.K. before April 5, 1971. This is irrespective of whether the sums were saved or used for commitments.

You may be liable to account to the Revenue for U.K. tax if included in your commitments were any items on which you withheld tax when making the payment. This would apply for example in paying interest on loans or alimony other than small maintenance payments.

Striking off a company

Referring to your item headed "Striking Off a Company," (July 14), I note that S.353 of the Companies Act 1948 can only be used where the company has no assets. But if a company's only asset is an inter-company balance due from its holding company which is exactly equivalent to its share capital, is this treated as an asset and if so can the Crown claim it as bona vacantia under S.354? Is S.353 only meant to apply to companies where the shareholders cannot be traced?

Certainly this would be an asset, and equally certainly the Crown could claim it as bona vacantia. You will have to let this debt become statute barred before adapting this course. Section 354 applies quite generally—there is no limitation to cases where the shareholders cannot be traced.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible. No charge is made for this service except in relation to investment matters.



16-year-old Michael Miller with "Lazy Boy" at Fred Armstrong's Newmarket stables.

TRAINING STABLE LADS

"If they live too well they get too big"

BY ELSBETH GANGWIN

LAST MONTH the Horserace Betting Levy Board announced an improved prize money scheme for 1972. Under the heading of additional deductions appeared an item of £9,000 (the estimated 1 per cent. of all wins, Flat and National Hunt) for apprentice training.

Apprentices number between 300 and 1,000. About 400 of them have "licences to ride," and of these, 100 or so may one day win a race. The idea, and hope, is to become a jockey, and, perhaps, eventually a trainer.

Most are school leavers. And what really counts is their weight, when they come in, and for ever after. In a well-fed society this presents problems. "That's why in North America the jockeys are Mexicans."

And the British lad who wants to make the grade "must say no to chocolates, to chips, go to bed early." There are other necessary disciplines, like "calling the starter Sir."

Mr. Ian Balding, trainer of some of the Queen's horses, takes on about three apprentices a year, so as to have up to 15 apprentices around at any one time. Normal apprenticeships last for five years. Some boys sign on for a second round, which can be done, though at 23 years of age they must have finished. They get board and lodgings and to start with £1 50 a week. This goes up by perhaps £1 or £1.50 a year, until in the last year of their apprenticeship, Mr. Balding's apprentices get around £10 a week.

Most of them stay the course, says Mr. Balding. "We give them incentives... savings of £100 if they finish their time. They learn the job 'intimately'. They are taught 'basic care of the horse', do stable lad's work, learn to ride on ponies, and progress on

to 'old hacks.' They can ride for a week without a licence. I understand, but after about two years the lucky ones may get an apprentice jockey's licence. None are just 'manure boys,' I was told, but sporting and social activities are arranged for them, though, again, 'if they live too well, they get too big.'

How many get to the top? "One in five years," was one answer I got. For those who make it, the rewards can be considerable. (The champion jockey, Lester Piggott, earns an estimated £30,000 a year). Even as "champions"—Mr. Balding had a champion apprentice in his stable last year. The rest become stable lads, head lads, travelling lads, or they get out altogether.

So it is training on the job and trying to keep short and thin. What the Horserace Betting Levy Board's £9,000 (at present it is still less, at £7,000) is to do is to provide supplementary training. "Of course we would like to have proper training schools, as they have abroad. We will do more eventu-

ally... are keen on it... are doing all we can to improve labour relations..." For the moment, however, the money goes to the four main flat racing areas: Newmarket, Epsom, Berkshire and York, where trainers ("they are keen to run the schemes, and don't get extra pay for it") provide the apprentices with lectures during the winter, on "educational things, like veterinary subjects." Banking is another subject. I understand, just in case those winners do come along. And there are films, too.

The money also goes to provide three residential riding courses for new boys a year at Epsom, lasting six weeks (cut down from eight weeks, I believe, although there is now a proposal to run six courses a year instead of only three). At the same time, the lads learn something about "the anatomy of the horse and stable management," was told. Their trainers pay £5 per year per lad towards this course. But, as the man from the Levy Board admitted, it is all still in its infancy, and incredibly so.

The state of retailing

BY KELSEY VAN MUSSCHENBROEK

RETAILING is a business which in the U.K. involves some 500,000 outlets, turns over nearly £14,000m. and employs well over 2m. people. It is also a fast moving business which has attracted not only more than its fair share of first generation millionaires, but also a substantial library of books on the subject. By and large, however, the literature of retailing has avoided presenting readers with too many detailed facts and figures, concentrating rather on broad trends, concepts and sales patterns.

To that extent, this first contribution to retailing from Gower Economic Publications is not literature, but a compact report on the state of the industry at present, and its expected development in the immediate future. Nevertheless, it is a measure of the scale of British retailing that it has taken GEP no less than 375 tightly written pages, plus 287 tables to cover the subject.

The book consists of three main parts. First, retailing is analysed against the background of the economy as a whole, and with reference to the basic changes currently taking in trading structures.

The second part is an original study of retailing in the ten key planning regions, which also focuses in some detail on a

selected 35 cities. These case studies are summarised in a comparative analysis of trading patterns between regions and cities.

For example, GEP finds that in the period 1966-72 food sales are likely to grow fastest in East Anglia (by 44.7 per cent. at current prices) and slowest in Scotland (33.9 per cent.). East Anglia is also expected to top the regional league in non-food sales, with Yorkshire and Humberside coming bottom. Cambridge, Reading and Oxford are expected to show the fastest growth in food sales (30 per cent.) over this period, whilst Reading also takes the honours in the non-food sector. Each of the individual city reports includes a plan of existing central shopping facilities, with multiple traders and department stores identified by name.

The third section is a review of the leading companies involved in retailing today. A short profile of over 100 companies is followed by a more detailed analysis of 12 selected major retailers from Boots to Woolworth. The final result is an indispensable reference work for retailers, planners and financial analysts alike.

Retail Trade Developments in Great Britain, 1971-72, Gower Economic Publications, £16.50.



"We've come to a decision on the new computer

I should think to pick the right computer is as difficult as choosing the right fly on a day like this.

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WEDNESDAY AUGUST 18 1971

The floating season

THE LONDON foreign exchange market was closed yesterday and will remain closed to-day, but there were dealings in some other centres. Much of the most active were in Tokyo, where holders of dollars rushed to get rid of them and the Bank of Japan continued to hold the exchange rate. The official reserves rose by another \$721m. to over \$10,000m. and are now larger than those of the United States. The Government, though clearly under pressure to let the yen float upwards, is also under strong pressure from the business community—which fears that its earnings will be badly affected by the U.S. import surcharge—in not doing so. Indeed, there have been demands that it should retaliate by withdrawing its proposals for trade liberalisation and abandoning the voluntary controls over exports of steel and textiles to the U.S.

Revaluation

Since one of the main subjects of the U.S. measures is to bring about a substantial revaluation of the yen and so reduce the trade deficit with Japan, the conflict of interest is clear: the Ministerial meeting which is due to take place in Washington early next month may be something less than amicable. If Japan refuses to revalue by an amount which the U.S. Administration considers adequate, the surcharge will certainly be retained against her exports—only the largest of which can afford to absorb it—and might even be increased. The Japanese Government has to take into account not only this possibility but another. Since the effect of the U.S. surcharge may well be to divert part of the Japanese export effort elsewhere, and particularly to Europe, a refusal to revalue might lead to the introduction of surcharges against her goods in other countries as well.

The dollar was allowed to float down in some other financial centres yesterday but the falls were not great. It will inevitably take time to agree on a new level of parity, if only because of long-standing differences of opinion and self-interest inside the Six. In the meantime, the only practical course is to let rates float against one another. The float will be managed

by central banks, preferably in consultation with one another, and inside margins which will almost certainly be wider, though unstated, than those observed before last week-end. Britain, as a prospective member of the EEC, is undoubtedly right to seek, even before the coming meeting of the Group of Ten, to co-ordinate its exchange rate policy with that of the Six. But co-ordination does not imply moving strictly in line with them, even if they agree on a common course of action. Large as the balance of payments surplus may be at the moment, it will run off rapidly as the economy returns to full employment and a considerable continuing surplus will be needed to meet the cost of entry into the Community. Overall, there should be no appreciation of the pound and any appreciation of it against the dollar must be kept as small as possible.

Gold price

One can do no more at present than guess what is to follow the season of floating rates. The majority of central bankers would probably prefer to get back to fixed rates as soon as practicable, though with wider margins which would carry some of the advantages of a floating system. The U.S. Administration was pressing for wider margins before last Sunday's announcement. In which President Nixon called for reform; he also referred to the suspension of convertibility as temporary and to the need to retain the dollar as a pillar of monetary stability. Apparently he envisages an eventual return to the old system, with the dollar pegged to gold and other currencies pegged to the dollar, though with wider margins.

But it seems likely that the Administration, in that case, would be even less willing to make the dollar really convertible into gold than it has been since the two-tier structure was erected. If it is not to sell gold, the price at which the dollar is pegged to it is of minor importance. The French, however, and perhaps some other Governments, would be more willing to co-operate in monetary reform if the U.S. would make some concession on this point.

Why Iceland is pushing its claim to the 50-mile limit

Ken Gofton describes how Britain's 'distant-water' fishing industry will be affected if Iceland succeeds in extending its fishing limits

THE Government must be heartily sick of fish. The entanglement over the inshore fishing industry is one of the last problems to be solved before the U.K. can go sailing off to join the Common Market. Now, looming out of the fog, comes another hazard—Iceland's threat to extend its fishing limits from 12 miles to 50 miles or more, a move which would have very serious implications for our distant-water fleet.

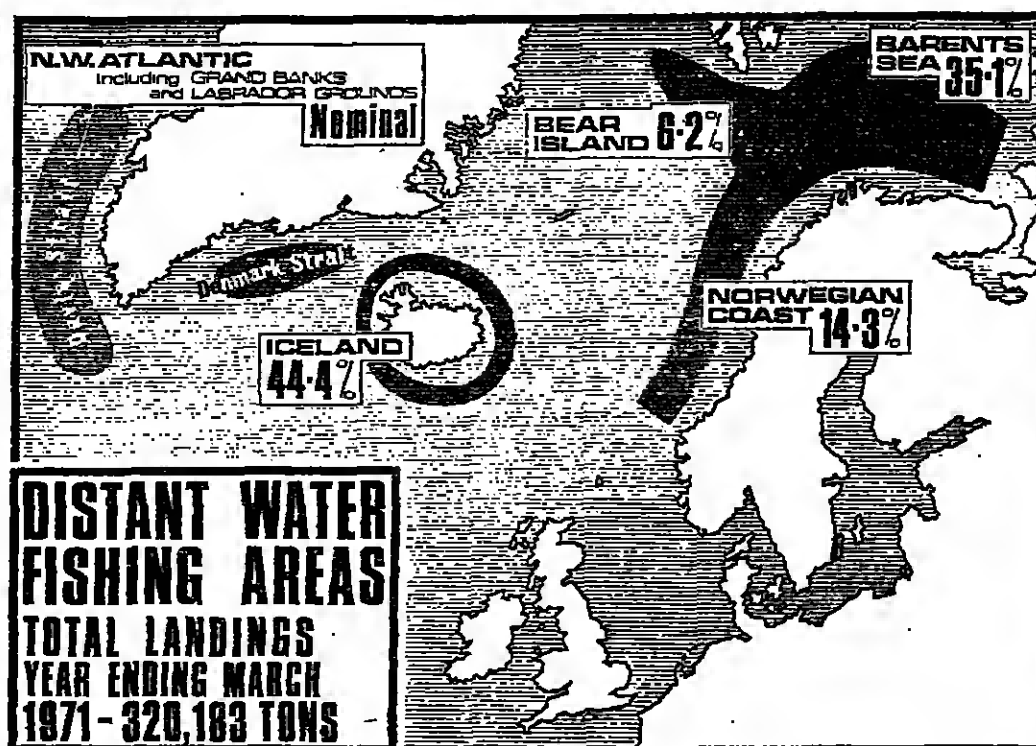
To-day, Iceland's Foreign Minister, Mr. Einar Agustsson, is due to see Mr. Joseph Gofton, Minister of State at the Foreign Office, to explain his Government's position. Later, he will give a Press conference before flying to Bonn on a similar mission.

Iceland's last, and ultimately successful, attempt to extend its fishing limits—from six to 12 miles—led to the famous "cod war" of the late 1950s, when for three years the British fleet fished with gunboats escorts. Of the settlement of that dispute in the early part of 1961, the Financial Times reported: "While not abandoning her claim to exclusive fishing rights in the whole sea area covering her continental shelf, Iceland undertakes to give six months' notice of any proposals to extend fishing limits, and any dispute arising from such a claim can at the request of either side be submitted to the International Court of Justice."

Live in shallow waters

What we are seeing now, exactly 10 years later, is the revival of the Icelanders' claim to the exclusive use of their Continental shelf waters, which extend 50 to 70 miles around the shoreline. This is a much more ambitious move than the last—and much more serious, for several reasons. The first point is that almost all the fish we eat—cod, haddock, halibut, plaice—are bottom-feeding species which live in the shallow water where their food is. In deeper waters the fish are rarely found, and anyway, it is claimed, no economic technique exists for catching them. Thus, while the last agreement reserved the richest grounds for the Icelandic fleet, the new move, if it becomes effective, will exclude foreign vessels almost entirely. There are places where the Continental shelf extends beyond 50 miles, but the greater part falls inside that distance.

Secondly, the British distant-water fleet has continued to fish



very successfully in the waters around Iceland outside the 12-mile limit. Over 40 per cent of its catch, equivalent to about a fifth of all the white fish landed here, comes from that region. There are a number of reasons for that. Partly it is tradition—the charts of Icelandic waters are scattered with British names like Whaleback, Workingman's Bank, Boxing Gloves, and North Cape. Tradition is important to fishing vessel skippers, who have so much at stake that they tend to return time and again to the waters they know. For some of the smaller vessels, the 130-footers, Iceland is about the limit in terms of distance and the sort of conditions they can face.

By reputation, also, Icelandic catches are fairly consistent, without the giddy peaks and the desperate shortfalls of some of the other grounds. As a result, because of the weather or the presence of the fish, almost all of the British distant-water vessels fish off Iceland at one time or another. Mr. Kevin McNamara, MP for Kingston-upon-Hull North, said in a House of Commons debate last month that a quarter of the Hull catch, 41 per cent of the Grimsby catch, and 62 per cent of the Fleetwood catch (traditionally an "Iceland" port) came from Icelandic waters last year. The British, followed by the Germans, are the main "foreigners" fishing in the region.

It is true, of course, that a large part of the British fleet could fish further afield, with an inevitable addition to costs.

However, a cause of great anxiety to the leaders of the British industry is what might well be called the "domino theory," a term more frequently used in connection with South-East Asian politics, but equally appropriate here. What worries here is that Iceland pioneered the way for other countries when in the 1950s it took a unilateral decision to extend its fishing limits to 12 miles.

This led ultimately to the 1964 West European Fisheries Convention, when a 12-mile limit became accepted as the norm, with some provision for foreign vessels to fish in the six to 12-mile belt where they had traditional rights. It is felt now that if Iceland establishes a case for a 50-mile limit, it will be followed very quickly by others, the most likely candidates, being Greenland, the Faroes and Norway.

What, then, are the motives of the Icelanders? In particular, as their ambition in this field has been known since at least 1949, why should they choose this moment to seek to put it into practice?

'Nationalism a factor'

To some extent the answer must be conjectured, but several factors are involved. A rather sour comment from one spokesman in the British industry was that it boiled down to nationalism, and fish—accounting for 90 per cent of the country's exports—was all that

Iceland had to be nationalistic about.

However, in London yesterday, Iceland's Foreign Minister stressed that conservation was a main plank of his country's case. This may startle the U.K. industry. The general feeling here is that the Icelandic shoals have not been endangered in any way: Mr. Austen Laing, director-general of the British Trawlers' Federation, comments: "There has never been any question of having done damage to the stocks by excessive fishing. In any case, we have said for many years that we are ready to talk to them about more effective preservation or quotas."

Change in tactics

Nothing, however, is straightforward in this industry. Excessive fishing has more than one definition. It can only mean that the future of the stock is endangered because not enough young fish reach maturity to support it, or it can mean simply fishing to the point of diminishing returns.

Taking the argument further, there has been a major switch in Icelandic fishing tactics. The OECD Review of Fisheries for 1970 shows a sharp increase in landings of cod, up from 235,000 tons in 1968 to 307,000 tons last year (coinciding with high prices in the U.S.), and a matching drop in catches of herring (down from 143,000 tons to 46,000 tons over the same period).



Mr. Einar Agustsson, Iceland's Foreign Minister, talks in London to-day.

conference, at which nations' delegations are putting forward their negotiating positions, or taking place—and at one meeting yesterday the U.K. strongly criticised the Icelandic policy. It might be argued the Icelanders' case could happily be sorted out in 1973, but the Government in Reykjavik does not see it that way.

"In the first place," Mr. Agustsson said yesterday, "one at this stage can foresee when the conference will be held. Conferences have been cancelled before now. Secondly we feel that the preservation question cannot wait any longer. Thirdly, when we acted in 1958 we were then also asked to delay and wait for a conference. That conference was held in 1960 and no conclusion was reached: we fear that the same will happen again. The big countries, the U.S., U.K. and USSR, seem to go for a 12-mile limit. We do not feel that this is enough for Iceland."

Meanwhile, the U.K. Government has made known the closeness with which it regards Iceland's bid to extend its fishing limits. In mid-July the British Ambassador in Reykjavik delivered an aide-memoire to the Icelandic Foreign Ministry, regretting that the Icelandic Government had announced its policy without consultation, and reserving Britain's rights under the 1961 agreement to take any dispute to the International Court of Justice.

One hopeful sign

Then in the House of Commons on July 30, Mr. Anthony Royle, the Under-Secretary of State for Foreign and Commonwealth Affairs, made clear that the Government did not accept that conservation was an argument for extending fishery limits, "believing that when conservation measures are needed they should be taken by international agreement." He went on to say that as recently as last May, on the basis of the latest scientific information available, the North-East Atlantic Fisheries Commission had concluded that no further conservation measures were necessary in Icelandic waters.

The one hopeful sign is that Mr. Agustsson has come in the belief that there is room for negotiation. One possibility may be the introduction of quotas or a licensing system. If the two Governments cannot find common ground, however, it looks as though we face a lengthy case in the International Court of Justice, and the presumably, a return to gunboat protection for the fishing fleet.

Australia's economic challenge

YESTERDAY'S AUSTRALIAN budget reflects two facts about the country that have changed markedly since last year. One is that economic policy is once again firmly under the control of Mr. William McMahon, the Prime Minister, who made a name for himself as a conscientious but cautious Treasurer during the period of Australia's highest prosperity in the late 1960s. The second fact is that the Australian economy is now facing several of the problems which have become familiar in the U.K. and the U.S.

Unemployment has been rising, but so have prices and consumer demand at a pace which the Treasurer, Mr. Billy Snedden, appears to find mildly alarming. The Government's response to this situation has been to introduce a severely deflationary budget with increases in personal and company tax. At the same time it is offering subsidies to the rural sector where unemployment has been growing most rapidly.

Popular features

The budget is emphatically not of the pre-election variety and must therefore dispose of rumors that Mr. McMahon plans to call an election well before he becomes legally obliged to do so at the end of next year. Its popular features, which include increased pensions and student grants, are modest and will do no more than blunt the edge of the tax increases. However, while Mr. McMahon and his Treasurer are living up to the Government's reputation for subtlety and responsibility (a deliberate contrast, apparently, to the free-wheeling premiership of Mr. Gorton) it remains doubtful whether they really have the answer to Australia's economic problems.

spending, which is one of the main worries at present, is obviously linked to the round of large wage increases won by Australian trade unions early this year. There is no reason to think that Australia will be more successful in solving its wage-labour problems through conventional deflationary methods than any other country which has tried this approach. The special feature in Australia is, of course, that the economy possesses an underlying strength which remains undiminished by short-term difficulties. Australia's mineral wealth is only just coming into its own and can be guaranteed to provide a handsome foreign exchange income so long as the reserves last and while Japan and other industrial countries remain in the market. The existence of this wealth means that Mr. McMahon has more time to try out alternative remedies than has been available to those in charge of the British or American economies. It does not mean that Australia is insulated from world economic problems.

Sales to Japan

If President Nixon's 10 per cent surcharge produces a really sharp fall in American imports from Japan and in consequence throws the Japanese economy back into the recession from which it has just begun to emerge, Australia will certainly feel the pinch in its own sales to Japan. The American measures will also, of course, affect Australia directly since the U.S. comes second only to Japan as a customer for Australian exports. The result could be to reduce the economic pressures now facing Australia—and thus also the political pressures facing Mr. McMahon. In neither case does the Government seem well equipped to face a challenge.

MEN AND MATTERS

The tale of the investment analyst

One of the continuing debates in the investment world is the relative roles of the fund manager and the investment analyst. This debate has been particularly keen in the U.S., where the concept of the investment analyst originated and first flourished. It is not long since the investment analyst seemed to be a flourishing figure here also, with (for example) the founding of the Society of Investment Analysts in the 1950s. There are perhaps 4,000 or more analysts at work now in the U.K.

But something of a reaction seems to have set in recently. Last year Charterhouse Japbet, the banking arm of the Charterhouse group, disbanded its investment analyst department of three people (part of the investment management side of the bank) because it found that it was merely duplicating advice got from elsewhere. In effect, advice was being triplicated, coming in from brokers, from the bank's own economic adviser and from the analysts.

Now a very similar change has taken place at Hill Samuel. It had a group of four investment analysts, separated by a wall though without a formal departmental title. Now it has disbanded this group, and one of the four has become a fund manager while the other three have left (they were offered other jobs, but decided not to take them).

Now the onus for research has been placed squarely upon the fund managers themselves, so welding together the two functions. This at least gets round the old problem that fund managers sometimes used

to go their own way whatever the analysts said. Another similarity to Charterhouse is that there is now a member of the bank staff giving advice to the fund managers on broader economic questions.

The debate will no doubt continue—except for the one Hill Samuel analyst who has opted out of it all to go on a trip round the world.

Hiring firemen

Have I stumbled upon the real reason why the international money markets are in such confusion? The Mafia, according to a report in the Italian newspaper Tempo, is to hold a general meeting of partners in Palermo soon, to discuss ways of improving its international cash flow. The Mafia, said to be worth £1,300m. inclusive of U.S. subsidiaries, apparently finds that the massive sums of cash that arrive at its various collection points diminish to only a fraction by the time they reach its central coffers. The general meeting, it is reported, will be asked to approve measures to streamline the organisation, with possible consequent redundancies at middle management level. It is believed that outside consultants may be called in to implement these redundancies.

Hard cheese on Guernsey goats

A trust in Guernsey has found that public appeals to raise money for goats are a waste of time. There seems to be something about goats that touches neither heart nor purse strings. This has been more than an embarrassment to the trust—comprising several local dignitaries—which now has 30 hungry animals on its hands and red ink at the bank. The object in taking over the herd last February was to continue breeding superior animals, known as "Golden Guernseys" which would eventually take the goat world by storm. The goats are recognised in the U.K. as a distinct breed, and a trust member says: "The potential is enormous. Light brown coats, gentle dispositions and yield milk which is very high in butter fat content. I believe 60 per cent of the world's population depends on goats' milk or its products. The Golden Guernsey goat could do as much for the island as have our famous breed of cows."

Class of '54 comes to market

The story of Unitech, in which share dealings start next Tuesday, is bound up with the Harvard Business School, and sounds a bit like a school case study. Enter two young Oxbridge men, back in the days (Class of 1954) when Master of Business Administration degrees were a novelty to the British. The pair, Mr. Peter Curry and Mr. Gordon Macpherson, decide that one day they would put theory into practice in their own business. For six years Macpherson is a stockbroker in New York and London, and Curry works for Solartion and Mulard. Then they decide on the electronics field and found Unitech. Starting some companies

and buying others, it grows in a style we now call venture capitalism.

So far, after nine years, there are 11 companies owned or part-owned, ranging from a company making more than half the backs for British TV sets, to another concerned with optical mark reading machines which do things like check football pool coupons.

Curry says one can do all this from a small central base. Macpherson is non-executive, his main business still being stockbroking, and the other main executive is Curry's younger brother John, who has done his Harvard MBA as well. It is a matter of "very tight financial control. Running this is not that different from running GEC. It still comes back to the success of a few individuals and their product strategy."

Where the business school rules could not help was in last year's unsuccessful attempt to gain a quote by buying Newton Derby (since bought by Bulough Securities) or an allied scheme to buy that part of another public company, Pantiya Electronics, that Unitech did not already own. But now the share introduction should give the green light to the Pantiya merger. It may also give Curry some breathing space to send his managers on Harvard courses, furthering, he says, "the process of educating engineers and marketing men into businessmen."

Chuckling it in

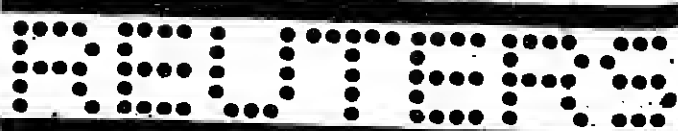
In the gathering gloom of an international monetary crisis, we can all sympathise with Mr. J. Walker, who, according to the Journal of the Institution of Chemical Engineers, "has resigned his directorships and purchased a fish and chip shop."

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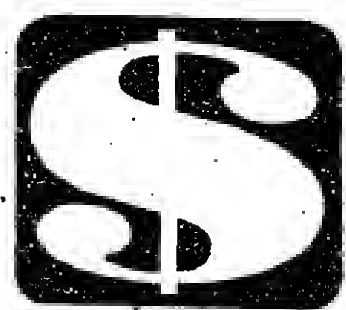
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Observer

THE OUTLOOK AFTER NIXON'S PACKAGE



A political coup for the President

From JOHN GRAHAM, U.S. Editor, Washington, August 17

JUST TWO DAYS after the event, it is clear that President Nixon has managed to do what Harold Wilson couldn't. He has devalued the national currency without inducing any feeling of national shame. He has convinced the American public that America has been unfairly victimised by international speculators, and at the same time left them feeling stronger and tougher. Politically, he has done himself nothing but good. His Administration is upbeat and on the offensive; his critics are silent.

The U.S. system is so different economically and politically from the British one that it is perfectly possible to believe Americans do not on the whole care at all about the dollar's devaluation. When the President said on Sunday night that "Your dollar will be worth just as much tomorrow as it is today," it was both truer and more believable than Mr. Wilson's "Pound in your pocket" claim. The President said he was going to lay to rest "The bugaboo of what is called 'devaluation'" and I strongly suspect he has done so.

Independence

Clearly the U.S. is of political benefit to any Administration. There had been a belief that any President who devalued the dollar would enjoy a premature return to private life—and this may still turn out to be the

case—but it is far from proved. In the last two days here attention has been focused, in newspapers, television and ordinary conversation, on the wage-price freeze, not on the dollar. The devaluation is simply not a major talking point.

This is partly because of the technical nature of the Administration's moves. Granted that the dollar has not been officially devalued, and granted that you wouldn't get much thanks for saying so to any American tourist in Europe, people do of course know that the dollar is in trouble. But the mechanics of convertibility and the international exchange system are so remote that people don't care much either way. In this sense, the asymmetric nature of the system has worked to Mr. Nixon's advantage.

The more quantifiable advantage derives from America's relative independence. Imports make up a mere 4 per cent. of the country's gross national product. The vast majority of Americans never set foot outside America (except possibly in uniform) and have almost nothing to do with the rest of the world. Unlike Europeans, they do not go to other countries for their holidays, and their own

country is not full of foreign tourists. Thus any president who acts against "the foreigner" draws an instinctive response, however dimly understood his actions may be. When at the same time his actions are perceived as "strong" and "decisive," he draws from the second well of support in the presidential system. Americans like their presidents to be strong; they are an impatient people, who want to see things happen and especially want to see their President making things happen.

The clearest evidence of this so far in President Nixon's Administration was his aggressive plea for support in the Vietnam war two years ago, which despite the almost unanimous opposition of Democratic politicians, young people, the academic world and most of the Press, enormously increased his popular support and room for manoeuvre.

Something similar is happening now, which is why Sunday night's statement was such a political coup. There is no question at all that President Nixon was in very considerable political trouble over the economy. His Administration had changed its policies time and again, and the public promises, becoming ever emptier, were ignored at best, ridiculed

at worst. The Democrats had the issue all to themselves, and even blue-blooded Republican types such as the money men of Wall Street and the farmers of the Mid-West were fed up. Now that the President is actually doing something his position is hugely improved. The Democratic candidates for the presidency have, with only one exception, approved his

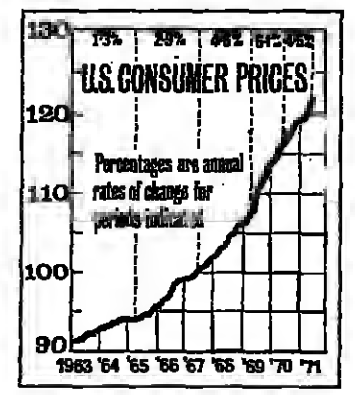
settlements of the last three years have eroded popular support for the labour unions. There is nevertheless some basis to the argument that the domestic measures are a tax bonanza for big business.

Inflation

As no doubt in any comprehensive new economic policy, there are dreadful inequities. To balance the tax reductions in the Federal budget, the President plans to cut expenditures, and the expenditures are to be cut by 10 per cent. from his two main "revolutionary" programmes, revenue-sharing and welfare reform. Thus the cities will be denied the money they desperately need, and the poor, already faced with a hopeless welfare system, will have to wait for further relief. Just as they paid for the recession, so they have to pay for the recovery.

Politically, this will not hurt the President. Most of the poor do not vote in any case, and who do, vote Democrat. Close electoral battles are won and lost in the centre, not on the edges.

But if President Nixon's activism has routed the Opposition, baffled the experts, infuriated the Japanese and gained the support of U.S. industry, it has not guaranteed the continued health of the American economy, the international



measures. Important Democratic economists such as Mr. Walter Heller (President Kennedy's chairman of the Council of Economic Advisers) have praised the package. The Congress, controlled by the Democrats, has no choice but to endorse those parts of the package

from their various constituencies. There are, of course, groups who dislike parts of the package. Mr. George Meany of the AFL-CIO has been very critical of the wage freeze, as has much of the labour movement, but the highly publicised wage

73.2 per cent. there is a large void to be filled before the American economy is anywhere near full employment.

There are already plenty of people in Washington who say that it is too late for President Nixon anyhow—that what happened to the economy in the last two years, combined with the certainty that unemployment will still be high this time next year, makes his re-election at best improbable. Historically this is valid. Mr. Nixon has always been especially aware of the damage unemployment does to the Republican Party, and Arthur Burns warned him specifically on this point during the 1960 recession, when Nixon was running for the Presidency against John Kennedy. Even more so today is the Democratic Party seen as the party of prosperity. In the autumn of 1969 when Mr. Nixon inched ahead of Hubert Humphrey, the polls showed that people felt the two main political parties to be about matched in their ability to keep America prosperous. Earlier this month the Democrats had a two-to-one edge.

If the British Election in June last year told anything, it was that voters do not in fact have the short memories with which they are so condescendingly credited by some.

INTERNATIONAL MONETARY RELATIONS

FROM PAUL LEWIS

America takes a tougher line

WASHINGTON, August 17.

THE U.S. is now engaged in a struggle of will with its major trading partners over the future value of their currencies. In international terms the principal aim of the new economic measures announced by President Nixon on Sunday evening is to persuade the big surplus countries of Europe and Asia to revalue against the dollar. Although far from a new objective, this is nevertheless one which the U.S. has had only partial success in achieving so far. The main feature of the Administration's latest drive is that its approach is tougher and its tactics more skilful than before.

The over-valuation of the dollar has been a fact of international monetary life for a number of years now—as also has the refusal of successive U.S. Governments to accept a formal devaluation and, indeed, the various difficulties in the way of their doing so. But while Germany, Holland and Switzerland have tried to meet this situation by allowing their currencies to appreciate in terms of the dollar, it has been above all the strong opposition of France and Japan to any collective revaluation that has prevented the rest of the world from shouldering the whole burden of exchange rate adjustment.

The conflict last came to a head in May when the German Government was prompted by the massive inflow of dollars into Europe to suggest that the Common Market countries as a group should allow their currencies to float upwards to a higher parity against the dollar. The French turned this down flatly, arguing that fixed parities were essential for the proper functioning of the Community and that in any case the Six had no duty to correct the American payments deficit. The result was that the Germans and the Dutch went ahead with the float of their own, splitting the Community publicly down the middle and dealing another blow to its farm policy and monetary union plans.

Leverage

So far as Europe is concerned, the immediate effect of the new American moves has been to reopen this issue. Now that the dollar is effectively floating, the European countries must decide whether to intervene to hold their own currencies to their official parity or allow them to appreciate. However, in three broad respects the situation is different today from what it was last May and the U.S. Administration has a better chance of get-

ting its main trading partners to realign their currencies in terms of the dollar.

In the first place it will be more difficult to argue, as the French and the Japanese have done, that fixed parities are still the basic rule of the international monetary system and that countries in payments deficit should adjust downwards, while those suffering from an influx of unwanted funds have the right to protect themselves with exchange controls. The basic cornerstone of the Bretton Woods system is the dollar's convertibility into gold; in theory this still existed in May—now it has disappeared, making, as the Americans say, an entirely new ball game.

Secondly, the U.S. Administration hopes to get some powerful diplomatic leverage out of its import surcharge. It has already made it perfectly clear that the surplus countries will have to live with the surcharge so long as they maintain their existing parities. Although the Japanese complained first and loudest, the German Government must also be worried by the prospect of another burden for its exporting industries, which have already been penalised by an effective 8 per cent.

Finally, there have been signs that the French themselves are finding their earlier stance something of an embarrassment. With domestic inflation now a major political problem for M. Pompidou's Government, there is plenty of sympathy in the civil service for the German point of view. The politicians may have been publicly committed to a "no revaluation" policy, but it is also true that the Government has never entirely ruled out a collective appreciation of Community currencies against the dollar providing that means are found of safeguarding the agricultural policy.

Same attitude

But if the outlook in the Common Market appears more fluid than before, it is difficult to say the same thing about Japan. Indeed, by keeping their exchange markets open and continuing to absorb dollars, the Japanese are taking very much the same attitude as the French in May—playing by the Bretton Woods rules as though nothing has changed.

Whether the Japanese could hold out against the collective pressure of the rest of the industrial world is uncertain. But it

looks at present as though Tokyo presents the U.S. policymakers with one of their toughest obstacles.

The American case is that it would be foolish to go to all the trouble of devaluing the dollar against gold and other currencies when most of the world would simply follow the party change themselves. The dollar is only seriously overvalued in terms of four or five key industrial currencies and the simplest and least damaging course is for these to appreciate, perhaps by mutually agreed amounts.

When this realignment has been completed the system should be made more flexible by widening support margins to give Central Banks greater leverage against hot money flows.

For many European countries the most striking feature of this approach is that it would leave the dollar in a more privileged position than ever before. A firm precedent would have been established that other countries must make the adjustment whenever the dollar becomes uncompetitive. Moreover, as it is hard to imagine the U.S. ever re-establishing even theoretical convertibility for the dollar without a truly massive parity realignment, the probability must be that even this constraint on the conduct of Ameri-

can economic policy would have disappeared and another step taken towards the formal devaluation of gold.

For this reason, it is quite certain that the secret discussions now under way in various capitals will go well beyond the techniques of parity realignment to deal with the funda-

mental basis of the monetary system.

There is bound to be pressure from some European countries for at least a small increase in the official price of gold in preparation for its revaluation. But there will also be searching questions about the dollar's

future as a reserve asset with the U.S. still in deficit and convertibility suspended.

What will come out of the debate must remain anyone's guess for the moment. But over the last few months a number of European Governments have been showing interest in quite radical monetary reform.

INSURANCE AND INVESTMENT TRUSTS

BY MICHAEL BLANDEN

Britain's stake in the U.S.

TWO LARGE groups of British financial institutions have particularly important commitments to the U.S., and as a result are likely to feel an impact both from the measures already adopted by President Nixon and from any further developments in the world monetary situation.

The insurance industry—the big companies and the Lloyd's underwriters—has a large and well-established business in the U.S. For some companies, this accounts for a substantial proportion both of their premium income and of their profits. At present, those most directly concerned are considering carefully the implications of the recent developments.

The same is true of the investment trusts, which, of all the large U.K. investing institutions, have tended to take an international view of their portfolios. In particular, the Scottish-based trusts have a reputation for taking a close and large-scale interest in the North American share market.

Both of these groups on the face of it stand to lose if the dollar were to be devalued by one means or another against sterling. Their assets in the U.S. would be worth less in terms of pounds, and their income from there would be re-

duced. Yet in fact neither group appears at present too concerned about the situation, and on both sides it is being argued that, even if the dollar is worth less in terms of other currencies, there might be something to benefit from in the other measures taken by the U.S. Government, which would at least offset the setback and might produce a net advantage.

In the insurance industry, a reduced value for the dollar would have the immediate effect of lowering profits earned in the U.S. when translated into pounds for the accounts. The 1970 figures from the British Insurance Association showed that £521m., or 29 per cent. of its members' general premium income, arose in the U.S. On this, the companies made a loss of £13.2m. But this is not the whole of the story since the underwriting loss, which the companies are working hard to reduce, was offset by the income earned from their investments in the U.S.

Three major insurance groups are heavily involved in the U.S.—the Royal, the Commercial Union, and General Accident. Taking the Royal's figures for last year, the group reported that over half of its total general premium income of £405m. came from the U.S.

This produced an underwriting loss of £4.6m. But against this, the U.S. brought in £15.2m. of investment income, exactly half of the group's total investment income and a big contribution to pre-tax profits of £30.3m. Commercial Union tells a similar story, with £155m. of premium income (excluding life business) from the U.S. out of a total of £390m. U.S. underwriting losses were £7.2m, but investment income from the U.S. amounted to £12.3m. And General Accident reported some 49 per cent. of its short-term premium income as coming from the U.S.

Sterling value

Devaluation of the dollar in terms of the pound would plainly have the effect not only of reducing the sterling value of the companies' substantial assets in the U.S., but also of cutting the contribution which their transatlantic business makes to their sterling profit and loss accounts.

Dollar premiums are paid into this fund, and claims are met from it. The assets on which their North American business is based, therefore, would remain effectively untouched by a reduction in the sterling value of the portfolio.

Against this, the insurers argue that the effect of President Nixon's measures is likely to be, on balance, beneficial to their business. There might, it is thought, be some short-term adverse effect if the U.S. moves result in a reduction of the country's international trade and therefore of insurance requirements.

But the general aims behind the internal measures taken should be favourable to the insurance business. In the first place, any moves to increase the level of industrial activity and economic growth are likely to provide the right climate for selling more insurance.

Secondly, if the U.S. Government succeeds in reducing the rate of inflation, it will be making a major contribution to the efforts being made by all British underwriters to improve their insurance results in the U.S.

Finally, as Wall Street already seems to have recognised, the whole package should be good for share prices and therefore for the industry's equity investment in North America.

They all make the point, however, that this would have but a minor impact. It does not, they

emphasise, affect their ability to do business and to expand in the U.S. The big insurance companies treat their U.S. business, in effect, as a separate operation, usually carried out through U.S. subsidiaries. They maintain in the U.S. more than enough assets to cover their liabilities there. And while the surplus of assets over liabilities would be reduced in value in terms of sterling, this would make no difference to their internal U.S. balance-sheets.

The same is likely to be true of Lloyd's. Though a London-based business, carrying on its large overseas activities from the City, the Lloyd's underwriters have similarly the protection of substantial U.S. assets. Lloyd's maintains an American Trust Fund, invested there, which now stands at over \$1,000m.

This last factor is the most important to emerge from the point of view of the investment trusts which are heavily committed in the U.S. On average, it is reckoned, the investment trusts as a whole have something like 20 per cent. of their total assets invested in North America—implying a total commitment of up to £1,000m. Yet the immediate effect of the U.S. measures has been, if anything, to help the prices of investment trust shares in London.

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COMPANY NEWS+COMMENT

Southerns-Evans margins improve

TURNOVER of Southern-Evans for the year ended April 30, 1971, fell slightly from £25.57m. to £25.19m. but profit before tax rose from £377,114 to £1,104,038.

The dividend is held at 20 per cent. as forecast, with an 11 per cent. final. There is also proposed a one-for-10 scrip issue, to holders registered October 6.

Group activities cover timber, sheet materials, a better geography. The improved profit to some extent reflects a change of emphasis in the pattern of trading. Profit included £17,552 (£29,885) surplus on sale of property.

After tax net profit came to £661,738 against £513,400, to give stated earnings of 8.2p (7.46p).

Cost of the Preference dividend was £21,734 (same) and the Ordinary £332,705 (£330,705).

comment

With 1970-71 pre-tax profits some 16 per cent. to the good, Southern-Evans must have pulled out all the stops in the latter part of the year. Interim profits were down 8 per cent. while third-quarter sales were reported to have dipped 4 per cent. The late upsurge reflects the exceptionally high level of sales in the latter part of the year. While integration benefits must have had some effect, it was probably the latter part that resulted in the marked improvement from 3.75 to 4.4 pence in margins. If margins can be held at this level, prospects for the current year look promising. Housing starts are well up, while the furniture industry appears to be going through better times. So an 8.0 p/a at 90p has its attractions.

Statement Page 6

Law Land first half advance

FIRST HALF group pre-tax profit of Law Land Company improved from £20,023 to £31,841, the directors state, the upward trend is expected to continue in the second half.

The interim dividend is stepped up from 4 to 4 1/2 pence. A total of 104 per cent. was paid for 1970 from the profits of £585,196.

Half year 1970 1971

Group turnover	1,700,000	1,812,827
Profit	63,340	122,023
Taxation	151,290	122,000
Net profit	70,140	22,023

The valuation of properties, referred to last April is in progress and is expected to be completed and the result announced by the end of the year, the directors state.

The primary business is investment in development of real property in U.K., mainly office and shop properties.

3% more by McLeod Russel

CROUP PROFIT, before tax, of McLeod Russel and Co. expanded from £145,551 to £356,559 in the year to March 31, 1971, and the dividend is lifted from 5 to 8 pence.

Last March the directors indicated that profits of the group as constituted prior to the merger with Imperial Tea should not be less than the £145,551 for the previous year, while Imperial should also contribute substantially.

Net profit came out at £192,346 (£173,152) after tax of £163,843 (£172,402).

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The company is primarily engaged in tea producing.

comment

The latest figures from McLeod Russel include profits from Imperial Tea for the first time since the acquisition in September, 1970 and the latter company (like most of the other Doonars producers) has had a comparatively good year both as regards higher crops and the absence of strikes that depressed the previous year. The original McLeod Russel part of the group, in line with half-time expectations, produced slightly higher profits. That said, the figures are probably of no more than academic interest because of the special buying of the shares that has been taking place in recent months—believed to be coming mainly from Jessel Securities. So in the context that the group has changed from being mainly an agency house to primarily a tea producer, the yield of 8.2 per cent. at 105p is out of line with the average for the sector with the premium rating explained by the market situation rather than trading prospects.

13 1/2% again by Adams Butter

CROUP PRE-TAX profit of Adams Butter increased to £217,632 for the year to May 1, 1971, compared with £192,023 to £31,841, the directors state, the upward trend is expected to continue in the second half.

The interim dividend is stepped up from 4 to 4 1/2 pence. A total of 104 per cent. was paid for 1970 from the profits of £585,196.

Half year 1970 1971

Group turnover	1,700,000	1,812,827
Profit	63,340	122,023
Taxation	151,290	122,000
Net profit	70,140	22,023

The valuation of properties, referred to last April is in progress and is expected to be completed and the result announced by the end of the year, the directors state.

The primary business is investment in development of real property in U.K., mainly office and shop properties.

When reporting first half profits of £105,400 (£102,811) last January the directors then indicated only a slight increase in profit and a reduced dividend total of 13 pence.

1970-71 1969-70

Profit	217,632	179,728
Taxation	48,495	16,225
Net profit	179,137	163,503
Dividends	8,800	22,023
Retained	170,337	141,480

After £10,200 (£10,000) overruns

Meeting, September 23.

comment

Against a depressed comparable half, Adams' second-half profits have jumped 47 per cent. pre-tax for an annual gain of 21 per cent. That takes earnings up to 1.5p a share. The non-butter interests—Davidson—swung round from losses of £8,000 to a £3,000 profit but these are still fairly minor in relation to the butter whole. This had to withstand an acute world shortage which reduced imports and is reflected in price rises of up to 25 per cent. by Adams over the period December to May, and turnover static with the previous year's equivalent of butter on a global

basis may now be 20 per cent. lower than the mid-1970 level. If that sort of statistic applies to tonnage reductions at Adams, then a fair slice of the economies expected from the new Waltham Abbey plant have not had a chance to show their paces. Thus the latest profits performance is creditable. And with the down payment from the share deal with the Irish Dairy Board plunging £400,000 into new plant and premises, a p/a of 15 at 23p has ample support (even without the group prospect of £300,000 pre-tax within the next three years).

Wellman's success to continue

CHAIRMAN of The Wellman Engineering Corporation, Sir Peter Roberts tells members he is confident that the policies the group is following will "continue to be successful" and will place the group "in a position to take best advantage of whatever opportunities arise," including entry into the Common Market.

As reported on July 9, group profit, before tax, for the year ended March 31, 1971 was £680,772 (£434,476) and the dividend is raised from 7 1/2 pence to 9 pence. There was an ex gratia payment to a former director of £15,000.

Of the total turnover of £1,073,572 (£847,594), 8.9 per cent. related to the sales of overseas companies, whose trading profit amounted to £59,529. Group exports from the U.K. amounted to £13,527,794.

Notwithstanding the "impressive" range of diversification, the group still considers itself as a pre-eminent supplier to the steel industry, both in the U.K. and overseas, says the chairman. The percentage of turnover applicable directly to the steel industry at home and overseas is now about 30 per cent. of group business, or about £4m.

Sir Peter reports that the group's Italian company has experienced financial difficulties due to problems with the Italian partner. As a result, a decision has been taken to allow the affairs of this company to be placed in the hands of a liquidator. An assessment indicates that if all debts are paid, the company will meet its liabilities.

Meeting, 25, Wilton Road, S.W., September 9, noon.

Capital & National final 8 1/2%

A final dividend of 8 1/2 per cent. by Capital and National makes the promised effective 12 1/2 per cent. Ordinary total for the year to July 31, 1971, compared with the previous year's equivalent 11 1/2 per cent.

Also as foreshadowed, an interim for the current year of 4 1/2 per cent. (4 per cent.) is declared, payable next April immediately prior to the next conversion date of the "B" Ordinary.

The recommendations will result in a capitalisation of £19,589 in the issue of "B" Ordinary holders of 78,356 "B" in the ratio of 3.102635 new for every 100 held.

Net revenue for the year was £452,731—the merger with London and Paris Investments last year prevents a true comparison with 1969-70, when the net figure was £346,952.

Valuation of investments is £15,502,911 (£13,604,457) including the full dollar premium. Net asset value of the Ordinary and "B" Ordinary amounts to 113p (89p) per share.

Newey & Tayler's upsurge

RECORDS in both turnover and profit for the half-year to July 4, 1971, were achieved by Newey and Tayler, makers of pins, fasteners and haberdashery products, and the interim dividend is raised from 4 to 5 pence.

Turnover was £5,077,000 (£4,572,000) and profit £543,700 (£187,050), which exceeds the 1970 total profit of £431,283 when the dividend total was 10 pence.

Chairman, Mr. M. Newey, says: "The considerable improvement in profit can be attributed to record sales, particularly exports, coupled with the reorganisation of management control. Acquisitions have been assimilated successfully."

The last full year's trading had shown a record turnover of £2,000,000 but there was a short fall in profit recorded by the metals division due to the decreasing price of copper during that year—Mr. Newey predicted last April that 1971 would be a record year for most profitable trading.

Under present circumstances and in view of the large export business it would not be wise to forecast the end-of-year results at this time. However, he faces the problems of the present United States surcharge on the one hand, and on the other, possible changes in the European Market.

Newey has subsidiaries in the U.S., Canada, Australia and South Africa and an associated company in India.

comment

After two years of declining profits, the tide has turned for Newey and Tayler where first-half profits have risen 50 per cent. Profit margins improved from 4.1 per cent. to 10.7 per cent., helped by larger exports and a better performance by the metals division, thanks to the relative steadiness of the copper price in 1971. The contribution of new acquisitions is not quantified and their influence on the January-July profit trends is apparently not yet clear.

This good upturn a damper is put on the future as the impediments of President Nixon's 10 per cent. import surcharge have yet to be worked out. As the U.S. is Newey's largest overseas customer this could bring a check to second-half progress and reduce the impact of first half buoyancy. An historic p/a of about 30 at 130p seems right.

Cattle's Holdings' progress

Cattle's Holdings has maintained its progress in the current year and the directors are optimistic regarding future development, says chairman, Mr. J. R. Cattle.

"We are in a strong position to face any increase in competition resulting from the implementation of the Crowthorpe Committee's recommendations," adds Mr. Cattle.

The long-term plan, he says, is to continue to expand geographically in all sectors, particularly in the check and credit trading division.

Deferred revenue of over £174,000 at March 31, 1971, is an indication of future profits and Mr. Cattle points out that over £105,000 was carried forward out of the 1970-71 profits. Customer's accounts receivable now exceed £2m. for the first time, being almost 50 per cent. more than last year's £1.42m.

The recent rights issue of £420,000 at 25 pence converted into 168,000 new shares, necessary to maintain progress, was oversubscribed.

As reported on July 3 group one-tax profit for the year to March 31, 1971, was £209,815 (£128,415) and the dividend 15 per cent. (11 1/2 per cent. equivalent). Check and credit trading contributed £192,909 (£140,171); retail £42,639 (£5,608); hire purchase £24,070 (£21,530); other activities £8,355 (£4,194).

Meeting, Hull, September 9, at 2.45 p.m.

RESULTS AND ACCOUNTS IN BRIEF

NINE PARKER (manufacturers of tinplate underware and knitwear)—Results for year to January 31, 1971, reported July 16. Group turnover £231,627. Net current assets £282,475 (£269,991). Chairman says outlook promising. Sales and profits of knitwear factory are currently greater than last year and although underware factory is continuing to incur losses, it is not making sufficient contribution to group profit and steps are now being taken to remedy this situation. Meeting, Tynes, South, September 8, at 3 p.m.

OSELLIAN KNITWEAR—Results for year to March 31, 1971, and directors' comments on prospects reported July 14. Group turnover £298,485 (£221,461). Current assets £288,133 (£133,104). Liabilities £541,186 (£277,862). Meeting, Winchester House, E.C., September 8, at noon.

BOARDMAN MARCON (clad and boardman's clothing)—Results for year to March 31, 1971, and current year comments on prospects reported July 14. Group turnover £143,300 (£134,300). Fixed assets £11,026 (£11,026). Net current assets £11,026 (£11,026). Meeting, Manchester, September 8, noon.

JACKSONS BOUTIQUE END (clothing)—Results for year to March 31, 1971, and current year comments on prospects reported July 14. Group turnover £143,300 (£134,300). Fixed assets £11,026 (£11,026). Net current assets £11,026 (£11,026). Meeting, 71, St. Mary Axe, E.C., September 23, 11.30 a.m.



A commercial cross-channel communications link operated by Gordon and Cote Computer Centre and used to send data from London to St. Etienne, France. The picture shows an operator encoding sales documents for John Manville (Great Britain) for transmission to the JM European headquarters.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div.	Total last year	Total this year
Adams Butter	7	Sapt. 24	6 1/2	13 1/2	13 1/2
British Relays	10	—	10	13 1/2	13 1/2
Color Gas	5	—	5	10	10
Capital and National	8 1/2	Nov. 22	4 1/2	12 1/2	11 1/2
Capital Industries	4	—	4	12 1/2	12 1/2
Cattle's	(b)15	—	15	21	21
Jacksons Boutique	15	—	15	15	15
Law Land	4 1/2	Oct. 7	4	10 1/2	10 1/2
Leadenhall Sterling	10	—	10	15	15
McLeod Russel	8	—	11	20	20
Newey and Tayler	5	Sept. 30	10	20	16 1/2
U.K. Property	13	—	5	5	5
Southerns-Evans	11	—	5	5	5
Witwatersrand Gold	15cts	Oct. 2	5cts	5cts	5cts

* Equivalent after allowing for scrip issue. † Amount per share.

(a) Tax free. (b) On capital increased by rights and/or acquisition issues.

Northern Developments forecasts £2m.

TAKING ALL factors into account Mr. D. H. Barnes, chairman of Northern Developments (Holdings) anticipates that current year profits will be not less than £2m.

He describes current trading conditions as "excellent." Purchasers are able to find the necessary mortgage quite easily, and building cost increases are being offset by increases in selling prices.

The forward sales position is now "stronger than ever before," representing turnover exceeding £5m. backed up by continuity provided by a bank consisting of control of 15,000 plots. This, says Mr. Barnes, is sufficient for the next 3 1/2 years allowing for anticipated expansion.

In the year ended March 31, 1971, profits expanded by 51 per cent. to a record £1,538,257 on a turnover of £7,26m. (£4,38m.)—a substantial profit increase had been forecasted. As reported July 2 the dividend is stepped up from 65 per cent. to 100 per cent.; a one-for-one scrip issue is also proposed.

Meeting, Abercorn Rooms, E.C., September 7 at noon.

U.K. Property extra 3 1/2%

Against a forecast of maintenance of at least 10 1/2 per cent. United Kingdom Property is paying a final dividend of 13 per cent., raising the total from 16 1/2 per cent. to 30 per cent. for the year ended June 30, 1971.

Following the half way rise from £47,653 to £53,000, the group pre-tax profit for the year is £106,477 compared with £96,066.

1970-71 1969-70

Profit	106,477	96,066
Taxation	38,709	31,122
Net profit	67,768	64,944
Tax relief	2,540	—
Comprehension	15,000	—
Balance	115,311	102,667
Interim dividend	25,704	20,317
Final dividend	4,022	3,558
Forward	47,653	46,914

* To directors.

Group properties were professionally revalued at July 16, 1971, at £5,588,500, an increase of £77,381 above the book value at June 30.

It is proposed to increase the authorised Ordinary capital to £1m. Meeting, October 27.

comment

Northern Developments has suddenly become a favourite growth stock. Thus the shares are at 140 per cent. higher this year at 240, with 50p of this year's profit being paid in the form of a dividend (the July results). Fortunately, ND is not letting the side down. What 22m. pre-tax means to the share price is a 1971-72 o/r of 10.1 which (if all goes well) has clear attractions—given the maximum tag and the prospect of annual compound profits growth of 47 per cent. over the three years (1969-72 starting from a base as high as £22,000 pre-tax).

I.C. Gas progress

In their report with the full accounts the directors of Imperial Continental Gas Association state that in Belgium, electricity sales for the year ended March 31, 1971, while the increase in gas sales was more than double the low rate of increase in the previous year.

Salas effort is necessarily based primarily on promotional tariffs and this coupled with over rising personnel costs means that there is constant pressure on margins.

Nevertheless, earnings of Antwerp Gasmaatschappij and Electrogas showed an increase.

Capitol Industries

The net taxed loss suffered by Capitol Industries Inc. for the year ended June 30, 1971 was \$8,092,000, or \$1.75 per share. This compares with a profit of \$5,715,000, equal to \$1.91 per share, for 1969-70.

This confirms the forecast announced on July 21. With that, EMI, which owns 70 per cent. of the Capitol equity, warned that available group profit would not cover maintenance of the 17 1/2 per cent. dividend. EMI will announce its results on October 7.

Capitol incurred a trading loss of \$14,98m. (profit \$18,17m.) on sales of \$143,05m. (\$178,12m.).

NO BID TALKS SAYS MONO CONTAINERS

Following recent Press comments, the Board of Mono Containers says it wishes to make it clear that no talks are in progress which might lead to an offer being made for the issued capital of the company, nor is it aware that any such approach is likely.

ISSUE NEWS AND COMMENT

Introduction for Unitech

Hill Samuel and Co. has arranged the introduction of the 2.6m. Ordinary 10p shares of Unitech. Dealings are expected to start next Tuesday and brokers are Buckmaster and Moore who have also arranged a private placing of 300,000 8 per cent. Series A Convertible Redeemable Cumulative Preference £1 shares at 115p each.

Founded in 1962, the group has provided venture capital and assistance for small companies in technologically based industries, primarily through the formation or acquisition of companies in the field of electronics. Companies are classified as new ventures until they have reached an established trading position and the industrial controls and computer peripherals subsidiaries come into this category now, with electronic component distribution, electronic test equipment and plastic moulding having an established status.

In the early years the group made losses because the majority of its subsidiaries had only just started up. As the original companies became established profits (£1m.) are all issuing 7 per cent. Bonds, due August 23, 1972, at par.

Doncaster Rural District Council is issuing £1m. 6 1/2 per cent. bonds, due February 21, 1973, at par.

Crosby Corporation (£1m.), County Borough of Warrington (£1m.), City of Leeds (£1m.), Essex River Authority (£1m.), Caerphilly Urban District Council (£1m.) are all issuing 7 per cent. Bonds, due August 22, 1973, at par.

Thorne Rural District Council (£1m.) and Salop C.C. (£1m.) are both issuing 7 per cent. bonds, due August 21, 1974, at par.

The Bucks Water, Crosby, and Throckmold were placed by Hokers Phillips and Drew with Norman Grenfell and Co., while Doncaster and North Cotswold issues were handled by J. and A. Scrimshaw in association with Packshaw and Associates. Scrimshaw were also brokers to the Hunthorpe loan with Long, Tye and Colvin who acted in association with Clive Discount Company owned by Unitech. Pantia earned pre-tax profits of £201,000 in 1970. Unitech believes it is too early to forecast results for 1971-72 but it intends to recommend a dividend of not less than 10 per cent. for this period.

Following the introduction it is intended to approach the Board of Pantia Electronics, a quoted company involved in the marketing of electronic equipment, with a view to negotiating an agreed offer for the 61.33 per cent. of Pantia's capital not already owned by Unitech. Pantia earned pre-tax profits of £201,000 in 1970. Unitech believes it is too early to forecast results for 1971-72 but it intends to recommend a dividend of not less than 10 per cent. for this period.

Unitech capital is not completely new to the City though it has tended to become a "hot" issue recently. In Unitech's case the risk element should not be exaggerated as about 55 per cent. of total sales and nearly 70 per cent. of trading assets are contributed by established companies, in particular electronic component distribution. This division is operating in a growth market and should continue to develop with the possible addition of "Pantia's" complementary activities. Of the 11 ventures started up, five have become established and profitable, two have been sold-off at a profit while the other four are still in the early stages. As a result, profits have jumped ahead over the last couple of years. Drawing a line through the placid price of the share, the directors are opening prices of 61p for the Ordinary and a fully diluted p/a of 15.1 on adjusted earnings of 4.23p. But given the glamour image attached to Unitech's activities this price could well be left behind when

Arrangements have been completed for a medium credit of £1m. for Banco Nacional de Nicaragua. The loan, which is guaranteed by the Republic of Nicaragua, was arranged by Kuhn Loeb and Co. and Bankers Trust Company.

EDEN FISHER

Eden Fisher Holdings announces that conversion rights have been exercised in respect of £26,235 out of the £530,000 8 per cent. Convertible Unsecured Loan Stock, 1968-83, which was issued in 1968.

OTHER ISSUE NEWS

Southerns-Evans, this page.

British Relay

A SHARP contraction in profit is reported by British Relay Wireless and Television. The directors have decided not to pay a final dividend for the year to May 1, 1971, but a one-for-25 scrip issue is proposed. The maintained interim of 3 per cent. compares with a total of 9 per cent. for the previous year.

Croup profit is £204,270, compared with £1,068,250, after an increased SET charge of £404,996 (£374,441). As before there is no tax provision. Turnover expanded from £15,23m. to £16,67m.

Last September the chairman, Lord Renwick, stated that assuming no increase in SET profit should increase.

The directors now explain that exceptional circumstances and transitional problems, coupled with abnormal cost inflation, are mainly responsible for the reduction in attributed profit, which does not reflect the two and a-half times increase in the number of colour subscribers and the increase in the cash flow.

Since the abolition of controls there has been a dramatic upsurge in demand for colour receivers—fivefold in the case of

relay sets, threefold in standard receivers for rental. These are the conditions for achieving the rate of growth of subscribers needed to take full advantage of the potential of the company's relay systems, they add.

They consider the dominant consideration must be to take maximum advantage of the opportunity now afforded. The cash generated in trading should accordingly be conserved and concentrated in exploiting the growth possibilities immediately ahead.

Because of the careful consideration the Board has felt it necessary to give to the new situation, the finalisation of the annual report has been delayed and the annual meeting will be held some three weeks later than usual, on October 15, at Winchester House, E.C.

1970-71 1969-70

Turnover	16,672	15,231
Trading profit	204,270	1,068,250
Depreciation	3,915,231	3,426,491
Balance	1,516,268	1,088,249
Interest	1,222,822	1,222,822
SET	404,996	374,441
Profit	894,270	1,088,250
Preference	1,000,000	1,000,000
Ordinary	256,291	838,672
Retentions	455,479	278,666

* No tax charge (same).

ASSOCIATED TOOLING INDUSTRIES LIMITED

Highlights from the circulated Statement of the Chairman, Mr. G. A. Staples:

* The Group trading profit for the year before depreciation and interest showed a small increase from £169,261 for 1969/70 to £176,807, for 1970/71.

* The Board propose a final dividend of 6 1/2 pence which makes the same total dividend of 11 1/2 pence as for the previous year.

* Unforeseen circumstances including industrial strikes and the severe reduction of capital investment in the heavy engineering industries resulted in a reduction of the Group's profit during the last quarter of its financial year. These factors also denied to us the Group's target of a turnover in excess of £1m. the final figure being £961,854.

* A.T.I. Moulds Limited, formed two years ago, made an overall loss. A new managing director has recently been appointed and your directors are confident that, subject to an improvement in trade generally, the company will again contribute to Group profits.

INTERNATIONAL COMPANY NEWS + EURO MARKETS

Euro \$ rates easing as Eurobond prices gain

BY WILLIAM LOW

INTERNATIONAL money and capital markets—the Euro-markets—were calmer yesterday after Monday's sharp reaction to the President Nixon's measures. The closure of foreign exchange markets was an inhibiting factor.

Short-term Eurodollar interest rates turned easier and the key three-month deposit was quoted at between 8½ to 9 per cent, against 9½ to 10 per cent. on Monday.

Operators reported that the market remained very thin and an offer of a relatively small amount of dollars was sufficient

to depress rates substantially. Funds came on offer during the day, but traders were not able to identify the sources.

The Eurodollar bond market continued its recovery. Straight debt loans recorded net gains of up to two percentage points, although illiquid actual client interest was seen.

Convertible (equity-linked) issues by U.S. corporations advanced in line with Wall Street and gains ranged up to five percentage points. Investors displayed selective buying interest in issues such as Ford and Firestone.

The dramatic decline of the Tokyo Stock Exchange resulted in Eurobond traders marking down by as much as 10 percentage points prices of convertible bonds floated by Japanese companies. However, there was very little selling by investors.

European-based traders of dollar stocks were surprised at the strong buying interest shown by European clients, especially in view of the difficult foreign exchange position. One trader noted that Europeans were basically bullish about prospects for Wall Street.

Takeover bid for Bastogi

By Peter Tunstall

ROME, August 17. A TAKEOVER BID for the shares held by the controlling voting syndicate of one of Italy's largest and oldest financial groups, the Bastogi Company (its full name is Società Italiana Strade Ferrate Marittime), because it started as a railway company over 100 years ago, is reported to have been made by a group headed by one of Italy's leading financiers, Signor Michele Sindona. The voting syndicate and the Board of the company are to meet in Rome on Friday to consider Signor Sindona's offer.

Its details are not yet known. Italy's Bourses are closed for the summer holidays. In unofficial trading, Bastogi shares were being offered at about Lire 2,100. Their nominal value is Lire 1,000. Signor Sindona's offer has until now been a closely guarded secret.

The Bastogi Company has large shareholdings in some of Italy's biggest insurance, property, cement and chemical companies.

On several occasions in the past President, Signor Tullio Torriciani, has been accused by some of Bastogi's largest shareholders of pursuing an over-ambitious policy. A couple of years ago, he replaced current management of IOS, and promised to arrange new financing for IOS upon installation of new management.

SWEDEN'S MOTOR INDUSTRY

Facing shrinking home sales

BY JOHN WALKER, STOCKHOLM CORRESPONDENT

IT IS SAID THAT AS a man advances into middle age, girls have the appearance of growing younger. As far as this corresponds to the Swedish car market, the middle-aged car owner can take consolation from the fact that his motor-car is lasting longer, at least according to Svensk Bilprovning, the Swedish vehicle inspection organisation.

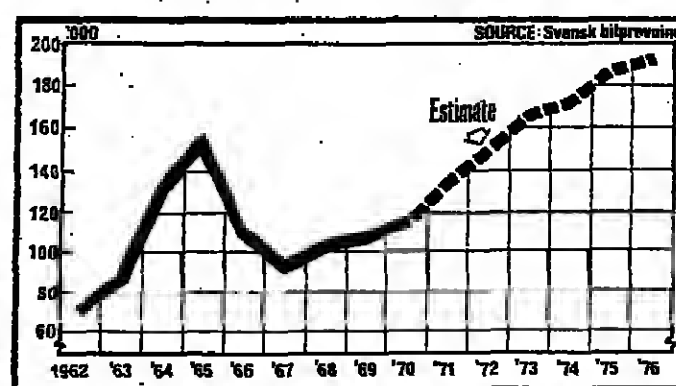
Bilprovning carried out a survey based on figures supplied by the Central Bureau of Statistics on the expected service life of privately-owned cars and the scrapping frequency. As can be seen in the diagram, Bilprovning has plotted the actual numbers of private cars deleted from the central register for the years 1962-1970, while the forecast for 1971-76 is extrapolated from the 1970 figures.

Quality

The average life of all makes surveyed was 13 years, all of which is 1.5 years longer than five years ago. Earlier, it was forecast that the scrapping rate in 1970 would amount to about 210,000 units, but this turned out to be an excessively high estimate, when in fact only 115,000 cars were written off. This massive drop is due to a number of factors, including the regular compulsory inspection which has led to better maintenance; new lower speed limits; better roads and improved vehicle construction. In addition, recent sharp price increases in all goods in Sweden is also exerting its influence, resulting in potential purchasers of new cars holding on to their current models much longer.

Analysing the figures, Bilprovning pointed out that the Swedish-made Volvo remains roadworthy for an average of 13.7 years, higher than any other make. This is closely followed by Volkswagen at 12.7 years, Mercedes-Benz at 11.7 years, and Peugeot at 11.1 years and the old BMC range at 9.5 years. Old Volvo also shows the very high scrapping rate in 1964 and 1965 which it is claimed is attributable to the introduction of the compulsory annual car test.

Generally, the Swedish car market has shown signs of a downward trend in sales over the last two years or so. In 1970, new registrations of private cars amounted to 203,300 units, down 10 per cent on the previous year.



The number of private cars deleted from Sweden's central vehicle register, 1962-70, 1971-76 figures calculated on the basis of the 1970 drop-out risk.

For the first seven months of this year the pattern has been somewhat similar with a drop of about 15 per cent to a total of 86,942 units, with a forecast for the whole of 1971 being well under the 200,000 mark. All this has meant that the two Swedish producers—which account for 43 per cent of the home market—Volvo and Saab, are facing a contracting home market at a time when their production facilities are expanding.

Total production of motor-cars in Sweden last year amounted to 279,000 units, 38,000 more than the previous year. Of these, 83,000 were sold on the home market and the balance of 196,000

was exported, an increase of 39,000 cars over the previous year. With their sales geared so heavily to the export markets, both Volvo and Saab have been strengthening their positions overseas. Included in Volvo's overseas activities, for instance, are a plant in Canada, a large assembly plant in Belgium, as well as assembly plants in Malaysia.

Recently, the company announced that it has entered into an agreement with Renault and Peugeot whereby the three companies will set up research and end manufacturing facilities at Lilla, in France, for the production of "clean" petrol engines mainly for the car industry. The

engines are designed to conform to anti-pollution legislation, and a few days ago Volvo said that it will be expanding its Australia facilities in co-operation with Volkswagen.

Exports

Meanwhile, Saab's export approach has been to get a manufacturing facilities in Finland on a joint basis with Volvo Oy. But the major step was the merger in late 1968 between Saab and Scania-Vabis, the major truck manufacturers and Swedish agents for Volkswagen cars. The benefit of the merger lies in the overseas markets, where joint sales organisations are being set up for Scania commercial vehicles and Saab cars.

Although both the Swedish producers are maintaining their percentage of the Swedish market, overall sales in Sweden are falling with the result that pressure will be exerted to increase export sales. President Nixon's import surcharge of 10 per cent, will hit the Swedish producers quite hard as the U.S. is their major single market.

In addition, with recent publicity showing that cars can be made to last longer, buyers are being held off as long as possible. As if to drive the point home even further, both Saab and Volvo have announced price increases for their 1972 models on the Swedish market only—last week.

IN BRIEF

Europe

● **NEDERLANDSCHE MIDDENSTANDBANK** consolidated net profit rose to Fl.14m. in first half from Fl.12m. in same 1970 period on gross revenues increased Fl.13.5m. to Fl.127m. The bank, claiming the short-term risk, pointed out that first half 1971 earnings were relatively low due to the extremely high interest level on the money market, which reduced the bank's margins. Total assets increased to Fl.1,000m. in first half from Fl.1,200m. at end 1970.

● **SVISSAIRE** announced 2.5 per cent increase in operating surplus for first half of 1971, compared with corresponding period of last year, to Sfr.70.6m. Airline said that despite Swiss-Franc revaluation, it reckons with results for whole of 1971 which will be up to budgeted total. Traffic over first six months was "very satisfactory". Extraordinary meeting of airline will be held on August 27, at which further operational figures will be given, as well as details of co-operation with Austrian Airlines.

● **BANCO ATLANTICO**, Spanish commercial bank, said Munich-based Bayerische Hypothek and Wechselbank signed collaboration agreement for channeling and guidance of capital investment and opening of new markets. "Hypothek" will purchase 5 per cent of Banco Atlantico, in which Continental Illinois Bank's Edge Act subsidiary also holds minority interest.

● **DU PONT DE NEMOURS** (BELGIUM), subsidiary of E.I. du Pont de Nemours, said 1970 net profit rose to B.Frs.59.5m. from

B.Frs.37.2m. It earlier paid dividend of B.Frs.700, following no payment in 1969.

North America

● **NATIONAL AIRLINES**, the Florida-based carrier, earned \$8.5m. in the fourth quarter, but had a net loss of \$3.503m. on 46 cents a share, for the fiscal year ended June 30, 1971. The loss was National's first in ten years, and results were adversely affected by slow traffic recovery following a strike which halted operations for four months of the preceding fiscal year.

● **OCCIDENTAL PETROLEUM** reported gross revenues in first six months of 1971 while, during same period, net income declined, as previously announced. Net sales and other revenues advanced 24 per cent to \$1,426m. compared with \$1,150m. in the same period last year. First-half 1971 net income amounted to \$62.893m., down 19.7 per cent, from restated \$78.359m. in 1970.

● **TRUST CORPORATION OF BARRAMAS**, custodian trustee for USIF Real Estate, said it mailed realisation plan for fund to shareholders. Under plan, Gramco Management, Ltd., will resign as 30 per cent trustee and fund manager. Amrop Inc. will resign as property manager. They will be replaced by Arien Realty and

Development Corporation. In addition, USIF will be converted into closed-end fund.

● **RAPID AMERICAN CORPORATION** and Glen Alder Corporation chairman, Mr. Riklis, said he supports shareholders group seeking to replace current management of IOS, and promised to arrange new financing for IOS upon installation of new management.

Others

● **SINGAPORE PETROLEUM COMPANY** announced contracts for construction of 65,000-barrel-a-day refinery on island of Merlimau have been awarded to Japanese companies, C. Itoh and Japan Gasoline Company. The joint venture company with three equal shareholders—Development Bank of Singapore, Oceanic Petroleum Corporation and Amoco International Oil Company, wholly-owned subsidiary of Standard Oil Company (Indiana). Site preparation on Merlimau will begin next month, and construction is expected to be completed in autumn of 1973.

● **SOUTHERN OIL EXPLORATION CORPORATION (PTY.)** (SOEKOR), said oil drilling by the company in the Port Elizabeth (Eastern Cape) region is likely to end within the next few weeks.

● **NATOMAS COMPANY** announced its consolidated earnings for the six months ended June 30 were \$1.6m. or 46 cents a share, as compared to \$1.26m., or 34 cents a share, for same period of 1970.

JAPANESE TO SEEK MINERALS IN CANADA

By Our Own Correspondent

TOKYO, August 17. FOUR JAPANESE companies plan to establish a joint venture in British Columbia at the end of this month for prospecting for non-ferrous metals, a spokesman of Sumitomo Metal Mining Company announced here.

The three other Japanese companies are Marubeni, Ataka and Company, and C. Itoh and Company. Sumitomo's spokesman said the joint venture will be known as Sumac Mining Company. It will be based in Vancouver and capitalised in the beginning at about \$400,000.

Sumitomo is to put up 52 per cent of the capital and the other three to put up 18 per cent each. The venture will seek commercial supplies of copper, nickel, lead and zinc.

Work-to-rule threat by BEA pilots

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE possibility of a work-to-rule by British European Airways pilots is looming as a result of their dissatisfaction with the progress of talks with the airline on pay and conditions of service.

Ballot papers seeking pilots' view on a work-to-rule have been sent out by the British Air Line Pilots' Association, which is in the process of talks with the airline on pay and conditions of service.

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Unitedtech Limited

(Incorporated under the Companies Act 1948)

Share Capital

Authorised		Issued and now being issued fully paid
£		£
402,273	8 per cent. Convertible Redeemable Cumulative Preference shares of £1 each (Series A)	402,273
121,534	8 per cent. Convertible Redeemable Cumulative Preference shares of £1 each (Series B)	121,534
476,193	Ordinary shares of 10p each	269,214
1,000,000		793,021

The 8 per cent. Convertible Redeemable Cumulative Preference shares of £1 each (Series A) ("Series A Preference shares") are convertible into Ordinary shares at the rate of 1.8 Ordinary shares of 10p for every Series A Preference share of £1. The 8 per cent. Convertible Redeemable Cumulative Preference shares of £1 each (Series B) ("Series B Preference shares") are convertible into Ordinary shares at the rate of 1 Ordinary share of 10p for every Series B Preference share of £1. (If all the Series A and Series B Preference shares were converted this would result in the issue of a further 845,825 Ordinary shares of 10p each. Quotation is not at present being sought for the Series A and Series B Preference shares.)

The Company and its subsidiaries ("the Group") have outstanding bank and other short-term indebtedness which at 2nd July, 1971, amounted to £173,761. This was secured by £150,000 of such secured indebtedness and approximately £140,000 of such unsecured indebtedness is to be repaid out of the net proceeds of the 300,000 Series A Preference shares now being issued. Certain subsidiaries have outstanding loans which at 2nd July, 1971, amounted to £78,184 of which £7,666 was secured. The Company and its subsidiaries have hire purchase commitments which on the same date amounted to £38,148. Save as aforesaid and apart from inter-company transactions neither the Company nor any of its subsidiaries has outstanding any bank overdrafts or other short-term indebtedness, loan capital, mortgages, charges, hire purchase commitments or, except in the ordinary course of business, any material guarantees or other material contingent liabilities.

Introduction arranged by Hill Samuel & Co. Limited

Application has been made to the Council of The Stock Exchange, London, for permission to deal in and for quotation for the 2,692,140 issued Ordinary shares of 10p each of the Company.

Directors:
PETER ALFRED MAX CURRY (Chairman and Joint Managing Director),
The Old Vicarage, Valley End, Chobham, Surrey.
JOHN ARTHUR HUGH CURRY (Joint Managing Director),
Birchcroft, Wellington Avenue, Crowthorne, Berkshire.
ALEXANDER GORDON MACPHERSON,
The Old Rectory, Easton, Winchester, Hampshire.
THOMAS PERCY WALMSLEY,
Hartwood, Womersley Park, Womersley, Guildford, Surrey.

Secretary and Registered Office:
JOHN BERKELEY CHRISTIAN LETHBRIDGE, F.C.A.,
Phoenix House, Station Hill,
Reading, Berkshire, RG1 1NP.

Registrars and Transfer Office:
HILL SAMUEL & CO. LIMITED,
6, Greencoat Place,
London, SW1P 1PL.

Solicitors to the Company and to the Introduction:
SLAUGHTER AND MAY,
35, Beesinghall Street,
London, EC2V 5DB.

Auditors and Joint Reporting Accountants:
SMITH & WILLIAMSON, Chartered Accountants,
Scottish Union House, 25, Bucklersbury,
London, EC4N 8DE.

Joint Reporting Accountants:
PEAT, MARWICK, MITCHELL & CO., Chartered Accountants,
11, Ironmonger Lane,
London, EC2P 2AR.
Bankers:
LLOYDS BANK LIMITED, 72, Lombard Street, London, EC3P 3BT
BANKERS TRUST COMPANY, 9, Queen Victoria Street, London, EC4P
Brokers:
BUCKMASTER & MOORE, The Stock Exchange, London, EC2P 2

HISTORY AND BUSINESS

The Company was formed in England on 22nd May, 1962 by Mr. P. A. M. Curry and Mr. A. G. Macpherson as a holding company to provide venture capital and assistance in commercial and financial management for small companies in technologically based industries. The development of the Company has primarily been through the formation of, or the obtaining of controlling interests in, companies in the field of electronics. The Company now has nine main subsidiaries operating in five areas which are set out below, together with the sales in each case for the year ended 30th May, 1971:—

Electronic component distribution	£000
Electronic test equipment and sub-units	2,255
Plastic moulding	1,373
Industrial controls	537
Computer peripherals	462
	184
	4,811

No one customer accounts for more than 10 per cent. of the total sales of the Group.

All the companies in the Group were formed by the Company or were acquired at an early stage in the development. It has been the practice of the Board to classify newly formed or acquired subsidiaries as "new ventures" until, in the Board's opinion, they have reached an established trading position. The four main subsidiaries operating in the fields of industrial controls and computer peripherals are at present classified by the Board as new ventures. The Company has recently sold at a profit two new venture subsidiaries which were both in their initial loss-making phase.

It is the current policy of the Board to maintain the development of the Group's existing interests in the United Kingdom and overseas both by internal growth and through the acquisition of suitable established companies. The Board also intends that the Company shall continue to take controlling interests in other new ventures should the opportunity arise, provided that such investments and the ensuing commitments are not expected to prejudice the Board's principal objective of maintaining growth in the earnings attributable to each Ordinary share of the Company.

Electronic component distribution

Celdis Limited ("Celdis") and S.D.S.-W.E.L. Components Limited ("S.D.S.-W.E.L.") are distributors of electronic components, their leading lines being transistors, integrated circuits and other semiconductor products; other lines include resistors, capacitors, connectors, potentiometers and industrial fans. Celdis has two overseas subsidiaries, one in Italy and one in Germany which only commenced business in October, 1970 and which was classified as a new venture until 30th May, 1971.

Celdis and S.D.S.-W.E.L. are distributors for approximately forty-five manufacturers. The products of no one manufacturer or group of manufacturers account for more than 10 per cent. of the total sales of the Group, except for subsidiaries of Motorola Inc., which together account for approximately 15 per cent. of the total sales of the Group. At 30th May, 1971 approximately 90 per cent. of the stock of the Group, at 30th May, 1971, S.D.S.-W.E.L. and their respective subsidiaries was covered by agreements with suppliers which provide *inter alia* protection against reduced selling prices.

Electronic test equipment and sub-units

Coutant Electronics Limited ("Coutant") manufactures both standard catalogue and specially designed power supply units which are used in a wide range of electronic products, particularly computers and data processing equipment. Weir Electronics Limited ("Weir") manufactures specially designed electronic sub-systems and also laboratory power supplies and digital instruments.

Plastic mouldings

Fibre Resin Developments Limited ("F.R.D.") produces fibre resin mouldings and the bulk of its production consists of cabinet backs for the United Kingdom television set manufacturers. F.R.D. has a major share of this market. Mouldings are also supplied to the motor industry in the form of parcel shelves and other items of trim.

Industrial controls

Telsec Instruments Limited ("Telsec") manufactures scientific and analytical equipment. Its principal products are x-ray spectrometers,

portable mineral analysers and chart recorders. Temptatron Limited ("Temptatron") produces a range of solid state timers for use in the control of industrial processes. Transducers (C.E.L.) Limited ("Transducers") makes a range of pressure transducers and load cells. Computer peripherals

Data Recognition Limited ("O.R.") manufactures optical mark reading equipment. This equipment automatically converts handwritten marks on pre-printed documents into computer language on magnetic tape, paper tape or on on-line transmission, thus reducing the cost and simplifying the data conversion process for many computer users. An agreement has recently been made by O.R. with the National Research Development Corporation whereby the latter is supporting the development and overseas marketing programme of O.R.'s principal product (Material Contract (7)).

PREMISES

The Group's head office is in Reading; in addition Group companies occupy 12 factory premises with related offices. All these premises, except two, are leasehold, the leases having between 12 and 21 years to run. Of the other two, one is freehold and the other leasehold with a term expiring in 2067.

The premises occupied by Group companies cover an area of approximately 202,000 sq. ft. of which 166,000 sq. ft. are leased at an average gross rent of £69,424 per annum. Approximately 18,000 sq. ft. are sublet for rents currently amounting to £11,950 per annum.

PANTIYA

Between July 1968 and March 1971 the Company acquired an interest of 38.67 per cent. in the issued share capital of Pantiya Electronics Limited ("Pantiya"). Pantiya, a quoted company which was incorporated in England on 21st April, 1969, is a holding company with one trading subsidiary, Walmore Electronics Limited ("Walmore") which is wholly owned. Walmore's principal business is the marketing of components and materials for a wide variety of electronic equipment. In the opinion of the Board of the Company this business is complementary to, rather than competitive with, the electronic component distribution interests of the Group. On 5th April, 1971 Mr. A. G. Macpherson was appointed to the Board of Pantiya.

The Company's investment in Pantiya cost £350,472 and its market value, on the basis of the middle market quotation of 23p on 22nd July, 1971, was £235,476. On the following day the Company announced that the introduction of the Company's issued Ordinary shares capital to The Stock Exchange, London, was being arranged and that following the introduction it intended to approach the Board of Pantiya with a view to negotiating terms for an agreed offer by way of an exchange of securities for the Ordinary share capital of Pantiya not already owned by the Company.

Financial information regarding Pantiya is set out below.

MANAGEMENT AND EMPLOYEES

Mr. P. A. M. Curry, aged 40, is Chairman and Joint Managing Director and has been engaged in the electronics industry for the whole of his working life. His brother, Mr. J. A. H. Curry, aged 33 and a Chartered Accountant, joined the Company in 1966 and is the other Joint Managing Director. Mr. A. G. Macpherson, aged 39, a partner in Buckmaster & Moore, members of The Stock Exchange, London, has been a non-executive Director since the formation of the Company, and Mr. T. P. Walmsley, aged 53, a partner in the Company's solicitors, was appointed a non-executive Director in 1971. Mr. P. A. M. Curry and Mr. J. A. H. Curry have service agreements with the Company, details of which are given below (Material Contracts (9) and (10)).

Mr. J. B. C. Lethbridge, aged 44, who joined the Company in 1970 as Financial Controller, was appointed Secretary on 1st July, 1971. The other executives of the Company are Mr. C. G. Bailey, aged 51, who joined in 1962, and Mr. T. M. Curtis, aged 29, who joined in 1971.

The Chief Executives of the main subsidiaries, together with their ages and dates of joining the relevant company or the Group, whichever is the earlier, are set out below:—

Subsidiary	Chief Executive	Age	Date
Coutant	Mr. W. Thorne	40	1965
Celdis	Mr. R. Chaister	47	1962
S.D.S.-W.E.L.	Mr. K. Bennett	39	1962
Coutant	Mr. D. J. Hendry	43	1965
Weir	Mr. J. R. LaT. Corrie	48	1969
F.R.D.			

were acquired either for cash or for a combination of cash and shares, or (c) the data on which they are based are under the management control of the Company.

The losses relating to the following subsidiaries or divisions of subsidiaries have been excluded in arriving at the profits/(losses) shown above:—
McAlley Associates Limited and its subsidiaries—sold 28th February, 1970;
Oatstock Industries Limited and its subsidiary—sold 5th November, 1970;
Coutant Electronics Limited—electronic instruments division—sold 31st May, 1970;
Coutant G.M.B.H.—ceased to trade on 30th April, 1971.

(4) Complete records of stocks are no longer available at accounting dates up to and including 31st May, 1969 for certain subsidiaries and accordingly, for periods up to and including that ended 2nd June, 1967, Peat, Marwick, Mitchell & Co. are unable to verify that, for the purposes of arriving at the profits shown in column (7), such stocks were properly taken and valued on consistent bases. However such stock records were available at the time of their respective audits to Smith & Williamson or to Norman Hunt, Howes & Co., the previous auditors of one of the subsidiaries. Smith & Williamson and Mr. M. J. Ridge, a former partner in Norman Hunt, Howes & Co. have both confirmed that they were satisfied that the stocks at the relevant dates were properly taken and valued on consistent bases.

(5) Directors' emoluments charged in arriving at the profits shown in column (7) for the year ended 30th May, 1971 amounted to £17,500. Under the arrangements now in force, the emoluments of the present directors of the Company would have amounted to £22,500.

2. Net Tangible Assets
The net tangible assets of the Company and the combined net tangible assets of the Group at 30th May, 1971, based on the audited balance sheet at that date and adjusted to take into account the estimated net proceeds of 300,000 8 per cent. Convertible Redeemable Cumulative Preference shares of £1 each ("Series A Preference shares") now being issued, were as follows:—

THE COMPANY		THE GROUP	
£	£	£	£
Fixed Assets		Fixed Assets	
Freehold property	42,423	Freehold property	42,423
Long term leasehold property	22,711	Long term leasehold property	22,711
Short term leasehold property	27,058	Short term leasehold property	27,058
Plant and machinery	368,794	Plant and machinery	368,794
Furniture and fittings	114,385	Furniture and fittings	114,385
Motor vehicles	55,265	Motor vehicles	55,265
	490,436		490,436
Current Assets		Current Assets	
Debtors	58,661	Debtors	58,661
Creditors	(33,808)	Creditors	(33,808)
	24,853		24,853
Subsidiaries		Subsidiaries	
Shares at cost	—	Shares at cost	—
Loans and amount due from subsidiaries	—	Loans and amount due from subsidiaries	—
	—		—
	1,024,334		1,024,334
	46,593		46,593
	978,225		978,225

THE COMPANY		THE GROUP	
£	£	£	£
Debtors	58,661	Debtors	58,661
Creditors	(33,808)	Creditors	(33,808)
	24,853		24,853
Subsidiaries		Subsidiaries	
Shares at cost	—	Shares at cost	—
Loans and amount due from subsidiaries	—	Loans and amount due from subsidiaries	—
	—		—
	1,024,334		1,024,334
	46,593		46,593
	978,225		978,225

proceeds of the issue of the 300,000 Series A Preference shares and are deducted corporation tax at 40 per cent., minority interests, dividend of 8 per cent. on the Preference share capital as increased dividend of 10 per cent. on the Ordinary share capital, then the profit that year would have been appropriated as follows:—

Profits before minority interests and taxation for the year ended 30th May, 1971 including £74,987 attributable to the investment in Pantiya	22
Interest at 10 per cent. on £290,000 of borrowing to be repaid out of the estimated net proceeds of the issue of 300,000 Series A Preference shares	2
Adjusted profits before minority interests and taxation	25
deduct: Corporation tax at 40 per cent.	103,516
Minority interests (net)	5,524
Profits after taxation attributable to the members of the Company	14
deduct: Preference dividends at 8 per cent.	41,905
Ordinary dividends at 10 per cent.	26,921
Retained profits (of which £17,314 was retained by Pantiya)	8

On the basis of (a) the current order books and sales levels of the Company and its subsidiaries and (b) the information presently available to the Board regarding its investment in Pantiya, the Board considers the outlook at present for the Group to be satisfactory. Nevertheless the Board is of the opinion that it is too early to forecast the results of the whole year ending 31st May, 1972. It is the Board's intention, in the absence of unforeseen circumstances, to recommend a dividend of less than 10 per cent. on the issued Ordinary share capital in respect of the current financial year for payment in October, 1972.

The Board believes that the Group's new ventures are in satisfactory progress and that the established companies of the Group and Pantiya are well placed in the fields in which they operate and long term prospects are good.

EARNINGS PER SHARE

The profits/(losses) of the Group for the period from 22nd May 1962 to 30th May, 1971 are set out in the Accountants' Report. In the years the tax payable by the Group has been less than corporate tax calculated at the standard rate in the relevant year as a result of losses incurred in prior years by various subsidiaries being set off against profits of more recent years.

A table of earnings attributable to each issued Ordinary share of the Company for the three years ended 30th May, 1971, after the corporation tax at the rate of 40 per cent., is set out below on two bases: first after deducting dividends on the then issued Convertible Preference share capital and secondly assuming full conversion of such Preference share capital.

Year ended	(a)	(b)
31st May	Earnings per Ordinary share	Earnings per Ordinary share assuming full conversion of Preference capital
1969	1.64	1.93
1970	2.84	3.15
1971 (30th May)	4.25	4.41

If the earnings attributable to each issued Ordinary share for the year ended 30th May, 1971 set out above are adjusted to take into account the issue of the 300,000 Series A Preference shares, then the earnings attributable to each issued Ordinary share for the year ended 30th May, 1971 would have been:—

4.01p actual compared with 4.25 shown above.

4.23p assuming full conversion compared with 4.41 shown above.

ACCOUNTANTS' REPORT

The following is a copy of a report received from Smith & Williamson, the Company's Auditors and Joint Reporting Accountants, and Peat, Marwick, Mitchell & Co., the Joint Reporting Accountants:—

The Directors,
Unitedtech Limited,
Gentlemen,

We have examined for the periods relevant to this report the audited accounts of Unitedtech Limited ("the Company") and its subsidiaries, which are collectively referred to as "the Group".

We report as follows:—

1. Profits
The profits/(losses) of the Group and its share of the profits attributable to its shareholders in Pantiya Electronics Limited ("Pantiya") for the period from 22nd May, 1962 to 30th May, 1971, arrived at on the basis set out below were as follows:—

Period from	(1)	(2)	(3)	(4)	(5)	(6)	(7)
22nd May 1962 to 31st May 1963	Issued share capital and reserves at the end of the period	Turnover	Depreciation	Profits/(losses) before deducting interest on loans and taxation	Profits/(losses) attributable to minority shareholders	Profits/(losses) before taxation	Net profit/(loss)
Year ended 31st May 1964	24,977	43,000	2,368	(7,945)	—	(7,945)	(7,945)
1964	64,614	157,000	4,193	(11,845)	(80)	(11,765)	(11,765)
1965	91,568	470,000	12,511	(3,945)	(37,388)	(37,388)	(37,388)
1966	142,658	920,000	28,236	(7,473)	(4,197)	(2,762)	(2,762)
1967 (2nd June)	419,397	1,337,000	37,175	(4,708)	(6,546)	838	838
1968	461,331	2,030,000	49,195	(23,060)	(7,360)	30,420	30,420
1969	1,016,919	2,683,000	56,077	(8,889)	(16,853)	86,442	86,442
1970	1,085,725	4,053,000	58,587	(15,929)	(1,353)	157,282	157,282
1971 (30th May)	1,217,952	4,811,000	79,750	(28,791)	9,207	220,584	220,584

Notes:—
(1) The profits/(losses) of the Group and its share of the profits attributable to its shareholders in Pantiya at the end of each year, are shown below:—

Year ended	Profits/(losses) before deducting interest on loans and taxation	Profits/(losses) attributable to minority shareholders	Profits/(losses) before taxation	Net profit/(loss)
1963	48,984	10,102	288,688	347,774
1964	87,631	22,069	338,876	448,576
1965	74,387	24,100	350,472	448,959

(3) The profits and losses of subsidiaries have been included in the amounts shown in column (7) above (a) from the dates of incorporation, where incorporated by the Company, or (b) the date of commencement of the accounting period during which they

Notes:—
(1) At 30th May, 1971 authorised capital expenditure amounted to £281,100 and £20,250 for the subsidiaries of which £101 and £22,000 respectively have been committed.
(2) The quoted investment represents the Company's holding of shares in Pantiya. At 30th May, 1971 the Company held 1,550,000 shares (38.67 per cent.) in Pantiya. The net tangible assets of Pantiya at 31st December 1970 were £177,002 of which at that date £67,562 was attributable to the Company. The net tangible assets of Pantiya at 31st May, 1971 were £177,002 of which at that date £67,562 was attributable to the Company. The net tangible assets of Pantiya at 31st May, 1971 were £177,002 of which at that date £67,562 was attributable to the Company.

(3) Loans to employees include an amount of £10,000 (repayable 1st August 1971) to Mr. J. A. H. Curry which was, subsequent to the loan being made, applied to the purchase of shares in the Company.

(4) Details of loans, all of which are in subsidiaries, are as follows:—

Year ended	Loans	Unsecured interest free loan	Unsecured interest free loan
1969	—	—	—
1970	—	—	—
1971 (30th May)	—	—	—

(5) Contingent liabilities at 30th May, 1971 amounted to £482,000 in respect of guarantees given on behalf of subsidiaries. A subsidiary had a contingent liability of £5,000 in respect of bills discounted.

3. Dividends
No dividends have been paid by the Company on its issued Ordinary share capital. Dividends have been paid or are payable by the Company at the rate of 8 per cent. on the Preference share capital as follows:—

Year ended	Dividends
2nd June, 1967	—
31st May, 1968	—
31st May, 1969	—
31st May, 1970	—
30th May, 1971	—

4. Accounts
No audited accounts of the Company or its subsidiaries have been prepared in respect of any period subsequent to 30th May, 1971.

Smith & Williamson,
Chartered Accountants,
Scottish Union House,
25, Bucklersbury, London, EC4N 8DE.
Peat, Marwick, Mitchell & Co.,
Chartered Accountants,
11, Ironmonger Lane,
London, EC2P 2AR.

F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of The Financial Times, The Institute of Actuaries and the Faculty of Actuaries in Edinburgh

EQUITY GROUPS			Tuesday, August 17, 1971					Mon., Aug. 16		Friday, Aug. 13		Thurs., Aug. 12		Wed., Aug. 11		Tues. (approx.)		Highs and Lows Index				
GROUPS & SUB-SECTIONS			Index No.	Day's Change %	Ext. Firmings yld. %	Ext. Firmings yld. %	Div. %	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	1971	Since completion			
figure in parentheses after sectional names show number of stocks.																		High	Low	High	Low	
CAPITAL GOODS GROUP (184)			153.83	-0.8	6.12	16.34	3.86	153.08	166.02	154.80	193.97	117.75	153.42	104.05	171.50	22.87						
Aircraft and Components (3)			109.58	-3.8	7.48	12.39	5.70	112.88	116.32	115.71	111.64	95.12	116.82	96.40	120.12	66.40						
Building Materials (29)			156.35	-	5.03	18.69	5.43	155.41	158.69	154.47	159.10	92.69	157.94	96.30	167.98	58.01						
Contracting and Construction (19)			833.14	-0.7	5.86	17.05	2.58	234.70	236.35	255.50	251.52	192.07	251.1	223	233.11	84.71						
Electr. (ex. Electr. Rad. & TV) (13)			270.30	-1.6	5.17	10.33	3.05	274.70	274.11	270.65	255.95	183.40	283.44	174.23	233.11	84.71						
Engineering (80)			143.55	-0.8	6.68	14.38	4.34	144.30	145.33	145.70	144.58	114.40	149.23	102.56	160.85	82.90						
Machine Tools (15)			65.89	-1.6	7.33	13.66	6.17	65.02	68.30	67.49	67.06	65.07	62.71	62.31	63.66	62.68						
Miscellaneous (25)			128.35	-0.7	7.98	12.54	4.49	123.82	129.68	128.54	127.27	115.35	134.85	94.19	144.27	59.01						
CONSUMER GOODS (DURABLE) GROUP (56)			168.46	-1.2	5.84	10.09	5.09	170.49	171.83	170.31	168.40	128.58	173.95	117.58	197.87	70.95						
Electronics, Radio and TV (14)			178.55	-1.0	5.66	17.63	5.26	180.15	181.35	180.56	178.10	142.42	180.45	136.51	198.96	61.10						
Household Goods (15)			186.40	-0.1	6.31	15.10	5.55	186.71	187.23	185.72	182.73	122.72	189.00	131.97	199.00	66.68						
Motors and Distributors (27)			114.86	-1.7	4.42	22.65	3.71	115.80	118.39	118.59	115.56	86.21	120.55	78.01	170.39	75.83						
CONSUMER GOODS (NON-DURABLE) GROUP (175)			160.59	-0.4	5.59	17.88	3.80	161.25	163.04	160.65	159.08	115.55	164.68	117.51	164.68	63.77						
Breweries (21)			126.19	+0.1	5.95	15.95	5.43	125.03	126.63	121.00	120.08	117.62	124.97	125.50	134.97	80.39						
Wines and Spirits (7)			167.65	-0.8	5.22	16.07	4.17	169.04	176.22	172.12	166.50	130.65	174.01	131.81	185.78	61.78						
Entertainment and Catering (15)			201.00	-0.9	7.10	14.09	3.85	203.49	204.73	200.98	198.22	167.52	211.71	131.81	211.71	61.78						
Food Manufacturing (24)			143.98	-0.7	6.85	17.76	3.80	144.01	145.83	143.61	145.10	103.68	144.01	92.74	171.34	65.58						
Food Retailing (17)			141.05	-1.0	0.35	18.58	5.95	142.50	142.61	140.96	137.29	98.14	142.61	100.38	155.63	64.62						
Newspapers and Publishing (15)			141.12	-0.1	6.08	12.44	5.05	141.27	141.51	140.74	139.29	105.90	143.61	92.74	171.34	65.58						
Packaging and Paper (16)			116.49	-0.2	8.69	14.94	4.49	115.75	116.56	115.46	114.49	101.56	125.11	124.11	124.11	62.62						
Stores (30)			152.84	-0.1	4.45	22.27	3.04	152.94	154.21	152.96	150.77	100.12	160.64	100.12	160.64	61.78						
Textiles (21)			170.36	-0.9	5.91	17.43	5.91	172.88	175.68	172.19	170.78	131.62	177.27	157.81	253.72	99.30						
Tobacco (3)			235.88	-0.9	8.11	10.09	5.69	235.04	242.05	241.56	239.77	199.81	234.47	170.81	202.05	94.34						
Toys and Games (6)			49.33	-2.0	-	-	-	51.7	50.34	49.49	48.10	43.87	53.94	60.45	48.10	135.68						
OTHER GROUPS																						
Chemicals (19)			187.98	-0.0	6.38	18.95	3.50	189.66	191.70	181.08	188.29	156.50	195.59	138.19	201.99	88.12						
Office Equipment (10)			203.80	-0.1	3.43	29.15	1.47	204.06	196.70	196.39	187.77	150.15	212.06	153.50	212.05	103.12						
Shipping (10)			315.59	-1.0	7.47	15.59	5.23	319.67	320.33	318.44	316.64	311.89	327.85	245.65	320.73	85.77						
Miscellaneous (unclassified) (44)			190.65	-0.2	6.95	18.80	5.92	190.77	184.02	192.90	191.81	129.12	201.01	145.45	210.73	81.66						
INDUSTRIAL GROUP (498 SHARES)			166.52	-0.6	5.69	17.30	3.65	167.53	168.92	167.25	165.36	-	170.98	120.81	170.98	120.81						
Oil (2)			1540.79	-6.9	5.94	16.95	5.68	1544.40	2566.48	356.48	551.61	261.26	266.50	60.20	741.63	431.66	97.23					

ENGINEERING AND METAL—Gen. Cont. | HOTELS AND CATERERS—Contin'

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INDUSTRIAL (Miscellaneous)—Continued

Stock	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	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